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ANNUAL REPORT



MERRIMACK

New Hampshire

1980

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DATES TO REMEMBER

JULY 1, 1981	FISCAL YEAR BEGINS Last day to pay first installment on 1980 property taxes without interest penalty.
DECEMBER 1, 1981	Last day to pay final installment on 1980 property taxes without interest penalty.
MARCH 24, 1982	ANNUAL VILLAGE DISTRICT MEETING
MARCH 29, 1982	Filing period for elected office begins; ends April 1.
APRIL 1, 1982	All property, both real and personal, assessed to owner of record this date. Timber tax inventories due. Dog licenses available.
APRIL 15, 1982	Last day for property owners to file inventories per R.S.A. 74:14. THERE WILL BE A PENALTY FOR FAILURE TO FILE ON TIME. Last day to file Current Use Application per R.S.A. 79-A:5. Last day for veterans to file permanent application for tax exemption (green card). Applies only to those who have not previously applied in Merrimack, per R.S.A. 72:33. Last day for filing exemption for elderly; blind; handicapped; and tax exempt properties, and for special assessment of residences in industrial or commercial zone, per R.S.A. 75:11.
APRIL 26, 1982	FAST DAY.
MAY 1, 1982	Dog licenses expire.
MAY 11, 1982	ANNUAL TOWN MEETING
MAY 31, 1982	Bicycle registration expires. Apply at Merrimack Bicycle Shop.
JUNE 30, 1982	FISCAL YEAR CLOSES.

Annual Reports

OF THE TOWN OF

MERRIMACK, N. H.

For the Year Ending June 30, 1980

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INDEX

Ambulance Service	145
Assessing Department	161
Auditor's Report	113
Budget	15
Budget Message	24
Building Inspector	163
Comparative Statement	94
Communications Center	144
Conservation Commission	157
District Court	142
Financial Report	92
Fire Department	148
Forest Fire Warden	151
Library	153
Merrimack Valley Home Health Care	152
Minutes of Town Meeting	70
New Hampshire Municipal Association	164
Planning Board	159
Police Department	139
Proposed Budget and Analysis of Expenditures	31
Public Works Department	134
Schedules of Debt Service	96
Schedule of Town Property	101
Selectmen's Report	130
Statement of Appropriations	89
Summary Inventory of Valuation	88
Tax Collector's Report	102
Town Clerk's Report	108
Town Officers	65
Treasurer's Report	125
Trust Fund Report	109
Vital Statistics	167
Warrant	5
Welfare	165
Zoning Board of Adjustment	162

TOWN WARRANT

TOWN WARRANT

THE STATE OF NEW HAMPSHIRE

To the Inhabitants of the Town of Merrimack in the County of Hillsborough in said State, qualified to vote in Town affairs:

You are hereby notified that the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School, All Purpose Room, on Baboosic Lake Road in said Merrimack on Tuesday, May 12, 1981, at 8:00 o'clock in the forenoon for the choice of town officers elected by official ballot and other action required to be inserted on said official ballot. The polls for the election of town officers and other action required to be inserted on said ballot will open on said date at 8:00 o'clock in the forenoon and will not close earlier than 8:00 o'clock in the evening.

You are hereby notified that the second session of the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School, All Purpose Room, on Baboosic Lake Road in said Merrimack on Thursday, May 14, 1981, at 7:30 o'clock in the evening to act on the matters not to be voted upon by official ballot.

1. To choose all necessary Town officers for the ensuing year. (Vote by official ballot)
2. To choose all necessary School District officers for the ensuing year. (Vote by official ballot)
3. Are you in favor of the adoption of Amendment No. 1 as proposed by the planning board for the town zoning ordinance as follows?

Amend the ordinance to reinstate generally the provisions of former Section 10.07 which allows the reconstruction of structures destroyed by fire, explosion, flood, or storm, or other act of God under certain conditions. (Vote by official ballot)

4. Are you in favor of the adoption of Amendment No. 2 as proposed by the planning board for the town zoning ordinance as follows?

Amend the ordinance Section 10.04 to require various gross living areas in dwelling units depending on the type of housing and to clearly define the term "gross living area" in the ordinance. (Vote by official ballot)

5. Are you in favor of the adoption of Amendment No. 3 as proposed by the planning board for the town zoning ordinance as follows?

Amend the ordinance Section 3.02 deleting Two Family Residences as a permitted use in District A-3, and changing the lot area requirements for other than single family residences in District A-4. (Vote by official ballot)

6. Are you in favor of the adoption of Amendment No. 4 as proposed by the planning board for the town zoning ordinance as follows?

Amend the ordinance Sections 2.02.2 and 2.02.3 dealing with permitted uses in the Commercial and Industrial Zones in order to delineate and define certain permitted uses in those zones. (Vote by official ballot)

7. Shall we adopt the provisions of RSA 72:62 for a property tax exemption on real property equipped with a solar energy heating or cooling system which exemption shall be in an amount equal to one hundred percent (100%) of the value of the heating and cooling equipment? (By petition) (Not recommended by the Budget Committee) (Vote by official ballot)

8. To see if the Town will vote to raise and appropriate the sum of Seven Hundred Thousand Dollars (\$700,000.00) for the purpose of designing and constructing a compost facility and all necessary appurtenances, including land acquisition, such sum to be in addition to any bond investment interest and any local, state, federal or private funds made available therefor, and to raise the same by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (Chapter 33 of the New Hampshire Revised Statutes Annotated 1955, as amended) and to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take such other actions as may be necessary to effectuate the issuance, negotiations, sales and deliveries of such bonds or notes as shall be in the best interest of the Town of Merrimack and further to authorize the Selectmen to contract for and accept any grants of federal, state or private aid that may be available in connection with the aforesaid purposes, and pass any vote relating thereto. (Recommended by the Budget Committee) (Vote by ballot)

9. To see if the Town will vote to raise and appropriate the sum of Thirty-One Thousand Five Hundred Dollars (\$31,500.00) for the purpose of interest payments, contingent upon the passage of Warrant Article 8. (Recommended by the Budget Committee)
10. To see if the Town will vote to raise and appropriate the sum of Three Thousand Six Hundred Twenty Dollars (\$3,620.00) for Town Road Aid Apportionment B Funds, pursuant to the provisions of RSA 241:2, or act on anything relevant thereto. (Recommended by the Budget Committee)
11. To see if the Town will vote to authorize the Board of Selectmen to offset Highway Division Maintenance Budgeted Items with anticipated Highway Subsidy Funds, in the amount of \$52,946.69, or act on anything relative thereto. (Recommended by the Budget Committee)
12. To see if the Town will vote to raise and appropriate the sum of Eighty-Four Thousand Four Hundred Dollars (\$84,400.00) for the purpose of overlaying Bituminous Concrete on the following town roads:
 - Camp Sargent Road (Digital to Naticook Road)
14,256 feet @ \$52,272.
 - Amherst Road (Gilmore's Hollow)
600 feet @ \$5,506.
 - Joppa Road (northerly portion)
7,920 feet @ \$26,620.or act on anything relative thereto. (Recommended by the Budget Committee)
13. To see if the Town will vote to rescind the action taken on Article No. 28 of the 1979 Annual Town Meeting relative to holding its Annual Town Meeting on the second Tuesday of May for the selection of Town Officers and the transaction of all other Town business. (By petition) (Not recommended by the Budget Committee)
14. To see if the Town will vote to raise and appropriate such sums of monies as may be necessary to defray Town charges for the ensuing year:
 - a. Town Officers' Salaries
 - b. Town Officers' Expenses

- c. Election and Registration
- d. District Court
- e. Town Hall and Other Buildings
- f. Historical Society
- g. Assessing Department
- h. Police Department and Communications
- i. Civil Defense
- j. Fire Department
- k. Planning and Zoning and Building Inspection
- l. Damages and Legal Expenses
- m. Ambulance Service
- n. Merrimack Valley Home Health Care
- o. Sewer Division
- p. Sanitary Landfill
- q. Highway Maintenance and Cemetery; DPW, Administration
- r. Library
- s. Town Poor
- t. Old Age Assistance
- u. Fourth of July and Memorial Day
- v. Parks and Playgrounds
- w. Conservation Commission
- x. Pennichuck Water Works
- y. Advertising and Regional Assoc.
- z. interest:
 - Temporary Loans
 - Long-Term Notes and Bonds
- aa. Principal - Long Term Notes and Bonds
- bb. Capital Reserve:
 - Ambulance Fund
 - Bulldozer Fund
 - Fire Equipment
 - Grader Fund
- cc. Government Grants
- dd. New Equipment:
 - Operating Equipment
 - Office Equipment
 - Police Cruisers
 - Highway Department Trucks and Equipment

(See budget detail) (Recommended by the Budget Committee)

15. To see if the Town will vote to appropriate and authorize withdrawal from the Federal Revenue Sharing Fund the sum of Three Hundred Thousand Dollars (\$300,000.00) for the purpose of improving and extending the municipal sewage disposal plant including treatment works and sewerage collector and interceptor lines and appurtenant facilities as relates to the Naticook-Maycrest Sewer System. (Recommended by the Budget Committee)
16. To see if the Town will vote to appropriate and authorize the withdrawal from the Federal Revenue Sharing Fund for use as setoffs against budgeted appropriations in the amount indicated and set forth below; and, further, to authorize the Board of Selectmen to make pro-rata reductions in the amounts if estimated entitlements are reduced, or take any other action hereon:
- | | |
|--------------------|------------|
| General Government | \$2,000.00 |
| Police Department | \$2,000.00 |
| Fire Department | \$2,000.00 |
| Highway Division | \$2,000.00 |
- (Recommended by the Budget Committee)
17. To see if the Town will vote to raise and appropriate the sum of Forty Thousand Dollars (\$40,000.00) for the purpose of purchasing or acquiring land for a future fire station site in the Baboosic Lake Road area. (Not recommended by the Budget Committee)
18. To see if the Town will vote to raise and appropriate the sum of Eighty Thousand Dollars (\$80,000.00) to purchase a new front end wheel loader to be used by the Highway Division, Department of Public Works. (Recommended by the Budget Committee)
19. To see if the Town will vote to raise and appropriate the sum of Forty Thousand Four Hundred Ninety Dollars (\$40,490.00) for the purpose of reconstructing the intersection of Naticook/Amherst Roads and the realignment of a portion of Baboosic Lake Road and South Baboosic Lake Road pursuant to the provisions of RSA 241:15 (Additional Highway Subsidy), or act on anything relative thereto. (Recommended by the Budget Committee)
20. To see if the Town will vote to raise and appropriate the sum of Twenty-Three Thousand Dollars (\$23,000.00) to construct a sidewalk along Baboosic Lake Road from the end of the present

sidewalk on the south side, just west of the overpass, to the intersection of Baboosic Lake Road and Turkey Hill Road, or take any other action relative thereto. (Not recommended by the Budget Committee)

21. To see if the Town will vote to raise and appropriate the sum of Thirty-Five Thousand Six Hundred Dollars (\$35,600.00) for the construction of two (2) all-purpose fields and a thirty-two (32) car parking lot adjacent to Lyons Road on Reeds Ferry School Property. (By petition) (Not recommended by the Budget Committee)
22. To see if the Town will vote to raise and appropriate the sum of Five Hundred Dollars (\$500.00) to establish a Conservation Fund as authorized by N.H.R.S.A. 36-A:5 to be administered by the Merrimack Conservation Commission subject to the approval of the Board of Selectmen, for the purpose of promoting the better utilization of our natural resources; and to further authorize the whole or any part of unexpended Conservation Commission budget appropriations be allowed to accumulate in the Conservation Fund from year to year, and to be expended for those purposes set forth by statute. (Not recommended by the Budget Committee)
23. To see if the Town will vote to authorize the Conservation Commission to perform silviculture (selective cutting and trimming of cordwood or timber) on town-owned lands under the Commission's management, as may be designated by the Board of Selectmen, and under the direction of the N.H. State Forestry Service; and to authorize that any proceeds therefrom be placed in the Conservation Fund.
24. To see if the Town will vote to adopt an Ordinance pertaining to establishing emergency lanes adjacent to public buildings within the Town of Merrimack.

ORDINANCE

For the purpose of promoting the health, safety and general welfare of the Town of Merrimack, and pursuant to the authority of R.S.A. 31:39, the Town of Merrimack hereby adopts the following Ordinance establishing and regulating emergency lanes adjacent to public buildings.

Section I. Emergency Lanes shall be established and maintained for all places of public assembly, or any non-residential structure with a gross first floor area of over three thousand square feet, or any building containing more than seven dwelling units, upon a joint determination by the Fire Chief and the Police Chief that a hazardous or potentially hazardous condition exists or may exist. That upon such joint determination, emergency lanes shall be established within any private way or private parking lot which prohibits parking at all times within thirty (30) feet of the above-described buildings, and that henceforth, it shall be unlawful to park any vehicle within said emergency lanes. That any vehicle so unlawfully parked within any emergency lane shall be towed at the owner's expense. These provisions shall apply to both new and existing buildings and the width of the emergency lanes may be reduced by the Fire Chief and Police Chief in the event a lesser distance is all that is reasonably required or feasible for the provision of access by emergency vehicles.

Section II. Within established emergency lanes prohibiting parking, the Fire Chief and Police Chief may require the words "No Parking - Fire Lane" to be painted and maintained by the owner on the macadam of the way or lot in standard traffic safety size letters. In conjunction with the painting, the Police Chief and Fire Chief may require the owner to install and maintain signs reading "No Parking - Fire Lane - Tow Zone" in conspicuous places. Such markings and sign installations shall be accomplished not later than sixty (60) days of written notification by the Police Chief and Fire Chief that they are required and the specifications which are to be followed.

Section III. Any person, firm or corporation violating any of the provisions of this Ordinance shall be fined not more than One Hundred Dollars (\$100.00) for each offense, and a separate offense shall be deemed committed upon each day during or on which a violation occurs or continues.

Section IV. This Ordinance shall be in force and take effect immediately upon adoption.

25. To see if the Town will vote to authorize the Board of Selectmen to sell the Kent Building and land or portion thereof to the

Merrimack Village District for a sum not less than Thirty-Five Thousand Dollars (\$35,000.00) and upon such terms as in their judgment may seem best, or to rent, lease, use or administer the same as in their judgment may seem best.

Given under our hands and seal, this twenty-fourth day of April in the Year of Our Lord nineteen hundred and eighty-one.

Frederick G. Ahrens
Donald R. Dwyer
Donald H. Botsch
Robert W. Brundige
Nancy R. Gagnon

A true copy of Warrant, Attest:

Frederick G. Ahrens
Donald R. Dwyer
Donald H. Botsch
Robert W. Brundige
Nancy R. Gagnon

PURPOSES OF APPROPRIATION (RSA 31:4)	Appropriations 1980 (1980-81)	Selectmen's Budget 1981 (1981-82)	Budget Committee	
			Recommended 1981 (1981-82)	Not Recom- mended
GENERAL GOVERNMENT:				
1. Town officers' salaries	174,535	143,922	143,922	
2. Town officers' expenses	130,440	211,998	208,216	
3. Election and Registration expenses	4,000	4,705	4,705	
4. Municipal and District Court expenses	99,292	91,985	91,985	
5. Expenses town hall and other bldgs.	39,872	61,323	61,323	
6. Reappraisal of property-Assess. Dept.	54,585	84,060	83,860	
7. Historical Society	250	250	250	
8.				
9.				
PROTECTION OF PERSONS AND PROPERTY:				
10. Police Department	727,101	791,182	791,182	
11. Parking Meters-operation & maint.				
12. Fire Department, inc. forest fires	471,225	515,748	515,748	
13. Blister rust and care of trees	3,600	4,500	4,500	
14. Planning and Zoning	128,881	74,249	74,249	
15. Damages by dogs	775	160	160	
16. Code Enforcement	--	64,153	64,153	
17. Civil Defense	2,050	2,875	2,875	
18. Conservation Comm. and W.A. 22	725	1,095	595	500
19. Communications	84,270	77,538	77,538	
20. Ladder Truck, Art. 18 R.S., 1980	150,000	--	--	

21. Pumper, Art. 24, 1980	83,000	--	--	40,000
22. Land-Fire Station, Art. 17	--	40,000	0	40,000

HEALTH DEPARTMENT:

23. Ambulance	55,691	59,871	59,871	
24. Vital Statistics				
25. Town Dump	50,794	60,522	60,522	
26. Merrimack Valley Home Health Care	18,750	19,296	19,296	
27. Cardiac Monitor, Art. 30, 1980	6,000	--	--	
28.				
29.				

HIGHWAYS AND BRIDGES:

30. Town road aid	3,620	3,620	3,620	
31. Town Maintenance	620,305	627,592	627,592	
32. Street Lighting	50,000	44,300	44,300	
33. Gen. expenses of highway dept.	67,218	73,037	73,037	
34. Equipment Maintenance	50,939	58,937	58,937	
35. Highway Subsidy, Art. 11	--	52,946	52,946	
36. Additional Hwy. Subsidy, Art. 19	--	40,490	40,490	
37. Highway Repairs, Art. 12	--	84,400	84,400	

LIBRARIES:

38. Library	151,356	174,721	168,291	
39. Highway Garage Improvements, Art. 19 RS 1980	20,000	--	--	
40. Town Hall, Art. 33, 1980	14,000	--	--	
41.				

PUBLIC WELFARE:

42. Town poor	25,000	46,638	36,638
43. Old age assistance	5,000	7,000	7,000
44. Aid to permanently and totally disabled			
45. Soldiers' aid			
46.			
47.			
48.			

PATRIOTIC PURPOSES:

49. Memorial Day - old home day	250	250	250
50. Fourth of July	2,000	2,000	2,000
51.			

RECREATION:

52. Parks & Playground, inc. band concerts	45,414	53,812	48,750
53. Ballfield Improv., Art. 22, 1980	22,000	--	--
54. New Fields, W.A. 21	--	35,600	35,600
55.			

PUBLIC SERVICES ENTERPRISES:

56. Municipal Sewer Dept.	1,156,564	1,808,595	1,833,110
57. Municipal Water Dept.-Pennichuck	24,500	26,562	26,562
58. Municipal Electric Dept.-Incinerator	561,186	--	--
59. Cemeteries			
60. Drainage, Art. 25, 1980	100,000	--	--
61.			

UNCLASSIFIED:

62. Damages and Legal expenses	39,000	36,675	36,675
63. Advertising and Regional Associations	5,272	6,093	6,093
64. Employees' retirement and S.S.	39,860	55,073	55,073
65. Contingency Fund	00	00	23,500
66. Bridge Construction, Art. 16, 1980	57,000	--	--
67. Sewer Bond, Art. 11, 1980	1,000,000	--	--
68. Train Stop, Art. 26, 1980	35,000	--	--
69.			
70.			

DEBT SERVICE:

71. Principal-long term notes & bonds	815,000	870,000	870,000
72: Interest-long term notes & bonds	511,132	585,920	585,920
73. Interest on temporary loans	1,000	50	50
74. Interest on Compost Bonds, Art. 9	40,000	31,500	31,500

CAPITAL OUTLAY:

75. Police Cruisers (33,800) Hwy. Trucks (46,000)	75,985	79,800	79,800
76. Town Hall Addition, Art. 21, 1980	140,000	--	--
77. Sidewalk, Art. 20	--	23,000	00
78. New Loader, Art. 18	--	80,000	80,000
79. Revenue Sharing, Art. 15	--	300,000	300,000
80. Compost Project, Art. 8	--	700,000	700,000
81.			23,000

PAYMENT TO CAPITAL RESERVE FUND:

82. Fire (12,000) Ambulance (8000)	20,000	20,000	20,000
83. Grader (10,000) Bulldozer (20,000)	30,000	30,000	30,000
84. WWTF (0) Communications (0)	63,000	00	00

85. TOTAL APPROPRIATIONS	8,077,437	8,268,043	8,191,484	99,100
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Less: Amount of Estimated Revenues, Exclusive of Taxes (Line 137)			<u>5,484,138</u>	
--	--	--	------------------	--

Amount of Taxes to be Raised (Exclusive of School and County Taxes)				2,707,346
--	--	--	--	-----------

SOURCES OF REVENUE				
	Estimated Revenues 1980 (1980-81)	Actual Revenues 1980 (1980-81)	Selectmen's Budget 1981 (1981-82)	Estimated Revenues 1981 (1981-82)
FROM LOCAL TAXES:				
86. Resident Taxes	101,000	Fiscal	101,000	101,000
87. National Bank Stock Taxes	100	Period	100	100
88. Yield Taxes	3,000	Ends	5,000	5,000
89. Interest on Delinquent Taxes	55,000	June	65,000	65,000
90. Resident Tax Penalties	00	30	00	00
91. Inventory Penalties	4,000	1981	4,500	4,500
92.		Actual		
93. Land Use Change Tax & Penalty	5,000	Revenues	5,000	5,000
		Unavail- able at this time		
FROM STATE:				
94. Meals and Rooms Tax	125,000		165,000	165,000
95. Interest and Dividends Tax	115,000		120,000	120,000
96. Savings Bank Tax	22,500		24,000	24,000
97. Highway Subsidy & Addl. hwy. sub.	96,967		93,500	93,500
98. Railroad Tax	700		700	700
99. Town Road Aid	18,815		19,000	19,000
100. State Aid Construction	00		00	00
101. Class V Highway Maintenance	00		00	00
102. State Aid Water Pollution Projects	352,871		412,398	412,398
103. Gas Tax Ref.	00		00	00
104. National Forest Reserve	00		00	00

105. Reimb. a/c State-Federal Forest Land	00	00	00
106. Reimb. a/c Fighting Forest Fires	500	200	200
107. Reimb. a/c Exemp.-Growing Wood & Timber	00	00	00
108. Reimb. a/c Road Toll Refund	00	00	00
109. Reimb. a/c Old Age Assistance	00	00	00
110. Reimb. a/c Business Profits Tax	100,000	100,000	100,000
111. (formerly 110)	00	00	00
112. LEAA State Grants Misc.	5,500	2,000	2,000
113. Fed. Aid Water Pollution Projects	180,230	174,830	174,830
114.			

FROM LOCAL SOURCES, EXCEPT TAXES:

115. Motor Vehicle Permits Fees	395,000	410,000	410,000
116. Dog Licenses	7,000	7,000	7,000
117. Business Licenses, Permits & Filing Fees	27,500	31,500	31,500
118. Fines & Forfeits, Municipal & Dist Court	95,000	85,000	85,000
119. Rent of Town Property & Sale	1,800	10,000	52,300
120. Interest Received on Deposits	350,000	450,000	450,000
121. Income From Trust Funds	7,500	6,000	6,000
122. Income from Departments	150,000	160,000	170,500
123. Income From Sewer Department	1,717,750	1,691,610*	1,864,610*
124. Income From Water Department	00	00	00
125. Income From Electric Department	00	00	00
126. Surplus	150,000	100,000	100,000
127.			
128.			
129. Federal Grants	00	00	00

130.
131.

RECEIPTS OTHER THAN CURRENT REVENUE:

132. Proceeds of Bonds & Long Term Notes	1,950,000	700,000	700,000
133. Withdrawal from Capital Reserve	63,000	00	00
134. Revenue Sharing Fund	343,000	315,000	315,000
135. Anti Recession Fund	00	00	00
136.			
<hr/>			
137. TOTAL REVENUES AND CREDITS	6,443,733	5,258,338	5,484,138

*Include anticipated income (31,500) for interest due on bond issue (700,000) warrant articles 8 and 9.



Town of Merrimack, New Hampshire 03054

TO: CITIZENS OF MERRIMACK
BOARD OF SELECTMEN
MERRIMACK BUDGET COMMITTEE

FROM: James A. McSweeney, Town Manager

RE: General Budget Information 1981-82

DATE: April 1, 1981

The proposed municipal operating budget for 1981-82 has been submitted to you for your consideration. This budget document covers the fiscal period July 1, 1981 thru June 30, 1982. The budgets detailed in this document by Departments, Divisions, Programs and Line Item, estimate expenditures initially totalling \$6,898,528.00 (\$491,711.00 over 1980-81 appropriations). These figures represent a 7.7% increase in proposed expenditures over the 1980-81 appropriations. The operating budget total, after removing the "self-supporting" budget, (Public Works, Sewer Division (WWTF), reflects an increase in proposed expenditures of 8.7% over the current 1980-81 operating budget.

Revenue estimates are subject to constant adjustment and no projections of increase valuations have been made to offset any additional expenditures.

Debt Service: In 1980-81 Debt Service totalled \$794,031. (net effect on tax rate). In 1981-82 the proposed amount totals \$868,742. This includes the authorized \$1,000,000 issue for Maycrest/Naticook pumping station and collector lines as voted at the May 1980 Town Meeting. This issue alone increases the debt service, as proposed by \$50,000. (Interest payment only). Increased revenues in this area this year offsets interest and principal cost contributing to a lesser increase in the debt service account.

New Personnel: The proposed budget requests the addition of two new full time positions. Both of these positions are geared toward increasing the town's revenues and resources. (Three other full time positions have been eliminated.)

The first position, which was requested and denied in last year's budget, is that of Finance Director. As previously stated "...a Finance Director will allow us to embark upon a new systematic approach for monitoring the accounting functions and establishing formalized accounting policies and integrating our budget and accounting systems..." In addition that person in this position will be responsible for implementing, programming and operation of the Town's computer. The auditors for the Town have in the last few years consistently recommended full time control in the finance area.

The Finance Director's position can provide a great contribution to the municipal community. The most obvious benefit will be to increase "non-tax revenues". Roger R. Melanson, the town's auditor, has stated in his recent management letter to the town that, "Town Management must recognize the importance of the fiscal management concept proposed in the administrative code. This concept suggests a fiscal officer to coordinate the several fiscal functions of the Town." This office recommends the hiring of a fiscal officer with related electronic processing duties.

Finances will play a severe strain on municipalities in the coming months and years. It appears, from reliable sources and the current downward trend, that revenues will continue their downward trend or at best stabilize, but the request for services will increase. It is crucial that we implement the position as soon as possible.

The position of Assessor is the second full time position being proposed for the ensuing budget year. This position must be envisioned as the basis for a heavy percentage of the Town's total income. A weakness in this area creates problems in continued equitable assessments, undermines our tax base and ultimately affects the Town's financial position.

As you know, the Town has recently expended many thousands of dollars to revalue all buildings and land and to properly index and map them. The system now needs to be properly worked and maintained in order to protect our investment and the equity that has been established. This can best be accomplished by the establishment of a full time Assessor's position.

There are well over six thousand parcels of property that need scrutiny and hundreds of pages of maps that need constant attention.

Just recently the Town committed over \$12,000 to do rechecks and review new permits on over 600 parcels of property. Each of these areas need the attention of a trained professional.

Personnel Benefits & Wages: Merit wage increases and benefits have been added to each of the department budgets. Each employee will be eligible for a merit review on their specific anniversary date. The Budget Committee added approximately \$23,000.00 to the General Government budget with the intent to assist the Town in providing an equitable pay plan for municipal employees.

Negotiations with the Public Works Highway and Sewer Divisions have concluded with a resulting 3-year collective bargaining agreement. Sufficient funds are included in the respective budgets complementing the results of the negotiations.

General Information: Generally speaking, each municipal budget reflects increased spending. For instance, last year's proposed budget (1980-81) pegged "...increased spending at \$1.1 million. Most of that increase was related (as is this year's) to debt service and general increase in prices. This year's proposed budget (Manager's proposal) would increase spending at some \$483,000. I project the Town tax dollar needed to be raised for this expenditure will continue its downward trend in spite of overall increased cost in most areas. This can be attributed to increased revenues, better managing of those revenues and a more frugal method of making our expenditures.

The information below points out the effort and the results that have been attained insofar as the tax dollar that has had to be raised to provide municipal and other services.

**COMPARATIVE TAX RATE
AND VALUATION IN DOLLARS**

<u>Year</u>	<u>School Tax Rate</u>	<u>School Tax Dollar</u>	<u>Town Tax Rate</u>	<u>Town Tax Dollar</u>	<u>County Tax Rate</u>	<u>County Tax Dollar</u>
1977	40.70	5,422,272.	20.80	2,771,087.	2.00	266,450.
1978	39.20	5,730,673.	16.40	2,397,526.	2.20	321,619.
1979*	16.90	5,890,768.	6.40	2,230,823.	1.20	418,279.
1980	19.00	6,837,426.	6.20	2,231,160.	1.30	467,824.

*Revaluation

We have provided good control over our spending methods. There are still areas of improvements that need attention, such as better investment procedures, tighter control on purchasing methods, and control of our cash flow management program. With the proper tools and resources, we can continue a good solid forward movement program that will provide the needed services at a stabilized cost with the end result of a lean and muscular local government.

James A. McSweeney

Town Manager

MEMORANDUM

TO: CITIZENS OF MERRIMACK
MERRIMACK BUDGET COMMITTEE
BOARD OF SELECTMEN

FROM: JAMES A. McSWEENEY
Town Manager

RE: 1981-82 PROPOSED BUDGET - COMBINED EXPENDITURES ALL FUNDS

DATE: April 1, 1981

The budget proposals as reviewed to date are listed below. The percentage increase between the current budget and the recommendation of the Board of Selectmen are listed for your information. The figures summarize and review the budget proposals to date.

Department	Current Approved Budget 1980-81	Depart- ment Request 1981-82	Town Mgr. Recom. 1981-82	Selectmen Recom. 1981-82	% Change Between Budget 1980-1981 & BOS Recom. 1981-82	Budget Comm. Recom. 1981-82	%Change Between Budget 1980-1981 & Bud. Comm. Recom. 1981-82
01 General Govt.	1,738,581	1,943,837.	1,923,159.	1,776,160.	(1) 2.2	1,799,660.	3.5
02 Assessing	54,585.	81,530.	81,078.	84,060.	54.0	83,860.	53.6
03 Fire	483,225.	519,449.	494,769.	527,748.	9.2	527,748.	9.2
04 Police	766,351.	876,528.	819,203.	824,982.	7.7	824,982.	7.7
05 Communications	97,270.	99,040.	85,890.	77,538.	(-16.0)	77,538.	(-16.0)
06 Ambulance	63,691.	102,133.	63,366.	67,871.	6.6	67,871.	6.6
07 Public Works Adm.	67,218.	70,155.	68,596.	73,037.	8.7	73,037.	8.7
08 P.W. Highway	720,640.	883,942.	822,637.	732,392.	1.6	732,392.	1.6
09 P.W. Solid Waste	70,794.	79,203.	77,768.	80,522.	13.7	80,522.	13.7
10 P. W. Sewer	1,206,564.**	1,667,806.**	1,660,110.	1,808,595.	2.3	1,833,110.	3.7
11 Incinerator	561,186**	-0-	-0-	-0-	-0-	-0-	-0-
12 Planning & Zoning	63,122.	75,317.	75,317.*	78,880.	25.0	78,880.	25.0
13 Parks & Recreation	47,664.	61,953.	61,823.	56,062.	17.6	51,000.	7.0
14 District Court	99,292.	93,414.	91,985.	91,985.	(-7.4)	91,985.	(-7.4)
15 Library	151,356.	171,673.	171,673.*	174,721	15.4	168,291.	11.2
16 P.W. Equip Maint	50,939.	55,483.	55,483.	58,937.	15.7	58,937.	15.7
17 P.W. Bldgs * Grds.	39,872.	58,856.	44,672.	61,323.	53.8	61,323.	53.8

*No manager recommendation. Submitted directly to the Board of Selectmen

**Budget totally offset by revenues.

Department	Current Approved Budget 1980-81	Depart- ment Request 1981-82	Town Mgr. Recom. 1981-82	Selectmen Recom. 1981-82	% Change Between Budget 1980-81 & BOS Recom. 1981-82		% Change Between Budget 1980-81 & Bud. Com. Recom. 1981-82	
					1981-82	1981-82	1981-82	1981-82
21 Adm.-Town Mgr.	52,636.	50,161.	50,161.	53,592.	1.8	53,592.	1.8	
22 Code Enforce. & Insp.	69,631. 2,200.	68,825. 2,200.	61,911. 2,200.	64,153. 1,469.	(-7.9) (-33.2)	64,153. 1,469.	(-7.9) (-33.2)	
23 Budget Committee	-0-	99,564.	98,694.	103,127.	Prev. in G. Govt(1)	99,345.	Prev. in G. Govt(1)	
24 Town Clerk/TC	-0-	54,318.	54,318.	53,638.	Prev. in G. Govt(1)	43,638.	Prev. in G. Govt(1)	
25 Welfare	-0-	25,195.	25,195.	25,195.	New Dept.	25,195	New Dept.	
26 Finance	-0-	7,140,582.	6,890,008.	6,875,987.	7.3	6,898,528.	7.7	
Municipal Totals	6,406,817.	9,221,919.*	9,077,680.**	9,077,680.**	12.3	9,232,554.	14.3	
School Totals	8,080,124.							
Municipal/School Totals	14,486,941.	16,362,501.	15,967,688.	15,953,667.		16,131,082.		
Less Sewer/Incinerator and Schools	-9,827,895.	-10,889,725.	-10,737,790.	-10,886,275.		-11,065,664.		
Municipal Total	4,659,046.	5,472,776.	5,229,898.	5,067,392.	8.8	5,065,418.	8.7	
Warrant Articles Total	224,620.					199,520.	(-11.7)	
and Adjusted	508,289.					537,998.	15	
County Tax								
GRAND TOTAL	5,391,955.					5,804,366.	7.6	

(1) If Town Clerk/Tax. Coll. & Welfare Budgets added to this Gen. Govt. reflects a 12.5% increase.

*School Administration Recommendation

**Budget Committee Recommendation

SUMMARY

Proposed Budget - Town of Merrimack 1981 - 1982

July 1, 1981 to June 30, 1982

Anticipated Revenue	Bud. Comm. Est.	Final Adjusted Revenue	Proposed Appropriations	Bud. Comm. Recommend.	Final Budget Recommendation
Property Tax (net)	9,794,712.		General Government	1,799,660.	
Bank Stock Taxes	100.		Assessing	83,860.	
Resident Tax	101,000.		Fire	527,748.	
Interest on Taxes	65,000.		Police	824,982.	
Timber Yield Taxes	5,000.		Communications	77,538.	
Land Use Tax/Inv. Pen.	9,500.		Ambulance	67,871.	
Business Prof. Tax	536,719.		P. Wks.-Adm.	73,037.	
State Taxes and					
Shared Revenue	836,798.		P. Wks.-Solid Waste	80,522.	
Fed. Grants & Aid	489,830.		P. Wks.-Sewer	1,833,110.	**
Licenses & Permits	448,500.		Incinerator	-0-	
Income from Deposits	170,500.		Planning & Zoning	78,880.	
Interest on Deposits	450,000.		Parks & Recreation	51,000.	
Rent on Town Prop.	52,300.		District Court	91,985.	
Wastewater Treat. Fac.	1,833,100.		Library	168,291.	
Trust Fund	6,000.		P. Wks-Equip. Maint.	58,937.	
District Court	85,000.		P. Wks.-Build. Maint.	61,323.	
Hydrant Charges	26,562.		Town Manager	53,592.	
			Code Enf. & Inspec.	64,153.	
			Budget Committee	1,469.	
			Town Clk/Tax Coll	99,345.	
			Welfare	43,638.	
			Finance	25,195.	
Total General Fund	14,910,631.		Total Prop. Approp.	6,898,528.	
Total Schools	1,220,451.		Schools	9,232,554.	
GRAND TOTAL ALL FUNDS	16,131,082.		GRAND TOTAL ALL FUNDS	16,131,082.	

**Budgets totally offset by revenues

**TOWN OF MERRIMACK
PROPOSED BUDGET 1981/82**

GENERAL GOVERNMENT

ACCT. NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT. REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-01-101	Town Officials	32,481.10	34,970.00	12,700.00	12,850.00	12,700.00	12,700.00	
18-01-102	Clerical Salaries	61,130.47	70,620.00	33,522.00	33,522.00	36,204.00	36,204.00	
18-01-103	Super/Prof. Salaries	45,458.74	19,497.00	19,724.00	19,724.00	21,302.00	21,302.00	
18-01-104	Hourly Wages	9,892.49	.00	.00	.00	.00	.00	
18-01-111	Overtime	1,911.27	2,200.00	864.00	864.00	864.00	864.00	
18-01-121	Emp. Retirement	.00	.00	.00	.00	.00	.00	
18-01-122	Insurance	31,903.07	24,010.00	26,589.00	28,400.00	39,000.00	39,000.00	
18-01-125	Social Security	7,314.74	5,622.00	4,443.00	4,443.00	4,620.00	4,620.00	
18-01-128	Town Retirement	2,818.56	38,000.00	36,725.00	48,000.00	51,390.00	51,390.00	
18-01-129	Emp. Social Security	.00	.00	.00	.00	.00	.00	
18-01-130	Credit Union	.00	.00	.00	.00	.00	.00	
18-01-132	Other	.00	.00	.00	.00	.00	.00	
18-01-150	W/Tax	.00	.00	.00	.00	.00	.00	
SERIES 1 TOTAL		192,910.44	194,919.00	134,567.00	147,803.00	166,080.00	166,080.00	
18-01-201	Office Supplies	4,070.17	4,000.00	2,930.00	2,930.00	2,000.00	2,000.00	
18-01-202	Maint. Supplies	654.87	.00	.00	.00	.00	.00	
18-01-203	Operating Supplies	759.58	.00	.00	.00	.00	.00	
18-01-212	Rental Equip.	.00	.00	50.00	50.00	50.00	50.00	
18-01-220	Printing	7,078.17	7,200.00	5,720.00	5,520.00	5,520.00	5,520.00	
18-01-230	Postage	4,440.85	5,600.00	2,500.00	2,500.00	2,500.00	2,500.00	
18-01-241	Electricity	2,750.61	.00	.00	.00	.00	.00	
18-01-243	Heating Oil	2,638.79	.00	.00	.00	.00	.00	
18-01-250	Gas & Oil	330.13	.00	.00	.00	.00	.00	

18-01-260 Telephone	5,845.75	5,800.00	3,780.00	2,600.00	2,600.00	2,600.00
18-01-270 Dues & Fees	2,708.90	2,880.00	10,756.00	10,756.00	3,137.00	3,137.00
18-01-280 Insurance	3,881.00	7,600.00	6,106.00	6,106.00	6,106.00	6,106.00
18-01-290 Legal Expense	14,400.00	39,000.00	34,375.00	19,150.00	19,150.00	19,150.00
18-01-290 01 Leg. Exp./PB	.00	.00	1,800.00	4,800.00	4,800.00	4,800.00
18-01-290 02 Leg. Exp./ZBA	.00	.00	500.00	2,500.00	2,500.00	2,500.00
18-01-290 03 Leg. Exp/G.G.Lit.	.00	.00	.00	10,225.00	10,225.00	10,225.00
SERIES 2 TOTAL	49,558.82	72,080.00	68,517.00	67,137.00	58,588.00	58,588.00

18-01-300 Travel & Mtgs	1,516.22	2,500.00	1,750.00	1,750.00	1,750.00	1,750.00
18-01-321 Maint.-Bldgs	1,078.09	.00	.00	.00	.00	.00
18-01-322 Maint.-Grounds	42.46	.00	.00	.00	.00	.00
18-01-332 Vehicles	51.84	.00	.00	.00	.00	.00
18-01-334 Maint.-Equip.	639.49	550.00	922.00	810.00	900.00	900.00
18-01-351 Consultants	36,134.74	26,000.00	3,050.00	4,550.00	4,550.00	4,550.00
18-01-352 Education & Trng.	168.40	150.00	150.00	150.00	150.00	150.00
18-01-353 Computer	44,535.73	18,000.00	54,701.00	21,119.00	21,119.00	21,119.00
18-01-359 Other Outside Serv.	6,279.95	8,500.00	6,470.00	7,800.00	7,800.00	7,800.00
18-01-362 Pennichuck Water Works	17,819.35	24,500.00	26,562.00	26,562.00	26,562.00	26,562.00
18-01-393 Conserv. Comm.	.00	725.00	740.00	595.00	595.00	595.00
SERIES 3 TOTAL	108,266.27	80,925.00	94,345.00	63,336.00	63,426.00	63,426.00

18-01-402 M.V.H.H.C.	14,882.00	18,750.00	18,750.00	18,750.00	19,296.00	19,296.00
18-01-404 Welfare	24,430.75	25,000.00	.00	.00	.00	.00
18-01-405 Old Age Assist.	3,109.60	5,000.00	.00	.00	.00	.00
18-01-406 Civil Defense	707.24	2,050.00	3,700.00	2,875.00	2,875.00	2,875.00
18-01-407 Historical Soc.	99.71	250.00	250.00	250.00	250.00	250.00
18-01-408 Flood Damage	3,932.50	5,000.00	5,000.00	5,000.00	1,000.00	1,000.00
18-01-409 Budget Comm.	882.28	.00	.00	.00	.00	.00
18-01-410 Election & Reg.	5,320.76	4,000.00	4,443.00	4,443.00	4,200.00	4,200.00
18-01-420 Advertising	2,186.00	1,400.00	1,000.00	1,000.00	1,000.00	1,000.00

18-01-430 Dogs	173.24	775.00	.00	.00	.00	.00
18-01-460 Misc. Oper. Exp.	1,675.01	200.00	200.00	200.00	200.00	200.00
18-01-461 Contingency	.00	.00	50,000.00	50,000.00	.00	23,500.00
SERIES 4 TOTAL	57,399.09	62,425.00	83,343.00	82,518.00	28,821.00	52,321.00
18-01-502 Capital-Bldg.	3,186.45	.00	.00	.00	.00	.00
18-01-504 Office Equip	1,992.71	1,100.00	6,145.00	5,445.00	3,275.00	3,275.00
SERIES 5 TOTAL	5,179.16	1,100.00	6,145.00	5,445.00	3,275.00	3,275.00
68-01-601 Interest-Tan	.00	1,000.00	1,000.00	1,000.00	50.00	50.00
68-01-602 Interest-Notes & Bonds	471,178.60	511,132.00	635,920.00	635,920.00	585,920.00	585,920.00
68-01-604 Principal-Notes & Bonds	815,000.00	815,000.00	920,000.00	920,000.00	870,000.00	870,000.00
SERIES 6 TOTAL	1,286,178.60	1,327,132.00	1,556,920.00	1,556,920.00	1,455,970.00	1,455,970.00
DEPT. TOTAL	1,699,492.38	1,738,581.00	1,943,837.00	1,923,159.00	1,776,160.00	1,799,660.00

ASSESSING DEPARTMENT

ACCT. NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT. REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-02-102	Clerical Salaries	19,562.11	20,755.00	19,163.00	18,755.00	20,256.00	20,256.00	
18-02-103	Super/Prof. Sal.	12,515.59	13,225.00	33,509.00	32,990.00	34,029.00	34,029.00	
18-02-104	Hourly Wages	4,857.73	2,515.00	3,926.00	3,926.00	4,240.00	4,240.00	
18-02-111	Overtime	835.95	500.00	950.00	750.00	750.00	750.00	
18-02-122	Insurance	2,677.94	2,560.00	3,790.00	3,790.00	3,790.00	3,790.00	
18-02-125	Soc. Security	2,308.99	2,364.00	3,842.00	3,842.00	3,970.00	3,970.00	
	SERIES 1 TOTAL	42,758.31	41,919.00	65,180.00	64,053.00	67,035.00	67,035.00	
18-02-201	Office Supplies	552.67	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	
18-02-203	Oper. Supp.	321.80	400.00	600.00	600.00	600.00	600.00	
18-02-220	Printing	32.50	4,165.00	1,610.00	75.00	75.00	75.00	
18-02-230	Postage	1,093.40	1,766.00	2,200.00	2,200.00	2,200.00	2,000.00	
18-02-260	Telephone	647.92	800.00	1,400.00	1,130.00	1,130.00	1,130.00	
18-02-270	Dues & Fees	65.00	70.00	100.00	100.00	100.00	100.00	
	SERIES 2 TOTAL	2,713.29	8,201.00	6,910.00	5,105.00	5,105.00	4,905.00	
18-02-300	Travel & Mtgs	554.45	800.00	1,200.00	2,180.00	2,180.00	2,180.00	
18-02-334	Equip. Maint	336.90	300.00	340.00	340.00	340.00	340.00	
18-02-350	Outside Serv.	20.00	1,865.00	6,760.00	8,260.00	8,260.00	8,260.00	
18-02-352	Education & Trng	195.00	500.00	600.00	600.00	600.00	600.00	
18-02-359	Other	276.55	.00	.00	.00	.00	.00	
	SERIES 3 TOTAL	1,382.90	3,465.00	8,900.00	11,380.00	11,380.00	11,380.00	
18-02-420	Advertising	42.00	100.00	100.00	100.00	100.00	100.00	
	SERIES 4 TOTAL	42.00	100.00	100.00	100.00	100.00	100.00	
18-02-504	Office Equip	1,548.34	900.00	440.00	440.00	440.00	440.00	
	SERIES 5 TOTAL	1,548.34	900.00	440.00	440.00	440.00	440.00	
	DEPT. TOTAL	48,444.84	54,585.00	81,530.00	81,078.00	84,060.00	83,860.00	

FIRE DEPARTMENT

ACCT. NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-03-102	Clerical Salaries	10,785.83	12,206.00	12,555.00	12,555.00	13,351.00	13,351.00	
18-03-103	Super/Prof. Sal.	17,950.89	52,390.00	52,520.00	52,520.00	56,722.00	56,722.00	
18-03-104	Hourly Wages	226,440.03	203,017.00	203,221.00	210,021.00	226,822.00	226,822.00	
18-03-107	Part-Time Wages	.00	18,500.00	19,000.00	19,000.00	19,000.00	19,000.00	
18-03-111	Overtime Reg.	141.96	.00	.00	.00	.00	.00	
18-03-112	Overtime NHRS	11,316.83	11,000.00	17,000.00	22,400.00	24,192.00	24,192.00	
18-03-122	Insurance	44,267.86	52,775.00	51,964.00	45,964.00	47,611.00	47,611.00	
18-03-123	Sick Pay	6,679.45	4,500.00	5,400.00	.00	.00	.00	
18-03-124	Vaca. & Holiday	6,662.40	11,000.00	6,800.00	.00	.00	.00	
18-03-125	Soc. Security	1,692.60	1,900.00	2,106.00	2,106.00	2,160.00	2,160.00	
18-03-128	Insurance-NHRS	22,096.41	25,126.00	32,200.00	32,200.00	34,387.00	34,387.00	
SERIES 1 TOTAL		348,034.26	392,414.00	402,766.00	396,766.00	424,245.00	424,245.00	
18-03-201	Office Supplies	682.73	760.00	898.00	800.00	800.00	800.00	
18-03-202	Maint. Supplies	852.93	1,220.00	1,754.00	1,530.00	1,530.00	1,530.00	
18-03-203	Operat. Supplies	988.02	1,620.00	1,528.00	1,528.00	1,528.00	1,528.00	
18-03-204	Uniforms	5,294.31	6,025.00	7,629.00	6,944.00	6,944.00	6,944.00	
18-03-212	Rentals	.00	.00	.00	.00	.00	.00	
18-03-220	Printing	222.80	380.00	550.00	550.00	550.00	550.00	
18-03-230	Postage	224.35	250.00	383.00	383.00	383.00	383.00	
18-03-241	Electricity	3,298.27	4,580.00	5,100.00	5,100.00	6,000.00	6,000.00	
18-03-242	Gas	519.52	800.00	800.00	800.00	800.00	800.00	
18-03-243	Heating Oil	4,053.13	6,000.00	5,500.00	5,500.00	7,500.00	7,500.00	
18-03-244	Water	130.00	195.00	200.00	200.00	200.00	200.00	
18-03-245	Sewer	142.58	145.00	145.00	145.00	145.00	145.00	
18-03-250	Gas & Oil	5,439.26	8,000.00	8,030.00	8,030.00	10,630.00	10,630.00	

18-03-260 Telephone	2,514.10	5,000.00	6,115.00	5,275.00	5,275.00	5,275.00
18-03-270 Dues & Fees	781.00	570.00	640.00	640.00	640.00	640.00
18-03-280 Insurance	7,106.00	7,600.00	9,000.00	5,500.00	5,500.00	5,500.00
SERIES 2 TOTAL	32,249.00	43,145.00	48,272.00	42,925.00	48,425.00	48,425.00

18-03-300 Travel & Mtgs	746.43	800.00	800.00	800.00	800.00	800.00
18-03-321 Maint. Bldg & Gr	1,484.93	2,150.00	9,308.00	4,166.00	4,166.00	4,166.00
18-03-331 Maint. Machinery	.00	.00	980.00	980.00	980.00	980.00
18-03-332 Maint. Vehicles	9,500.47	14,178.00	15,235.00	14,235.00	14,235.00	14,235.00
18-03-334 Maint. Off. Equip.	114.00	200.00	200.00	200.00	200.00	200.00
18-03-335 Maint. Communica.	1,581.99	2,300.00	2,360.00	2,360.00	2,360.00	2,360.00
18-03-336 Maint. Other	1,552.81	1,800.00	3,030.00	3,030.00	3,030.00	3,030.00
18-03-352 Educa. & Trng	3,608.02	4,280.00	4,755.00	4,315.00	4,315.00	4,315.00
18-03-358 Dive Squad	554.74	1,200.00	2,176.00	1,400.00	1,400.00	1,400.00
SERIES 3 TOTAL	19,143.39	26,908.00	38,844.00	31,486.00	31,486.00	31,486.00

18-03-420 Advertising	.00	200.00	200.00	200.00	200.00	200.00
18-03-460 Physical Exams	590.95	1,200.00	2,400.00	1,800.00	1,800.00	1,800.00
SERIES 4 TOTAL	1,200.16	1,675.00	3,325.00	2,725.00	2,725.00	2,725.00

18-03-504 Office Equip	557.38	.00	.00	.00	.00	.00
18-03-506 Communica. Equip	3,973.50	1,400.00	7,035.00	2,910.00	2,910.00	2,910.00
18-03-508 Operating Equip.	22,350.00	5,683.00	7,207.00	5,957.00	5,957.00	5,957.00
18-03-552 Cap. Res.	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00
SERIES 5 TOTAL	38,880.88	19,083.00	26,242.00	20,867.00	20,867.00	20,867.00

DEPT. TOTAL	439,507.69	483,225.00	519,449.00	494,769.00	527,748.00	527,748.00
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POLICE DEPARTMENT

ACCT. NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-04-102	Clerical Salaries	34,034.41	43,643.00	41,954.00	41,954.00	45,310.00	45,310.00	
18-04-103	Sup/Prof. Salaries	97,723.40	109,765.00	105,911.00	109,000.00	115,960.00	115,960.00	
18-04-104	Hourly Wages	257,566.09	251,696.00	295,958.00	302,728.00	302,728.00	302,728.00	
18-04-107	Part Time Wages	.00	29,187.00	26,200.00	23,308.00	21,700.00	21,700.00	
18-04-108	Other Wages	46,762.75	30,000.00	45,000.00	37,500.00	37,500.00	37,500.00	
18-04-111	Overtime Reg.	48.00	.00	.00	.00	.00	.00	
18-04-112	Overtime NHRS	12,974.34	12,688.00	15,225.00	16,738.00	16,738.00	16,738.00	
18-04-122	Insurance	63,522.73	68,000.00	75,198.00	63,633.00	65,196.00	65,196.00	
18-04-123	Sick Pay	9,184.75	.00	4,050.00	.00	.00	.00	
18-04-124	Vaca. & Holiday	17,431.45	16,630.00	18,476.00	.00	.00	.00	
18-04-125	Soc. Security	2,230.51	1,818.00	1,698.00	1,556.00	1,556.00	1,556.00	
18-04-128	Town Retirement	35,285.78	37,860.00	52,673.00	52,680.00	54,081.00	54,081.00	
	SERIES 1 TOTAL	576,764.21	601,287.00	682,343.00	649,097.00	660,769.00	660,769.00	
18-04-201	Office Supplies	2,267.58	3,000.00	3,077.00	3,000.00	3,000.00	3,000.00	
18-04-202	Maint. Supp.	368.40	.00	.00	.00	.00	.00	
18-04-203	Operat. Supp.	4,454.14	8,935.00	12,233.00	9,900.00	7,745.00	7,745.00	
18-04-204	Uniforms	7,879.87	8,100.00	9,700.00	8,725.00	8,725.00	8,725.00	
18-04-206	Bicycle Reg.	600.00	200.00	.00	.00	.00	.00	
18-04-220	Printing	2,053.28	3,000.00	3,600.00	3,600.00	3,000.00	3,000.00	
18-04-230	Postage	572.60	1,000.00	1,179.00	1,179.00	1,179.00	1,179.00	
18-04-241	Electricity	3,629.09	.00	.00	.00	.00	.00	
18-04-243	Heating Oil	1,494.25	.00	.00	.00	.00	.00	
18-04-244	Water	187.18	.00	.00	.00	.00	.00	
18-04-250	Gas & Oil	31,573.50	53,300.00	45,048.00	45,048.00	58,000.00	58,000.00	
18-04-260	Telephone	2,217.40	4,300.00	3,336.00	6,725.00	6,725.00	6,725.00	

18-04-270 Dues & Fees	77.96	145.00	130.00	130.00	130.00
18-04-280 Insurance	6,284.00	4,000.00	5,177.00	5,177.00	5,177.00
SERIES 2 TOTAL	63,659.25	85,980.00	83,480.00	83,484.00	93,681.00

18-04-300 Travel & Mtgs	826.57	550.00	570.00	570.00	570.00
18-04-321 Maint. Bldg & Gr	543.12	645.00	845.00	.00	.00
18-04-332 Vehicle Maint	13,373.06	15,000.00	20,352.00	17,920.00	15,520.00
18-04-334 Maint Off. Equip	1,104.73	2,150.00	3,348.00	2,248.00	2,248.00
18-04-335 Maint. Communica.	171.65	500.00	600.00	400.00	400.00
18-04-351 Consultants	3,317.11	2,000.00	2,000.00	2,000.00	2,000.00
18-04-352 Educa. & Trng	1,188.45	1,200.00	1,600.00	1,300.00	1,300.00
SERIES 3 TOTAL	20,524.69	22,045.00	29,315.00	24,438.00	22,038.00

18-04-406 Civil Defense	742.27	2,475.00	4,600.00	3,100.00	3,100.00
18-04-420 Advertising	194.10	200.00	300.00	300.00	300.00
18-04-430 Dog Pound	2,703.52	5,214.00	8,490.00	7,039.00	7,039.00
18-04-460 Misc. Oper. Exp.	638.28	1,850.00	1,850.00	1,650.00	1,650.00
SERIES 4 TOTAL	4,278.17	9,739.00	15,240.00	12,089.00	12,089.00

18-04-502 Building	.00	.00	6,700.00	.00	.00
18-04-503 Vehicles	24,516.58	39,250.00	42,000.00	42,000.00	33,800.00
18-04-504 Office Equip	419.95	2,550.00	10,450.00	1,095.00	605.00
SERIES 5 TOTAL	24,936.53	41,800.00	59,150.00	43,095.00	34,405.00

18-04-707 Govt. Grants	1,272.83	5,500.00	7,000.00	7,000.00	2,000.00
SERIES 7 TOTAL	1,272.83	5,500.00	7,000.00	7,000.00	2,000.00

DEPT. TOTAL	691,435.68	766,351.00	876,528.00	819,203.00	824,982.00
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PD-COMMUNICATIONS DIVISION

ACCT. NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-05-103	Sup/Prof Salaries	12,156.48	12,507.00	12,480.00	12,480.00	13,480.00	13,480.00	
18-05-104	Hourly Wages	38,081.13	38,798.00	37,398.00	39,300.00	32,238.00	32,238.00	
18-05-107	Part Time	.00	2,000.00	2,000.00	2,000.00	4,000.00	4,000.00	
18-05-108	Outside Wages	5,774.50	8,000.00	9,360.00	8,000.00	8,000.00	8,000.00	
18-05-111	Overtime Reg.	88.68	.00			.00	.00	
18-05-112	Overtime NHRS	3,640.20	1,200.00	3,000.00	2,000.00	2,000.00	2,000.00	
18-05-122	Insurance	4,761.21	5,200.00	5,139.00	5,139.00	4,473.00	4,473.00	
18-05-123	Sick Pay		.00	1,800.00	.00	.00	.00	
18-05-124	Vaca. & Holiday		.00	3,718.00	.00	.00	.00	
18-05-125	Soc. Security	253.05	125.00	158.00	133.00	267.00	267.00	
18-05-127	Personal Time		.00	360.00	.00	.00	.00	
18-05-128	Retirement	4,307.22	4,185.00	4,948.00	4,948.00	4,535.00	4,535.00	
SERIES 1 TOTAL		69,062.47	72,015.00	80,361.00	74,000.00	68,993.00	68,993.00	
18-05-201	Office Supp.	20.23	100.00	350.00	350.00	250.00	250.00	
18-05-203	Operat. Supp.	147.93	500.00	1,130.00	1,110.00	1,110.00	1,110.00	
18-05-204	Uniforms	769.35	750.00	875.00	875.00	700.00	700.00	
18-05-212	Equip Rental	726.00	920.00	920.00	920.00	920.00	920.00	
18-05-220	Printing	230.00	200.00	350.00	200.00	200.00	200.00	
18-05-260	Telephone	496.74	500.00	684.00	684.00	684.00	684.00	
18-05-280	Insurance	1,821.00	1,900.00	431.00	431.00	431.00	431.00	
SERIES 2 TOTAL		4,211.25	4,870.00	4,740.00	4,570.00	4,295.00	4,295.00	
18-05-334	Office Equip	604.20	1,005.00	1,705.00	1,300.00	1,500.00	1,500.00	
18-05-335	Communica. Equip	1,963.50	1,800.00	3,000.00	3,000.00	2,000.00	2,000.00	

18-05-336 Other	31.70	600.00	600.00	600.00	600.00	400.00	400.00
18-05-352 Educa. & Trng	.00	100.00	150.00	150.00	150.00	100.00	100.00
SERIES 3 TOTAL	2,599.40	3,505.00	5,455.00	5,050.00	4,000.00	4,000.00	4,000.00
18-05-502 Capital Bldgs	379.95	.00	.00	.00	.00	.00	.00
18-05-504 Office Equip	.00	630.00	250.00	250.00	250.00	250.00	250.00
18-05-506 Communica. Equip	577.00	3,250.00	8,234.00	2,020.00	.00	.00	.00
28-05-557 Cap. Res.	13,000.00	13,000.00	.00	.00	.00	.00	.00
SERIES 5 TOTAL	13,956.95	16,880.00	8,484.00	2,270.00	250.00	250.00	250.00
DEPT. TOTAL	89,830.07	97,270.00	99,040.00	85,890.00	77,538.00	77,538.00	77,538.00

AMBULANCE DEPARTMENT

ACCT NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-06-103	Super/Prof. Salaries	999.96	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	
18-06-104	Hourly Wages	20,977.92	21,401.00	20,240.00	22,000.00	24,192.00	24,192.00	
18-06-111	Overtime	5,776.20	8,025.00	7,300.00	7,300.00	7,884.00	7,884.00	
18-06-122	Insurance	2,932.22	3,700.00	3,412.00	3,065.00	3,191.00	3,191.00	
18-06-123	Sick Pay	50.35	900.00	780.00	.00	.00	.00	
18-06-124	Vaca. & Holiday	756.20	1,350.00	1,560.00	.00	.00	.00	
18-06-125	Soc. Security	1,864.37	2,000.00	2,061.00	2,061.00	2,208.00	2,208.00	
SERIES 1 TOTAL		33,357.22	38,376.00	36,353.00	35,426.00	38,475.00	38,475.00	
18-06-201	Office Supp.	143.88	325.00	80.00	80.00	80.00	80.00	
18-06-202	Maint Supp.	192.64	175.00	175.00	175.00	175.00	175.00	
18-06-203	Operat. Supp.	2,009.94	2,260.00	2,400.00	2,400.00	2,400.00	2,400.00	
18-06-204	Uniforms	513.16	575.00	575.00	575.00	575.00	575.00	
18-06-220	Printing	38.00	40.00	20.00	20.00	20.00	20.00	
18-06-230	Postage	10.32	160.00	30.00	190.00	190.00	190.00	
18-06-241	Electricity	726.11	1,000.00	1,104.00	1,104.00	1,500.00	1,500.00	
18-06-243	Heating Oil	1,680.75	1,500.00	990.00	990.00	1,350.00	1,350.00	
18-06-244	Water	86.12	100.00	100.00	100.00	100.00	100.00	
18-06-245	Sewer	90.00	100.00	100.00	100.00	100.00	100.00	
18-06-250	Gas & Oil	1,455.09	2,300.00	2,300.00	2,300.00	3,000.00	3,000.00	
18-06-270	Dues & Fees	311.58	270.00	300.00	300.00	300.00	300.00	
18-06-280	Insurance	2,136.00	2,350.00	1,811.00	1,811.00	1,811.00	1,811.00	
18-06-290	Legal	385.00	300.00	350.00	350.00	350.00	350.00	
SERIES 2 TOTAL		9,778.59	11,455.00	10,335.00	10,495.00	11,951.00	11,951.00	

18-06-300 Travel & Mtgs	330.48	250.00	495.00	495.00	495.00	495.00
18-06-321 Maint Bldg & Gr	196.70	200.00	1,550.00	1,550.00	1,550.00	1,550.00
18-06-331 Machinery Maint	264.15	150.00	150.00	150.00	150.00	150.00
18-06-332 Vehicle Maint	486.30	900.00	700.00	700.00	700.00	700.00
18-06-334 Maint Off. Equip	59.25	30.00	50.00	50.00	50.00	50.00
18-06-335 Maint Communica.	528.50	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
18-06-352 Outside Serv. Trng	1,306.84	2,010.00	2,310.00	2,310.00	2,310.00	2,310.00
18-06-372 Fourth of July	85.28	100.00	120.00	120.00	120.00	120.00
SERIES 3 TOTAL	3,257.50	4,640.00	6,375.00	6,375.00	6,375.00	6,375.00
18-06-420 Advertising	.00	20.00	30.00	30.00	30.00	30.00
18-06-460 Misc Oper Exp	.00	40.00	40.00	40.00	40.00	40.00
SERIES 4 TOTAL	.00	60.00	70.00	70.00	70.00	70.00
18-06-505 Cap. Machinery	735.93	.00		.00	.00	.00
18-06-506 Cap. Communica.	3,690.00	1,160.00	3,000.00	3,000.00	3,000.00	3,000.00
18-06-508 Cap. Oper. Equip	.00	.00	38,000.00	.00	.00	.00
18-06-551 Cap. Res.	6,793.30	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00
SERIES 5 TOTAL	11,219.23	9,160.00	49,000.00	11,000.00	11,000.00	11,000.00
DEPT. TOTAL	57,612.54	63,691.00	102,133.00	63,366.00	67,871.00	67,871.00

PUBLIC WORKS - ADMINISTRATION

ACCT NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-07-102	Clerical Salaries	8,198.87	10,640.00	10,629.00	10,629.00	11,480.00	11,480.00	
18-07-103	Super/Prof. Salaries	37,254.78	42,446.00	42,309.00	42,309.00	45,694.00	45,694.00	
18-07-122	Insurance	3,012.58	2,700.00	3,887.00	3,887.00	3,360.00	3,360.00	
18-07-125	Soc. Security	2,755.85	3,260.00	3,534.00	3,534.00	3,816.00	3,816.00	
	SERIES 1 TOTAL	51,222.08	59,046.00	60,359.00	60,359.00	64,350.00	64,350.00	
18-07-201	Off. Supp.	759.42	1,000.00	1,700.00	1,300.00	1,300.00	1,300.00	
18-07-220	Printing	30.25	150.00	150.00	150.00	150.00	150.00	
18-07-230	Postage	178.98	300.00	350.00	350.00	350.00	350.00	
18-07-241	Electricity	250.00	.00	.00	.00	.00	.00	
18-07-243	Heating Oil	414.56	.00	.00	.00	.00	.00	
18-07-250	Gas & Oil	609.03	1,000.00	1,000.00	1,000.00	1,500.00	1,500.00	
18-07-260	Telephone	987.27	1,200.00	1,026.00	1,125.00	1,125.00	1,125.00	
18-07-270	Dues & Fees	80.00	250.00	250.00	250.00	250.00	250.00	
18-07-280	Insurance	351.00	400.00	282.00	282.00	282.00	282.00	
	SERIES 2 TOTAL	3,660.51	4,300.00	4,758.00	4,457.00	4,957.00	4,957.00	
18-07-300	Travel & Mtgs	89.64	200.00	200.00	200.00	200.00	200.00	
18-07-332	Maint. Vehicles	244.75	200.00	300.00	300.00	300.00	300.00	
18-07-334	Maint Off Equip	156.00	130.00	180.00	180.00	130.00	130.00	
18-07-351	Consultants	3,929.45	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	
18-07-352	Educa & Trng	462.95	600.00	1,000.00	800.00	800.00	800.00	
	SERIES 3 TOTAL	4,882.79	3,130.00	3,680.00	3,480.00	3,430.00	3,430.00	
18-07-420	Advertising	98.10	300.00	300.00	300.00	300.00	300.00	
	SERIES 4 TOTAL	98.10	300.00	300.00	300.00	300.00	300.00	
18-07-504	Cap. Off. Equip	291.85	442.00	1,058.00	.00	.00	.00	
	SERIES 5 TOTAL	291.85	442.00	1,058.00	.00	.00	.00	
	DEPT. TOTAL	60,155.33	67,218.00	70,155.00	68,596.00	73,037.00	73,037.00	

PUBLIC WORKS - HIGHWAY DIVISION

ACCT NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-08-102	Clerical Salaries	.00	.00	10,275.00	5,138.00	5,550.00	5,550.00	
18-08-103	Super/Prof. Salaries	27,116.61	50,200.00	50,508.00	50,508.00	54,548.00	54,548.00	
18-08-104	Hourly Wages	107,539.11	129,000.00	135,949.00	125,526.00	135,568.00	135,568.00	
18-08-107	Part Time Wages	12,345.27	13,000.00	13,595.00	12,600.00	12,600.00	12,600.00	
18-08-108	Cem & Pks Maint	.00	6,510.00	7,035.00	7,035.00	7,035.00	7,035.00	
18-08-111	Overtime	11,247.22	19,000.00	18,628.00	18,628.00	20,118.00	20,118.00	
18-08-122	Insurance	25,830.87	32,000.00	28,778.00	28,778.00	28,778.00	28,778.00	
18-08-125	Soc. Security	9,386.88	12,900.00	15,752.00	15,752.00	15,715.00	15,715.00	
SERIES 1 TOTAL		193,465.96	262,610.00	280,520.00	263,965.00	279,912.00	279,912.00	
18-08-201	Off. Supp.	294.04	600.00	600.00	600.00	600.00	600.00	
18-08-202	Maint Supp.	110.39	455.00	450.00	450.00	450.00	450.00	
18-08-203	Opera. Supp.	2,451.47	2,500.00	2,500.00	2,100.00	2,100.00	2,100.00	
18-08-204	Uniforms	2,442.00	2,775.00	2,960.00	2,775.00	2,775.00	2,775.00	
18-08-212	Rental Equip	6,524.20	1,825.00	2,500.00	2,500.00	2,500.00	2,500.00	
18-08-220	Printing	.00	50.00	50.00	50.00	50.00	50.00	
18-08-230	Postage	.00	50.00	50.00	50.00	50.00	50.00	
18-08-241	Electricity	3,015.29	4,700.00	4,500.00	4,500.00	4,500.00	4,500.00	
18-08-243	Heating Oil	4,083.77	6,500.00	4,900.00	4,900.00	4,900.00	4,900.00	
18-08-244	Water	85.00	350.00	100.00	100.00	100.00	100.00	
18-08-250	Gas & Oil	35,000.55	49,000.00	49,000.00	49,000.00	52,000.00	52,000.00	
18-08-260	Telephone	1,200.51	1,400.00	1,550.00	1,550.00	1,550.00	1,550.00	
18-08-270	Dues & Fees	.00	100.00	100.00	100.00	100.00	100.00	
18-08-280	Insurance	12,336.27	12,850.00	9,985.00	9,985.00	9,985.00	9,985.00	
SERIES 2 TOTAL		67,543.49	83,155.00	79,245.00	78,660.00	81,660.00	81,660.00	
18-08-300	Travel & Mtgs	71.00	200.00	200.00	200.00	200.00	200.00	
18-08-321	Maint Bldgs	2,140.47	1,000.00	500.00	500.00	500.00	500.00	
18-08-331	Maint Machinery	10,239.92	6,900.00	10,000.00	10,000.00	10,000.00	10,000.00	

18-08-332 Maint Vehicles	22,527.55	26,000.00	26,000.00	26,000.00	26,000.00	26,000.00
18-08-334 Maint Off. Equip	61.00	100.00	160.00	160.00	160.00	160.00
18-08-335 Maint Communica.	1,004.09	1,200.00	1,200.00	1,200.00	700.00	700.00
18-08-341 Salt & Sand	27,563.18	50,000.00	50,000.00	50,000.00	35,000.00	35,000.00
18-08-342 Cold Patch	6,000.00	3,225.00	3,750.00	3,750.00	3,750.00	3,750.00
18-08-344 Hot Top	21,106.15	18,000.00	95,142.00	95,142.00	8,000.00	8,000.00
18-08-346 Road Mat'l	32,926.96	24,000.00	18,000.00	18,000.00	18,000.00	18,000.00
18-08-348 Emer. Rdwy. Serv.	.00	.00	5,000.00	.00	.00	.00
18-08-350 Outside Serv.	.00	4,420.00	16,500.00	16,500.00	10,000.00	10,000.00
18-08-351 Consultants	.00	.00	800.00	800.00	800.00	800.00
18-08-352 Educa. & Trng	292.10	500.00	500.00	500.00	500.00	500.00
18-08-361 Street Lights	35,605.60	50,000.00	50,500.00	44,300.00	44,300.00	44,300.00
18-08-382 Tree Service	1,480.25	3,600.00	4,500.00	4,500.00	4,500.00	4,500.00
18-08-383 Vehicle Contracts	8,027.00	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00
18-08-384 Road Seal	79,189.12	80,000.00	80,000.00	80,000.00	80,000.00	80,000.00
18-08-386 Bridge Repairs	3,296.72	5,000.00	24,665.00	22,000.00	22,000.00	22,000.00
SERIES 3 TOTAL	251,531.11	314,145.00	427,417.00	413,552.00	304,410.00	304,410.00
18-08-420 Advertising	.00	.00	100.00	100.00	50.00	50.00
18-08-440 Cemeteries	847.00	1,000.00	3,300.00	1,000.00	1,000.00	1,000.00
18-08-460 Misc.	.00	.00	360.00	360.00	360.00	360.00
SERIES 4 TOTAL	847.00	1,000.00	3,760.00	1,460.00	1,410.00	1,410.00
18-08-503 Vehicles	66,637.91	36,735.00	46,000.00	46,000.00	46,000.00	46,000.00
18-08-504 Off. Equip	.00	200.00	.00	.00	.00	.00
18-08-508 Operat. Equip	.00	12,795.00	14,000.00	9,000.00	9,000.00	9,000.00
18-08-509 Roads & Hwys	.00	.00	23,000.00	.00	.00	.00
18-08-553 Cap Res. Grader	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
SERIES 5 TOTAL	76,637.91	59,730.00	93,000.00	65,000.00	65,000.00	65,000.00
DEPT. TOTAL	590,025.47	720,640.00	883,942.00	822,637.00	732,392.00	732,392.00

PUBLIC WORKS - SOLID WASTE DIVISION

ACCT NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-09-103	Super/Prof. Salaries	13,173.12	.00	.00	.00	.00	.00	
18-09-104	Hourly Wages	10,520.20	20,680.00	21,050.00	21,050.00	22,734.00	22,734.00	
18-09-111	Overtime	3,493.91	1,100.00	2,370.00	2,370.00	2,560.00	2,560.00	
18-09-122	Insurance	3,959.08	4,990.00	4,562.00	4,562.00	4,735.00	4,735.00	
18-09-125	Soc. Security	1,666.98	1,335.00	1,563.00	1,563.00	1,670.00	1,670.00	
SERIES 1 TOTAL		32,813.29	28,105.00	29,545.00	29,545.00	31,699.00	31,699.00	
18-09-201	Off. Supp.	.00	25.00	25.00	25.00	25.00	25.00	
18-09-202	Maint Supp.	.00	25.00	25.00	25.00	25.00	25.00	
18-09-203	Oper. Supp.	48.41	25.00	25.00	25.00	25.00	25.00	
18-09-204	Uniforms	225.43	370.00	370.00	370.00	370.00	370.00	
18-09-211	Vehicle Rental	650.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	
18-09-220	Printing	.00	100.00	200.00	200.00	200.00	200.00	
18-09-241	Electricity	506.31	900.00	1,035.00	600.00	600.00	600.00	
18-09-250	Gas & Oil	6,813.47	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	
18-09-260	Telephone	227.07	200.00	250.00	250.00	250.00	250.00	
18-09-280	Insurance	1,234.00	1,444.00	928.00	928.00	928.00	928.00	
SERIES 2 TOTAL		9,704.69	14,089.00	13,858.00	13,423.00	13,423.00	13,423.00	
18-09-300	Travel & Mtgs	47.58	.00	100.00	100.00	100.00	100.00	
18-09-321	Maint Bldg & Gr	614.27	300.00	1,500.00	1,500.00	1,500.00	1,500.00	
18-09-332	Maint Vehicles	6,796.56	3,000.00	6,000.00	6,000.00	6,000.00	6,000.00	
18-09-347	Maint Cover Mat'l	600.00	5,000.00	6,800.00	6,800.00	6,800.00	6,800.00	
18-09-352	Educa. & Trng	.00	200.00	300.00	300.00	300.00	300.00	
SERIES 3 TOTAL		8,058.41	8,500.00	14,700.00	14,700.00	14,700.00	14,700.00	
18-09-420	Advertising	.00	100.00	100.00	100.00	100.00	100.00	
SERIES 4 TOTAL		.00	100.00	100.00	100.00	100.00	100.00	
18-09-502	Buildings	.00	.00	1,000.00	.00	600.00	600.00	
18-09-554	Cap Res Bulld	24,713.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	
SERIES 5 TOTAL		24,713.00	20,000.00	21,000.00	20,000.00	20,600.00	20,600.00	
DEPT. TOTAL		75,289.39	70,794.00	79,203.00	77,768.00	80,522.00	80,522.00	

PUBLIC WORKS - SEWER DIVISION

ACCT NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
48-10-102	Clerical Salaries	9,724.33	9,993.00	5,138.00	5,138.00	5,550.00	5,550.00	
48-10-103	Super/Prof. Salaries	68,443.46	73,740.00	86,583.00	73,870.00	79,780.00	79,780.00	
48-10-104	Hourly Salaries	123,445.82	198,164.00	210,226.00	222,291.00	240,074.00	240,074.00	
48-10-107	Part Time	.00	.00	8,025.00	8,025.00	8,025.00	8,025.00	
48-10-111	Overtime	46,151.41	5,000.00	11,222.00	24,000.00	25,920.00	25,920.00	
48-10-122	Insurance	31,618.89	38,300.00	37,093.00	37,093.00	37,970.00	37,970.00	
48-10-123	Sick Pay	.00	2,000.00	8,324.00	.00	.00	.00	
48-10-124	Vaca. & Holiday	.00	4,000.00	4,802.00	.00	.00	.00	
48-10-125	Soc. Security	15,107.44	17,950.00	22,316.00	22,316.00	23,987.00	23,987.00	
	SERIES 1 TOTAL	294,491.35	349,147.00	393,729.00	392,733.00	421,306.00	421,306.00	
48-10-201	Off. Supp.	486.21	800.00	1,017.00	1,017.00	1,017.00	1,017.00	
48-10-202	Maint Supp.	2,234.56	2,500.00	3,901.00	3,901.00	3,901.00	3,901.00	
48-10-203	Oper. Supp.	1,744.08	2,200.00	3,277.00	3,277.00	3,277.00	3,277.00	
48-10-204	Uniforms	1,521.94	2,625.00	3,000.00	3,000.00	3,000.00	4,440.00	
48-10-205	Lab Supp.	5,330.46	5,500.00	7,785.00	7,785.00	7,785.00	7,785.00	
48-10-212	Rental	.00	.00	100.00	100.00	100.00	100.00	
48-10-220	Printing	.00	110.00	176.00	176.00	176.00	176.00	
48-10-230	Postage	157.50	300.00	400.00	400.00	400.00	400.00	
48-10-241	Electricity	222,609.98	311,000.00	448,500.00	448,500.00	528,000.00	528,000.00	
48-10-242	Gas	18,025.61	15,000.00	86,364.00	86,364.00	86,364.00	105,920.00	
48-10-243	Heating Oil	151.99	480.00	214,500.00	214,500.00	292,500.00	292,500.00	
48-10-244	Water	2,071.87	2,164.00	2,480.00	2,480.00	2,480.00	2,480.00	
48-10-250	Gas & Oil	2,817.30	11,900.00	16,708.00	16,708.00	21,120.00	21,120.00	
48-10-260	Telephone	2,161.58	2,540.00	3,574.00	3,574.00	3,574.00	3,574.00	

48-10-270 Dues & Fees	67.50	68.00	68.00	68.00	68.00	68.00
48-10-280 Insurance	11,548.93	13,000.00	13,941.00	13,941.00	13,941.00	13,941.00
SERIES 2 TOTAL	270,929.51	370,187.00	805,791.00	805,791.00	967,703.00	988,699.00
48-10-300 Travel & Mtgs	826.98	350.00	350.00	350.00	350.00	350.00
48-10-311 Chemicals	191,074.16	214,000.00	232,933.00	232,933.00	232,933.00	232,933.00
48-10-316 Bulking Agent	.00	101,000.00	80,800.00	80,800.00	80,800.00	80,800.00
48-10-321 Maint Bldgs	705.49	1,500.00	2,262.00	2,262.00	2,262.00	2,262.00
48-10-322 Maint Grnds	3,064.73	600.00	1,073.00	1,073.00	1,073.00	1,073.00
48-10-323 Lagoon	55,390.71	.00	.00	.00	.00	.00
48-10-331 Maint Machinery	40,790.33	49,000.00	62,893.00	62,893.00	62,893.00	62,893.00
48-10-332 Maint Vehicles	2,661.25	1,700.00	8,312.00	8,312.00	8,312.00	8,312.00
48-10-334 Maint Off Equip	116.25	330.00	360.00	360.00	360.00	360.00
48-10-335 Maint Communica.	40.00	500.00	500.00	500.00	500.00	500.00
48-10-351 Consultants	6,294.14	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
48-10-352 Educa & Trng	296.60	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
48-10-353 Computer Serv.	.00	200.00	200.00	.00	.00	1,000.00
48-10-359 Other	380.68	1,000.00	1,000.00	.00	8,000.00	10,519.00
48-10-381 Sewer Maint/Repair	.00	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00
SERIES 3 TOTAL	301,641.32	383,580.00	404,083.00	402,883.00	410,883.00	414,402.00
48-10-420 Advertising	181.91	350.00	550.00	550.00	550.00	550.00
48-10-460 Misc. Op. Exp.	50.57	7,000.00	8,153.00	8,153.00	8,153.00	8,153.00
SERIES 4 TOTAL	232.48	7,350.00	8,703.00	8,703.00	8,703.00	8,703.00
48-10-503 Cap. Vehicles	.00	.00	5,500.00	.00	.00	.00
48-10-504 Off. Equip.	.00	700.00	.00	.00	.00	.00
48-10-505 Cap. Machinery	.00	45,000.00	.00	.00	.00	.00
48-10-508 Oper. Equip	.00	600.00	.00	.00	.00	.00
48-10-556 Cap. Res.	50,000.00	50,000.00	50,000.00	50,000.00	.00	.00
SERIES 5 TOTAL	50,000.00	96,300.00	55,500.00	50,000.00	.00	.00

48-11-104 Hourly Wages	49,945.52	75,200.00	.00	.00
48-11-111 Overtime	21,812.66	2,400.00	.00	.00
48-11-122 Insurance	7,240.60	11,400.00	.00	.00
48-11-123 Sick Pay	.00	1,500.00	.00	.00
48-11-124 Vaca. & Holidays	.00	1,717.00	.00	.00
48-11-125 Soc. Security	4,374.47	5,000.00	.00	.00
SERIES 1 TOTAL	83,373.25	97,217.00	.00	.00
48-11-202 Maint. Supp.	702.70	350.00	.00	.00
48-11-203 Oper. Supp.	392.19	500.00	.00	.00
48-11-204 Uniforms	500.00	750.00	.00	.00
48-11-220 Printing	.00	50.00	.00	.00
48-11-241 Electricity	59,499.47	79,000.00	.00	.00
48-11-242 Gas	25,036.55	229.00	.00	.00
48-11-243 Heating Oil	253,431.49	365,000.00	.00	.00
48-11-250 Gas & Oil	1,600.96	2,190.00	.00	.00
48-11-280 Insurance	6,740.00	7,000.00	.00	.00
SERIES 2 TOTAL	347,903.36	455,069.00	.00	.00
48-11-321 Maint Bldgs	878.89	900.00	.00	.00
48-11-331 Maint Machinery	11,156.25	6,500.00	.00	.00
48-11-332 Maint Vehicles	1,483.39	1,100.00	.00	.00
SERIES 3 TOTAL	13,518.53	8,500.00	.00	.00
48-11-420 Advertising	100.15	200.00	.00	.00
48-11-460 Misc. Op. Exp.	15.00	200.00	.00	.00
SERIES 4 TOTAL	115.15	400.00	.00	.00
DEPT. TOTAL	1,362,204.95	1,767,750.00	1,667,806.00	1,660,110.00
			1,808,595.00	1,833,110.00

PLANNING AND ZONING

ACCT NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-12-102	Clerical Salaries	24,948.66	12,700.00	18,319.00	18,319.00	19,784.00	19,784.00	
18-12-103	Super/Prof. Salaries	31,042.96	.00	.00	.00	.00	.00	
18-12-104	Hourly Wages	.00	.00	.00	.00	.00	.00	
18-12-111	Overtime	1,998.20	1,800.00	1,800.00	1,800.00	1,800.00	1,800.00	
18-12-122	Insurance	5,038.57	975.00	1,580.00	1,580.00	1,580.00	1,580.00	
18-12-125	Soc. Security	3,565.82	889.00	1,343.00	1,343.00	1,441.00	1,441.00	
SERIES 1 TOTAL		66,594.21	16,364.00	23,042.00	23,042.00	24,605.00	24,605.00	
18-12-201	Off. Supp.	2,802.56	1,900.00	1,500.00	1,500.00	1,500.00	1,500.00	
18-12-202	Maint Supp.	20.95	.00	.00	.00	.00	.00	
18-12-203	Oper. Supp.	59.46	.00	.00	.00	.00	.00	
18-12-212	Rental Equip	.00	50.00	.00	.00	.00	.00	
18-12-220	Printing	812.20	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	
18-12-230	Postage	5,052.62	3,000.00	5,300.00	5,300.00	5,300.00	5,300.00	
18-12-241	Electricity	2,270.51	.00	.00	.00	.00	.00	
18-12-244	Water	67.20	.00	.00	.00	.00	.00	
18-12-245	Sewer	90.00	.00	.00	.00	.00	.00	
18-12-250	Gas & Oil	651.60	.00	.00	.00	.00	.00	
18-12-260	Telephone	1,150.16	.00	815.00	815.00	815.00	815.00	
18-12-270	Dues & Fees	4,047.00	3,986.00	4,760.00	4,760.00	4,760.00	4,760.00	
18-12-280	Insurance	947.00	.00	.00	.00	.00	.00	
SERIES 2 TOTAL		17,971.26	9,936.00	13,375.00	13,375.00	13,375.00	13,375.00	
18-12-300	Travel & Mtgs	118.60	150.00	200.00	200.00	200.00	200.00	
18-12-321	Maint Bldg	226.60	.00	.00	.00	.00	.00	
18-12-332	Maint Vehicle	59.51	.00	.00	.00	.00	.00	
18-12-334	Maint Off. Equip	226.84	72.00	600.00	600.00	600.00	600.00	

18-12-335 Maint Communica.	742.50	.00	.00	.00	.00	.00	.00
18-12-351 Consultants-Planning	17,244.30	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00
18-12-352 Educa & Trng	342.41	200.00	300.00	300.00	300.00	300.00	300.00
18-12-354 Consultant-Planning	.00	7,300.00	1,000.00	1,000.00	3,000.00	3,000.00	3,000.00
18-12-356 Eng. Review Co	2,900.00	.00	.00	.00	.00	.00	.00
18-12-357 Consultant-Bldg	.00	.00	.00	.00	.00	.00	.00
18-12-359 Other	608.54	1,200.00	600.00	600.00	600.00	600.00	600.00
SERIES 3 TOTAL	22,469.30	23,922.00	17,700.00	17,700.00	19,700.00	19,700.00	19,700.00
18-12-420 Advertising	56.40	.00	.00	.00	.00	.00	.00
18-12-421 Advg.-Bldg.	67.49	.00	.00	.00	.00	.00	.00
18-12-422 Advg.-Planning	2,208.70	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
18-12-423 Advg.-ZBA	432.70	600.00	600.00	600.00	600.00	600.00	600.00
SERIES 4 TOTAL	2,765.29	1,600.00	1,600.00	1,600.00	1,600.00	1,600.00	1,600.00
18-12-504 Off. Equip	1,458.86	1,300.00	4,600.00	4,600.00	4,600.00	4,600.00	4,600.00
18-12-534 Master Plan	.00	10,000.00	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00
SERIES 5 TOTAL	1,458.86	11,300.00	19,600.00	19,600.00	19,600.00	19,600.00	19,600.00
DEPT. TOTAL	111,258.92	63,122.00	75,317.00	75,317.00	75,317.00	78,880.00	78,880.00

PARKS AND RECREATION

ACCT NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-13-201	Off. Supp.	.00	50.00	148.00	148.00	148.00	148.00	
18-13-202	Equip Maint	35.00				.00	.00	
18-13-220	Printing	.00	.00	300.00	300.00	300.00	300.00	
18-13-230	Postage	15.00	15.00	40.00	40.00	40.00	40.00	
18-13-241	Electricity	277.61	450.00	450.00	450.00	450.00	450.00	
18-13-244	Water	.00	.00	.00	.00	.00	.00	
18-13-280	Insurance	805.62	860.00	900.00	770.00	770.00	770.00	
	SERIES 2 TOTAL	1,133.23	1,375.00	1,838.00	1,708.00	1,708.00	1,708.00	
18-13-322	Main Grnds	2,215.37	3,300.00	10,045.00	10,045.00	14,045.00	8,983.00	
18-13-332	Maint Vehicles	.00	.00	500.00	500.00	500.00	500.00	
18-13-371	MYA	32,003.75	38,739.00	44,500.00	44,500.00	34,739.00	34,739.00	
18-13-372	Fourth of July	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	
18-13-373	Memorial Day	250.00	250.00	250.00	250.00	250.00	250.00	
18-13-393	Cons. Comm.	480.89	.00	.00	.00	.00	.00	
	SERIES 3 TOTAL	36,950.01	44,289.00	57,295.00	57,295.00	51,534.00	46,472.00	
18-13-401	Red Cross Swim.	612.81	2,000.00	2,200.00	2,200.00	2,200.00	2,200.00	
	SERIES 4 TOTAL	612.81	2,000.00	2,200.00	2,200.00	2,200.00	2,200.00	
18-13-508	Oper Equip	.00	.00	620.00	620.00	620.00	620.00	
	SERIES 5 TOTAL	.00	.00	620.00	620.00	620.00	620.00	
	DEPT. TOTAL	38,696.05	47,664.00	61,953.00	61,823.00	56,062.00	51,000.00	

DISTRICT COURT

ACCT NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-14-102	Clerical Salaries	14,396.29	8,564.00	8,164.00	8,164.00	8,164.00	8,164.00	
18-14-203	Super/Prof. Salaries	57,801.70	77,145.00	67,350.00	67,350.00	67,350.00	67,350.00	
18-14-104	Acting Justices	.00	.00	6,000.00	6,000.00	6,000.00	6,000.00	
18-14-111	Overtime Reg.	19.48		.00	.00	.00	.00	
18-14-122	Insurance	3,942.08	5,533.00	5,030.00	5,030.00	5,030.00	5,030.00	
18-14-125	Soc. Security	4,371.62	5,050.00	5,770.00	5,441.00	5,441.00	5,441.00	
SERIES 1 TOTAL		80,531.17	96,292.00	92,314.00	91,985.00	91,985.00	91,985.00	
18-14-321	Bldg Maint	375.00	3,000.00	1,100.00	.00	.00	.00	
SERIES 3 TOTAL		375.00	3,000.00	1,100.00	.00	.00	.00	
DEPT. TOTAL		80,906.17	99,292.00	93,414.00	91,985.00	91,985.00	91,985.00	

LIBRARY

ACCT NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-15-102	Clerical Salaries	16,535.95	.00	.00	.00	.00	.00	
18-15-103	Super/Prof. Salaries	13,515.00	42,147.00	49,574.00	49,574.00	49,574.00	49,574.00	
18-15-104	Hourly Wages	26,600.06	39,500.00	45,344.00	45,344.00	45,344.00	45,344.00	
18-15-122	Insurance	3,957.33	3,854.00	3,301.00	3,301.00	3,301.00	3,301.00	
18-15-125	Soc. Security	3,420.55	5,255.00	6,336.00	6,336.00	6,336.00	6,336.00	
SERIES 1 TOTAL		64,028.89	90,756.00	104,555.00	104,555.00	104,555.00	104,555.00	
18-15-201	Off Supp.	1,036.48	1,800.00	2,200.00	2,200.00	2,200.00	2,200.00	
18-15-202	Maint Supp.	.00	300.00	300.00	300.00	300.00	300.00	
18-15-203	Oper. Supp.	979.98	1,000.00	.00	.00	.00	.00	
18-15-212	Rentals	.00	25.00	25.00	25.00	25.00	25.00	
18-15-220	Printing	112.38	167.00	170.00	170.00	170.00	170.00	
18-15-230	Postage	160.60	300.00	400.00	400.00	400.00	400.00	
18-15-241	Electricity	.00	8,740.00	7,917.00	7,917.00	7,917.00	7,917.00	
18-15-243	Heating Oil	9,673.67	9,144.00	8,382.00	8,382.00	11,430.00	5,000.00	
18-15-244	Water	93.75	400.00	400.00	400.00	400.00	400.00	
18-15-245	Sewer	.00	90.00	90.00	90.00	90.00	90.00	
18-15-260	Telephone	1,516.23	1,282.00	1,824.00	1,824.00	1,824.00	1,824.00	
18-15-270	Dues & Fees	85.00	97.00	250.00	250.00	250.00	250.00	
18-15-280	Insurance	1,209.00	1,180.00	1,123.00	1,123.00	1,123.00	1,123.00	
SERIES 2 TOTAL		14,867.09	24,525.00	23,081.00	23,081.00	26,129.00	19,699.00	
18-15-300	Travel & Mtgs	179.47	325.00	325.00	325.00	325.00	325.00	
18-15-320	Maint Bldg & Gr	776.95	500.00	750.00	750.00	750.00	750.00	
18-15-321	Maint Bldg	336.93			.00	.00	.00	
18-15-334	Maint Equip	201.99	600.00	1,200.00	1,200.00	1,200.00	1,200.00	
18-15-353	Computer			1,250.00	1,250.00	1,250.00	1,250.00	

18-15-356 Other	.00	150.00	.00	.00	.00	.00
18-15-359 Other	100.00					.00
SERIES 3 TOTAL	1,595.34	1,575.00	3,525.00	3,525.00	3,525.00	3,525.00
18-15-420 Advertising	227.38	100.00	100.00	100.00	100.00	100.00
18-15-450 Library Mat'l	25,022.83	33,700.00	39,600.00	39,600.00	39,600.00	39,600.00
SERIES 4 TOTAL	25,250.21	33,800.00	39,700.00	39,700.00	39,700.00	39,700.00
18-15-504 Office Equip	278.60	400.00	812.00	812.00	812.00	812.00
18-15-505 Office Machinery	.00	300.00	.00	.00	.00	.00
SERIES 5 TOTAL	278.60	700.00	812.00	812.00	812.00	812.00
DEPT. TOTAL	106,020.13	151,356.00	171,673.00	171,673.00	174,721.00	168,291.00

PUBLIC WORKS - EQUIPMENT MAINTENANCE DIVISION

ACCT NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-16-102	Clerical Salaries	280.90		.00	.00	.00	.00	
18-16-103	Super/Prof. Salaries	14,501.20	15,630.00	15,775.00	15,775.00	17,037.00	17,037.00	
18-16-104	Hourly Wages	7,234.32	21,310.00	20,925.00	20,925.00	22,600.00	22,600.00	
18-16-111	Overtime	.00	2,500.00	2,414.00	2,414.00	2,607.00	2,607.00	
18-16-122	Insurance	2,477.84	5,000.00	4,985.00	4,985.00	5,100.00	5,100.00	
18-16-125	Soc. Security	1,342.98	2,509.00	2,611.00	2,611.00	2,820.00	2,820.00	
SERIES 1 TOTAL		25,837.24	46,949.00	46,710.00	46,710.00	50,164.00	50,164.00	
18-16-201	Off. Supp.	102.08	.00	50.00	50.00	50.00	50.00	
18-16-202	Maint Supp.	.00	.00	150.00	150.00	150.00	150.00	
18-16-203	Oper. Supp.	88.00	90.00	1,920.00	1,920.00	1,920.00	1,920.00	
18-16-204	Uniforms	287.80	1,150.00	1,194.00	1,194.00	1,194.00	1,194.00	
18-16-220	Printing	.00	.00	160.00	160.00	160.00	160.00	
18-16-230	Postage	.00	20.00	20.00	20.00	20.00	20.00	
18-16-250	Gas & Oil	14.17	300.00	300.00	300.00	300.00	300.00	
18-16-270	Dues & Fees	.00	60.00	30.00	30.00	30.00	30.00	
18-16-280	Insurance	167.00	170.00	129.00	129.00	129.00	129.00	
SERIES 2 TOTAL		659.05	1,790.00	3,953.00	3,953.00	3,953.00	3,953.00	
18-16-300	Travel & Mtgs	.00	100.00	100.00	100.00	100.00	100.00	
18-16-331	Maint Machinery	.00	200.00	350.00	350.00	350.00	350.00	
18-16-332	Maint Vehicles	463.10	300.00	900.00	900.00	900.00	900.00	
18-16-352	Educa. & Trng	.00	300.00	300.00	300.00	300.00	300.00	
SERIES 3 TOTAL		463.10	900.00	1,650.00	1,650.00	1,650.00	1,650.00	
18-16-420	Advertising	.00	100.00	100.00	100.00	100.00	100.00	
SERIES 4 TOTAL		.00	100.00	100.00	100.00	100.00	100.00	
18-16-508	Oper. Equip	5,620.09	1,200.00	3,070.00	3,070.00	3,070.00	3,070.00	
SERIES 5 TOTAL		5,620.09	1,200.00	3,070.00	3,070.00	3,070.00	3,070.00	
DEPT. TOTAL		32,579.48	50,939.00	55,483.00	55,483.00	58,937.00	58,937.00	

PUBLIC WORKS - BUILDINGS MAINTENANCE DIVISION

ACCT NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-17-104	Hourly Wages		11,262.00	18,616.00	11,336.00	12,243.00	12,243.00	
18-17-107	Part Time		2,500.00	2,500.00	2,000.00	2,000.00	2,000.00	
18-17-111	Overtime		.00	1,308.00	.00	.00	.00	
18-17-122	Insurance		1,950.00	2,760.00	1,771.00	2,422.00	2,422.00	
18-17-125	Soc. Security		850.00	1,497.00	890.00	951.00	951.00	
	SERIES 1 TOTAL	.00	16,562.00	26,681.00	15,997.00	17,616.00	17,616.00	
18-17-202	Maint. Supp.		1,700.00	2,420.00	2,000.00	2,000.00	2,000.00	
18-17-203	Oper. Supp.		270.00	596.00	596.00	596.00	596.00	
18-17-212	Equip Rental	.00	.00	50.00	50.00	50.00	50.00	
18-17-220	Printing	.00	.00	50.00	50.00	50.00	50.00	
18-17-241	Electricity		12,000.00	14,468.00	14,468.00	25,000.00	25,000.00	
18-17-243	Heating Oil		5,000.00	4,620.00	2,970.00	4,050.00	4,050.00	
18-17-244	Water		450.00	450.00	450.00	450.00	450.00	
18-17-245	Sewer	.00	.00	260.00	260.00	260.00	260.00	
18-17-250	Gas	.00	.00	300.00	170.00	170.00	170.00	
18-17-280	Insurance		3,300.00	1,501.00	1,501.00	1,501.00	1,501.00	
	SERIES 2 TOTAL	.00	22,720.00	24,715.00	22,515.00	34,127.00	34,127.00	
18-17-321	Maint Bldg.		590.00	6,960.00	5,660.00	9,080.00	9,080.00	
18-17-322	Maint Grnds	.00	.00	500.00	500.00	500.00	500.00	
	SERIES 3 TOTAL	.00	590.00	7,460.00	6,160.00	9,580.00	9,580.00	
	DEPT. TOTAL	.00	39,872.00	58,856.00	44,672.00	61,323.00	61,323.00	

ADMINISTRATION - TOWN MANAGER

ACCT NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-21-102	Clerical Salaries		9,000.00	9,300.00	9,300.00	10,044.00	10,044.00	
18-21-103	Super/Prof. Salaries		30,316.00	30,316.00	30,316.00	33,348.00	33,348.00	
18-21-111	Overtime		.00	.00	.00	.00	.00	
18-21-122	Insurance		2,400.00	2,467.00	2,467.00	1,920.00	1,920.00	
18-21-125	Soc. Security		2,310.00	2,616.00	2,616.00	2,620.00	2,620.00	
18-21-128	Retirement		1,860.00	2,002.00	2,002.00	2,200.00	2,200.00	
SERIES 1 TOTAL		.00	45,886.00	46,701.00	46,701.00	50,132.00	50,132.00	
18-21-201	Off. Supp.		300.00	200.00	200.00	200.00	200.00	
18-21-250	Gas & Oil		650.00	465.00	465.00	465.00	465.00	
18-21-260	Telephone		800.00	730.00	730.00	730.00	730.00	
18-21-270	Dues & Fees		250.00	320.00	320.00	320.00	320.00	
18-21-280	Insurance		600.00	360.00	360.00	360.00	360.00	
SERIES 2 TOTAL		.00	2,600.00	2,075.00	2,075.00	2,075.00	2,075.00	
18-21-300	Travel & Mtgs		300.00	300.00	300.00	300.00	300.00	
18-21-332	Maint Vehicles		150.00	150.00	150.00	150.00	150.00	
18-21-334	Maint Off. Equip		100.00	70.00	70.00	70.00	70.00	
18-21-352	Educa. & Trng		1,175.00	590.00	590.00	590.00	590.00	
SERIES 3 TOTAL		.00	1,725.00	1,110.00	1,110.00	1,110.00	1,110.00	
18-21-420	Advertising		100.00	100.00	100.00	100.00	100.00	
SERIES 4 TOTAL		.00	100.00	100.00	100.00	100.00	100.00	
18-21-504	Office Equip		2,325.00	175.00	175.00	175.00	175.00	
SERIES 5 TOTAL		.00	2,325.00	175.00	175.00	175.00	175.00	
DEPT. TOTAL		.00	52,636.00	50,161.00	50,161.00	53,592.00	53,592.00	

CODE ENFORCEMENT AND INSEPCION

ACCT NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-22-102	Clerical Salaries		18,705.00	18,346.00	12,206.00	13,183.00	13,183.00	
18-22-103	Super/Prof. Salaries		33,626.00	32,991.00	32,991.00	35,630.00	35,630.00	
18-22-122	Insurance		5,600.00	5,600.00	5,666.00	4,811.00	4,811.00	
18-22-125	Soc. Security		3,275.00	3,208.00	3,020.00	3,221.00	3,221.00	
SERIES 1 TOTAL		.00	61,206.00	60,145.00	53,883.00	56,845.00	56,845.00	
18-22-201	Off. Supp.		1,400.00	1,400.00	1,400.00	1,400.00	1,400.00	
18-22-203	Oper. Supp.		60.00	60.00	60.00	60.00	60.00	
18-22-212	Rental Equip		50.00	55.00	.00	.00	.00	
18-22-220	Printing		250.00	250.00	250.00	250.00	250.00	
18-22-230	Postage		300.00	450.00	450.00	450.00	450.00	
18-22-250	Gas & Oil		1,200.00	1,000.00	1,000.00	1,000.00	1,000.00	
18-22-260	Telephone		800.00	2,040.00	1,200.00	1,200.00	1,200.00	
18-22-270	Dues & Fees		225.00	250.00	250.00	250.00	250.00	
18-22-280	Insurance		800.00	603.00	603.00	603.00	603.00	
SERIES 2 TOTAL		.00	5,085.00	6,108.00	5,213.00	5,213.00	5,213.00	
18-22-300	Travel & Mtgs		200.00	200.00	200.00	200.00	200.00	
18-22-332	Maint Vehicle		300.00	300.00	660.00	660.00	660.00	
18-22-334	Maint Off. Equip		140.00	175.00	175.00	175.00	175.00	
18-22-335	Maint Communica		200.00	200.00	100.00	100.00	100.00	
18-22-352	Educa. & Trng		300.00	500.00	500.00	500.00	500.00	
18-22-357	Eng. Consultant		500.00	500.00	500.00	.00	.00	
SERIES 3 TOTAL		.00	1,640.00	1,875.00	2,135.00	1,635.00	1,635.00	
18-22-421	Advertising		300.00	300.00	300.00	100.00	100.00	
SERIES 4 TOTAL		.00	300.00	300.00	300.00	100.00	100.00	
18-22-504	Off. Equip		1,400.00	397.00	380.00	360.00	360.00	
SERIES 5 TOTAL		.00	1,400.00	397.00	380.00	360.00	360.00	
DEPT. TOTAL		.00	69,631.00	68,825.00	61,911.00	64,153.00	64,153.00	

BUDGET COMMITTEE

ACCT NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-23-102	Clerical Salaries		1,693.00	1,683.00	1,683.00	1,000.00	1,000.00	
18-23-122	Insurance		3.00	3.00	3.00	3.00	3.00	
18-23-125	Soc. Security		104.00	114.00	114.00	66.00	66.00	
	SERIES 1 TOTAL	.00	1,800.00	1,800.00	1,800.00	1,069.00	1,069.00	
18-23-201	Off. Supp.		100.00	100.00	100.00	100.00	100.00	
18-23-230	Postage		100.00	100.00	100.00	100.00	100.00	
	SERIES 2 TOTAL	.00	200.00	200.00	200.00	200.00	200.00	
18-23-420	Advertising		200.00	200.00	200.00	200.00	200.00	
	SERIES 4 TOTAL	.00	200.00	200.00	200.00	200.00	200.00	
	DEPT. TOTAL	.00	2,200.00	2,200.00	2,200.00	1,469.00	1,469.00	

TOWN CLERK - TAX COLLECTOR

ACCT NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-24-101	Town Off Sal.	.00	.00	20,571.20	20,571.00	22,217.00	22,217.00	
18-24-102	Clerical Salaries	.00	.00	38,313.60	38,400.00	41,472.00	41,472.00	
18-24-111	Overtime	.00	.00	1,663.00	1,663.00	1,663.00	1,663.00	
18-24-121	Retirement	.00	.00	1,373.12	1,375.00	1,483.00	1,483.00	
18-24-122	Insurance	.00	.00	4,904.08	4,905.00	5,020.00	5,020.00	
18-24-125	Soc. Security	.00	.00	2,668.10	2,668.00	2,880.00	2,880.00	
	SERIES 1 TOTAL	.00	.00	69,493.10	69,582.00	74,735.00	74,735.00	
18-24-201	Off. Supp.	.00	.00	3,220.00	3,220.00	2,500.00	3,220.00	
18-24-220	Printing	.00	.00	5,729.30	5,730.00	5,730.00	5,730.00	
18-24-230	Postage	.00	.00	7,500.00	7,500.00	7,500.00	6,793.00	
18-24-260	Tel & Tel	.00	.00	5,214.60	5,215.00	5,215.00	1,420.00	
18-24-270	Dues & Fees	.00	.00	45.00	45.00	45.00	45.00	
	SERIES 2 TOTAL	.00	.00	21,708.90	21,710.00	20,990.00	17,208.00	
18-24-300	Travel & Mtgs	.00	.00	1,260.00	1,260.00	1,260.00	1,260.00	
18-24-334	Maint Off Equip	.00	.00	500.00	500.00	500.00	500.00	
18-24-352	Educ. & Trng	.00	.00	700.00	700.00	700.00	700.00	
18-24-359	Outside Serv-Other	.00	.00	3,260.00	2,615.00	2,615.00	2,615.00	
	SERIES 3 TOTAL	.00	.00	5,720.00	5,075.00	5,075.00	5,075.00	
18-24-410	Elec & Reg.	.00	.00	505.00	505.00	505.00	505.00	
18-24-420	Advertising	.00	.00	462.00	462.00	462.00	462.00	
18-24-430	Dogs	.00	.00	160.00	160.00	160.00	160.00	
	SERIES 4 TOTAL	.00	.00	1,127.00	1,127.00	1,127.00	1,127.00	
18-24-504	Off. Equip.	.00	.00	1,515.00	1,200.00	1,200.00	1,200.00	
	SERIES 5 TOTAL	.00	.00	1,515.00	1,200.00	1,200.00	1,200.00	
	DEPT. TOTAL	.00	.00	99,564.00	98,694.00	103,127.00	99,345.00	

WELFARE

ACCT NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-25-102	Clerical Salaries			520.00	520.00	.00	.00	
18-25-103	Superv. Salaries		.00	550.00	550.00	500.00	500.00	
18-25-125	Soc. Security		.00	143.00	143.00	33.00	33.00	
SERIES 1 TOTAL		.00	.00	1,213.00	1,213.00	533.00	533.00	
18-25-201	Off. Supp.		.00	50.00	50.00	50.00	50.00	
18-25-210	Rentals		.00	4,000.00	4,000.00	4,000.00	4,000.00	
18-25-230	Postage		.00	20.00	20.00	20.00	20.00	
18-25-241	Electricity		.00	3,000.00	3,000.00	3,000.00	3,000.00	
18-25-243	Heating Oil		.00	2,000.00	2,000.00	2,000.00	2,000.00	
18-25-250	Gas and Oil		.00	500.00	500.00	500.00	500.00	
18-25-270	Dues & Fees		.00	25.00	25.00	25.00	25.00	
SERIES 2 TOTAL		.00	.00	9,595.00	9,595.00	9,595.00	9,595.00	
18-25-300	Travel & Mtgs		.00	335.00	335.00	335.00	335.00	
18-25-351	Consultants		.00	28,800.00	28,800.00	28,800.00	28,800.00	
18-25-352	Educ. & Trng.		.00	225.00	225.00	225.00	225.00	
SERIES 3 TOTAL		.00	.00	29,360.00	29,360.00	29,360.00	19,360.00	
18-25-401	Food		.00	5,000.00	5,000.00	5,000.00	5,000.00	
18-25-402	Medical		.00	150.00	150.00	150.00	150.00	
18-25-405	Old Age Assist.		.00	7,000.00	7,000.00	7,000.00	7,000.00	
18-25-406	Misc. Oper. Exp.		.00	2,000.00	2,000.00	2,000.00	2,000.00	
SERIES 4 TOTAL		.00	.00	14,150.00	14,150.00	14,150.00	14,150.00	
DEPT. TOTAL		.00	.00	54,318.00	54,318.00	53,638.00	43,638.00	

FINANCE

ACCT NO.	DESCRIPTION	79/80 EXP	80/81 APP	DEPT REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-26-103	Super/Prof. Salaries	.00	.00	20,000.00	20,000.00	20,000.00	20,000.00	
18-26-122	Insurance	.00	.00	1,235.00	1,235.00	1,235.00	1,235.00	
18-26-125	Soc. Security	.00	.00	1,335.00	1,335.00	1,335.00	1,335.00	
	SERIES 1 TOTAL	.00	.00	22,570.00	22,570.00	22,570.00	22,570.00	
18-26-201	Off. Supp.	.00	.00	350.00	350.00	350.00	350.00	
18-26-250	Gas & Oil	.00	.00	350.00	350.00	350.00	350.00	
18-26-270	Dues & Fees	.00	.00	100.00	100.00	100.00	100.00	
	SERIES 2 TOTAL	.00	.00	800.00	800.00	800.00	800.00	
18-26-300	Travel & Mtgs	.00	.00	1,150.00	1,150.00	1,150.00	1,150.00	
18-26-352	Educa. & Trng	.00	.00	175.00	175.00	175.00	175.00	
	SERIES 3 TOTAL	.00	.00	1,325.00	1,325.00	1,325.00	1,325.00	
18-26-420	Advertising	.00	.00	500.00	500.00	500.00	500.00	
	SERIES 4 TOTAL	.00	.00	500.00	500.00	500.00	500.00	
	DEPT. TOTAL	.00	.00	25,195.00	25,195.00	25,195.00	15,195.00	
	GRAND TOTAL	5,483,459.09	6,406,817.00	7,140,582.00	6,890,008.00	6,875,987.00	6,898,528.00	

TOWN OFFICERS

REPRESENTATIVES TO GENERAL COURT

Minnie F. Carswell
Nancy Hendricks
Frederick G. Ahrens**
Harold Watson**

Elaine T. Lyons*
Nancy Gagnon*
Guy R. Granger, Jr.

*Term expired May 1980

**Term began May 1980

SELECTMEN

Donald H. Botsch
Edward J. Silva
Donald R. Dwyer
Frederick G. Ahrens*
Robert W. Brundige
Nancy R. Gagnon*

Term Expires 1982
Term Expired 1980
Term Expires 1981
Term Expires 1983
Term Expires 1982
Term Expires 1983

*Elected May 1980

TOWN MANAGER

James A. McSweeney

ADMINISTRATIVE ASSISTANT

David A. Hodgen

MODERATOR

Robert C. Schaumann

TOWN TREASURER

Jean G. Weston

TOWN CLERK-TAX COLLECTOR

Robert R. Morrill

DEPUTY TOWN CLERK

Ruth E. Liberty

DEPUTY TAX COLLECTOR

Betty J. Gould

SUPERVISORS OF CHECKLIST

Edna G. Turner*	Term Expires April 1986
Jean G. Weston	Term Expires April 1982
Ruth E. Liberty	Term Expires April 1984

*Reelected May 1980

TRUSTEES OF TRUST FUNDS

Arthur J. Carlson*	Term Expires 1983
George M. Greenleaf	Term Expires 1981
Richard A. Dickinson	Term Expires 1982

*Reelected May 1980

FOREST FIRE WARDEN

Clarence P. Worster

DEPUTY WARDENS

Charles Q. Hall	Normand C. Pepin
Edward Worster	Perley Rogers
Joseph Comer	Howard Young

J. Frank Hall

PARKS & RECREATION COMMISSION

Edward J. Blaine, Jr., Chairman*	Term Expires May 1980
Joseph Schipilliti*	Term Expires May 1980
Drusilla Movizzo	Term Expires May 1983
Gregory Michael	Term Expires May 1980
Richard Dumont	Term Expires May 1980
Robert Milligan*	Term Expires April 1981
Frederick M. Jasinski	Term Expires April 1981
Diane Pearce	Term Expires May 1982
George May	Term Expires June 1982
Diane Griffith	Term Expires June 1982
Claire Ries	Term Expires June 1981
Patrick Collette	Term Expires June 1981

*Resigned

HIGHWAY SAFETY COMMITTEE

John F. Pelletier, Chairman
Lawrence S. White
Donald Hayes
Mary Carpenter*
Roger Bellemore
Joseph Comer

Donald R. Dwyer
Oscar Gerlach
Mark Goldberg
Charles Hall
Fred Moriarty
Norman Peppin

Albert Burt

*Resigned

CONSERVATION COMMISSION

Roger W. Lawrence, Chairman*	Term Expires April 1980
Karlis Pulkstenis	Term Expires April 1980
Robert Woolsey*	Term Expires April 1981
Gary Smetana*	Term Expires April 1981
Robert Bjornson	Term Expires April 1982
Joseph Wallace	Term Expires April 1981
Gordon Stockman	Term Expires April 1983
Jean Lavallee	Term Expires April 1983
Elizabeth Hummel	Term Expires April 1982
Allen Penrod	Term Expires April 1981
William C. Trudel	Term Expires April 1981

*Resigned

PLANNING BOARD

Harold W. Watson, Chairman*	Term Expires April 1980
Arthur L. Gagnon	Term Expires April 1984
Robert W. Brundige**	Term Expires May 1982
Ralph Guercio	Term Expires April 1985
Charles M. Nute, Jr.	Term Expires April 1983
Douglas A. Riley	Term Expires April 1981
Alfred A. Hinckley*	Term Expires April 1981
Nelson Disco	Term Expires April 1984
Peter Flood	Term Expires April 1982

*Resigned

**Ex-officio Selectman member

MERRIMACK DISTRICT COURT

Charles F. Morrill	Justice
Jack B. Middleton	Special Justice
Nancy P. Mackenzie	Clerk
Dorothy K. Estes	Deputy Clerk
Lynn Killkelley	Assistant Clerk
Robert Patrick	Probation Officer

LIBRARY TRUSTEES

Joan Mountford	Term Expires 1982
Charles H. Mower*	Term Expires 1980
J. Howard Bigelow	Term Expires 1983
Franklin L. Haseltine	Term Expires 1981

*Resigned

LIBRARIAN

Kendall F. Wiggin

DIRECTOR OF PUBLIC WORKS

Edward J. Blaine, Jr.

CIVIL DEFENSE DIRECTOR

Anthony Pellegrino

WASTE TREATMENT FACILITY

Kenneth R. Sherwood, Superintendent*

Larry Spencer, Superintendent**

*Retired June 1980

**Effective July 1980

HEALTH OFFICER

Robert J. Carver

ZONING BOARD OF ADJUSTMENT

John E. Lyons, Chairman	Term Expires June 1980
David Jordan	Term Expires June 1981
Carl R. Griffiths	Term Expires June 1981
Roland E. Farland	Term Expires June 1982
Arthur J. Carlson	Term Expires July 1983
Albert Burt*	Term Expires June 1984
George Bruno	Term Expires June 1984
Alfred A. Hinckley	Term Expires June 1985

*Resigned

BUDGET COMMITTEE

Robert P. George, Chairman

Thomas G. Beale*
J. Howard Bigelow
Eleonore Diggins
Arthur L. Gagnon
John J. Grady
Charles C. Webster

Robert N. Kelley
John E. Lyons
Edward J. Meehan**
Peter M. Smith
James L. Tait

*Resigned, replaced by Martin Carrier

**Resigned, replaced by Lon Woods

Ex-Officio Members

Frederick G. Ahrens
Rodger C. Blair
Anthony Pellegrino

BALLOT INSPECTORS

Barbara Buker (R)	Term Expires November 1980
Shirley Creedon (R)	Term Expires November 1980
Margaret Dwyer (D)	Term Expires November 1980
Yvonne Hinckley (R)	Term Expires November 1980
Marjorie Janas (D)*	Term Expires November 1980
Mabel Jebb (R)	Term Expires November 1980
Lucille Liberty (D)*	Term Expires November 1980
Betty Morton (D)	Term Expires November 1980
Rita Nolet (D)	Term Expires November 1980
Sandra Russell (D)	Term Expires November 1980
Lucy Webster (R)	Term Expires November 1980
Jo-an Wilson (R)	Term Expires November 1980

*Deceased

PERSONNEL ADVISORY BOARD

Robert C. Schaumann
Charles Nute
Ralph P. Schmitt

Hallowell Brown
Thomas Kain
Robert W. Brundige

STANDING STREET COMMITTEE

Edward J. Blaine, Jr. Chairman
Jean Weston
Alfred Quintal*

Albert Burt
Howard Young
Oscar Gerlach

*Retired January 1980

MINUTES
1980 ANNUAL TOWN MEETING

Tuesday, May 13, 1980

Moderator Robert C. Schaumann opened the polls for voting at the Mastricola Middle School, All-Purpose Room on Baboosic Lake Road, Merrimack, New Hampshire, at 8:00 a.m.

The Moderator announced that a protest petition was received by the Board of Selectmen regarding Warrant Article Number 3, and that a two-thirds (2/3) vote was required in order for the zoning amendment to pass.

ARTICLE 1: TO CHOOSE ALL NECESSARY TOWN OFFICERS FOR THE ENSUING YEAR.

Board of Selectmen member for three years - Frederick G. Ahrens and Nancy Gagnon.

Town Moderator for two years - Robert C. Schaumann.

Town Clerk-Tax Collector for three years - Robert R. Morrill.

Treasurer for three years - Jean G. Weston

Trust Fund Trustee for three years - Arthur J. Carlson

Checklist Supervisor for six years - Edna G. Turner

Budget Committee member for two years - David Leclair

Budget Committee member for three years - James E. Harwood, Rossiter R. Holt, Jr., Charles C. Webster and Lon S. Woods

Library Trustee for three years - J. Howard Bigelow

ARTICLE 2: TO CHOOSE ALL NECESSARY SCHOOL DISTRICT OFFICERS FOR THE ENSUING YEAR.

School Moderator for one year - John E. Lyons

School Clerk for one year - Anne W. Tate

School Board member for three years - Carolyn Disco and Fredric C. Shirley

School Treasurer for one year - Shirley A. Lemay

School Planning and Building Committee - John E. Lyons and Manuel Granchelli

ARTICLE 3: ARE YOU IN FAVOR OF THE ADOPTION OF AMENDMENT NO. 1 AS PROPOSED BY THE PLANNING BOARD FOR THE TOWN ZONING ORDINANCE AS FOLLOWS? AMEND THE ORDINANCE TO CONSIDER RECOMMENDED CHANGES TO THE ZONING ORDINANCE IN THE AREA OF THE F.E. EVERETT

TURNPIKE EASTERLY TO THE MERRIMACK RIVER ALONG THE DANIEL WEBSTER HIGHWAY (U.S. ROUTE 3) AND OTHER AREAS. THE LOCATION AND BOUNDARIES OF DISTRICTS IN WHICH CHANGES ARE PROPOSED ARE SHOWN ON THE ZONING MAP WHICH IS A PART OF THE ORDINANCE. PORTIONS OF ZONING ORDINANCE AFFECTED WOULD INCLUDE SECTION 2, 3, 8 AND 14.

The vote was 697 for and 1603 against. Article 3 was DEFEATED.

ARTICLE 4: ARE YOU IN FAVOR OF THE ADOPTION OF AMENDMENT NO. 2 AS PROPOSED BY THE PLANNING BOARD FOR THE TOWN ZONING ORDINANCE AS FOLLOWS? AMEND THE ORDINANCE TO PROVIDE FOR THE ADOPTION OF AN UPDATED LIFE SAFETY CODE (1976), AN UPDATED FIRE PREVENTION CODE (1976) AND TO INCLUDE CERTAIN AMENDMENTS TO THE FIRE PREVENTION CODE.

The vote was 1579 for and 648 against. Article 4 PASSED.

ARTICLE 5: ARE YOU IN FAVOR OF THE ADOPTION OF AMENDMENT NO. 3 AS PROPOSED BY THE PLANNING BOARD FOR THE TOWN ZONING ORDINANCE AS FOLLOWS? AMEND THE ORDINANCE TO PROVIDE FOR THE ADOPTION OF AN UPDATED BOCA BASIC CODES (1978), AND CERTAIN AMENDMENTS TO THE CODES.

The vote was 1129 for and 983 against. Article 5 PASSED.

ARTICLE 6: ARE YOU IN FAVOR OF THE ADOPTION OF AMENDMENT NO. 4 AS PROPOSED BY THE PLANNING BOARD FOR THE TOWN ZONING ORDINANCE AS FOLLOWS? AMEND GENERALLY THE PROVISIONS OF SECTION 10.02 AND 10.06 OF THE ZONING ORDINANCE, RELATIVE TO SIGNS TO ALLOW OFF PREMISES ADVERTISING SIGNS, TO ALLOW THE BUILDING OFFICIAL TO ISSUE SIGN PERMITS, AND TO ESTABLISH PERMIT FEES FOR SIGN PERMITS.

The vote was 1073 for and 1016 against. Article 6 PASSED.

ARTICLE 7: ARE YOU IN FAVOR OF THE ADOPTION OF AMENDMENT NO. 5 AS PROPOSED BY PETITION OF THE VOTERS FOR THIS TOWN? AMEND THE ORDINANCE TO INCLUDE AN ADDITIONAL INDUSTRIAL AREA, TO BE SERVICED BY TOWN SEWER, EXTENDING FROM CAMP SARGENT ROAD, CROSSING GREENS POND ROAD TO NATICOOK BROOK CONTAINING SOME 56.331 ACRES.

The vote was 577 for and 1706 against. Article 7 was DEFEATED.

ARTICLE 8: ARE YOU IN FAVOR OF THE ADOPTION OF AMENDMENT NO. 6 AS PROPOSED BY PETITION OF THE VOTERS FOR THIS TOWN? AMEND THE ZONING ORDINANCE RELATIVE TO THE MINIMUM GROUND FLOOR AREA FOR DWELLINGS, SECTION 10.04.

The vote was 664 for and 1513 against. Article 8 was DEFEATED.

ARTICLE 9: ARE YOU IN FAVOR OF THE ADOPTION OF AMENDMENT NO. 7 AS PROPOSED BY PETITION OF THE VOTERS FOR THIS TOWN? AMEND SECTION 3 OF THE ZONING ORDINANCE TO INCLUDE THE ADDITION OF SECTION 3.08 TO PROVIDE FOR RURAL CLUSTER RESIDENTIAL DEVELOPMENT.

The vote was 679 for and 1506 against. Article 9 was DEFEATED.

ARTICLE 10: SHALL WE ADOPT THE PROVISIONS OF RSA 654:34-a PERMITTING APPLICATIONS FOR CHANGES IN PARTY AFFILIATION TO BE MADE WITH THE TOWN CLERK?

The vote was 1409 for and 407 against. Article 10 PASSED.

Moderator Schaumann closed the polls at 8:00 p.m.

SECOND SESSION

MAY 16, 1980

7:31 P.M.

The second session of the Annual Town Meeting convened at 7:31 p.m. with Moderator Robert C. Schaumann presiding.

Mr. Schaumann then announced that the first Article that would be voted on was Article 11, a bond article, followed by Article 12, also a bond article. Also, we have received a petition which has been determined correct by the Ballot Inspectors and requests a secret ballot vote on Article 15. Mr. Schaumann would be willing to accept a motion from the floor to vote on Articles 11, 12 and 15 together by secret ballot.

MOTION was made by Ed Memmen and seconded by Robert Brundige to vote on articles 11, 12 and 15 together by secret ballot. MOTION CARRIED in the affirmative and was so declared.

ARTICLE 11: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF ONE MILLION FIVE HUNDRED THOUSAND DOLLARS (\$1,500,000) FOR THE PURPOSE OF IMPROVING AND EXTENDING THE MUNICIPAL SEWAGE DISPOSAL

PLANT INCLUDING TREATMENT WORKS AND SEWERAGE COLLECTOR AND INTERCEPTOR LINES AND APPURTENANT FACILITIES AS RELATES TO CONTRACT 17A, NATICOOK-MAYCREST COLLECTOR SYSTEM, SAID SUM TO BE IN ADDITION TO ANY BOND INVESTMENT INTEREST AND OTHER LOCAL, STATE OR FEDERAL FUNDS MADE AVAILABLE THEREFORE, AND TO RAISE SUCH SUM BY THE ISSUANCE OF NOT EXCEEDING ONE MILLION FIVE HUNDRED THOUSAND DOLLARS (\$1,500,000.00) IN SERIAL BONDS OR NOTES UNDER AND IN COMPLIANCE WITH THE PROVISIONS OF THE MUNICIPAL FINANCE ACT (CHAPTER 33 OF THE NEW HAMPSHIRE REVISED STATUTES ANNOTATED 1955 AND ANY AMENDMENTS THERETO) AND TO AUTHORIZE THE SELECTMEN TO ISSUE AND NEGOTIATE SUCH BONDS OR NOTES AND TO DETERMINE THE RATE OF INTEREST THEREON AND TO TAKE SUCH OTHER ACTIONS AS MAY BE NECESSARY TO EFFECTUATE THE ISSUANCE, NEGOTIATIONS, SALES, AND DELIVERY OF SUCH BONDS OR NOTES AS SHALL BE IN THE BEST INTEREST OF THE TOWN OF MERRIMACK, AND FURTHER, TO AUTHORIZE THE SELECTMEN TO CONTRACT FOR AND ACCEPT ANY GRANT OR GRANTS OF FEDERAL, STATE, OR PRIVATE AID THAT MAY BE AVAILABLE IN CONNECTION WITH THE AFORESAID PROJECT AND PASS ANY VOTE RELATING THERETO. MOTION was made by Frederick Ahrens and seconded by Donald Botsch to open discussion on the article as read. MOTION was made by Robert Brundige and seconded by Nancy Gagnon to AMEND the dollar amount of the motion to read to raise and appropriate the sum of ONE MILLION DOLLARS (\$1,000,000.00).

After discussion, the question was moved. Moderator Schaumann called for a vote on the AMENDMENT which was PASSED and so declared.

MOTION was then made and seconded to end discussion on ARTICLE 11. Moderator Schaumann called for a vote on the motion which was PASSED and so declared.

ARTICLE 12: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF FOUR HUNDRED FIFTY THOUSAND DOLLARS (\$450,000.00) FOR THE PURPOSE OF CONSTRUCTING PHASE I OF THE "BRIDGE REPLACEMENT/RECONSTRUCTION PROGRAM" CONSISTING OF THE RECONSTRUCTION/REPLACEMENT WITH CULVERTS OF THE FOLLOWING

FUNCTIONALLY OBSOLETE BRIDGE STRUCTURES: PHASE I - (ESTIMATED PROJECT COST = \$450,000.00) BEDFORD ROAD (BRIDGE AND ROADWAY RELOCATION VICINITY PEARSON ROAD) WIRE ROAD (BRIDGE REPLACEMENT). MOTION was made by Donald Botsch and seconded by Frederick Ahrens to open discussion on Article 12 as read. MOTION was made by Robert Surrey of Majestic Lane to amend the article to include the repair of Peasley Road. The motion received a second. Moderator Schaumann advised Mr. Surrey that Town Counsel had advised that this amendment is not in order, because this is a bond issue article. Mr. Richard Stlower of Cross Street then made MOTION to AMEND the article to delete "BEDFORD ROAD (BRIDGE AND ROADWAY RELOCATION VICINITY PEARSON ROAD)." Motion was seconded by Nancy Gagnon.

Question was called and Moderator Schaumann called for a vote on the AMENDMENT to Article 12 which was DEFEATED and so declared.

Motion was made and seconded to end discussion on Article 12. Moderator Schaumann called for a vote on the MOTION which PASSED and was so declared.

ARTICLE 15: TO SEE IF THE TOWN WILL VOTE TO ADOPT AN ELECTED PLANNING BOARD CONSISTING OF SEVEN MEMBERS PURSUANT TO RSA 36:4, II(b) (supp) WHICH WILL CONTINUE THE PRESENT PLANNING BOARD IN OFFICE, SUBJECT TO APPOINTMENTS TO FILL VACANCIES, UNTIL THE NEXT ANNUAL MEETING, AT WHICH TIME THE TOWN WILL ELECT SIX MEMBERS FOR STAGGERED TERMS AND THE SEVENTH MEMBER WILL BE A SELECTMAN APPOINTED BY THE SELECTMEN (BY PETITION). Motion was made by Ed Memmen and seconded by Millard Taylor to open discussion on the article as stated. MOTION was then made by Ed Memmen and seconded by Robert L'Heureux to AMEND the Article as follows: TO SEE IF THE TOWN WILL VOTE TO ADOPT AN ELECTED PLANNING BOARD CONSISTING OF SEVEN MEMBERS PURSUANT TO RSA 36:4, II(b) (supp) WHICH WILL CONTINUE THE PRESENT PLANNING BOARD IN OFFICE, SUBJECT TO APPOINTMENTS TO FILL VACANCIES, UNTIL THE NEXT ANNUAL MEETING, AT WHICH TIME THE TOWN WILL ELECT SEVEN MEMBERS FOR TERMS OF FIVE YEARS, EXCEPT THAT THE RESPECTIVE TERMS OF THE FIRST ELECTED MEMBERS SHALL BE IN ACCORDANCE WITH RSA 36.

MOTION was made by George Bruno and seconded by Robert L'Heureux to table this motion until a further time. For clarification Mr. Bruno explained that he was trying to table the article indefinitely. Mr. Bruno then withdrew his original motion and MOVED that the article be tabled indefinitely. Moderator Schaumann then stated that the motion to amend the article takes precedence, therefore the motion to indefinitely postpone was out of order and not acceptable.

The question was called and Moderator Schaumann called for a vote on the AMENDMENT which was DEFEATED and so declared.

Mr. Schaumann declared that the polls would now be opened for voting on Articles 11, 12 and 15. The time is 10:40 p.m. and the polls will be left open for one hour, until 11:40 p.m.

At 11:22 p.m., Moderator Schaumann closed the polls for voting on Article 15 only. A simple majority is required to pass Article 15. The vote is 215 voting no and 83 voting yes. ARTICLE 15 is DEFEATED and so declared.

Motion was made by Robert Brundige and seconded by Robert L'Heureux to reconsider Article 15. Mr. Brundige spoke against the article and urged citizens to vote no on the motion. Moderator Schaumann called for a vote on the MOTION which was DEFEATED.

Motion was made by Donald Dwyer and seconded by John Lyons to recess this session of the Town Meeting until 9:00 a.m., May 17, 1980. MOTION PASSED and was so declared.

Moderator Schaumann stated that the polls would remain open until 11:45 and the results will be made available this evening and will be announced tomorrow morning as well.

The second session of the Annual Town Meeting recessed at 11:30 p.m.

THIRD SESSION

MAY 17, 1980

9:00 A.M.

The third session of the Annual Town Meeting convened at 9:00 a.m. with Moderator Robert C. Schaumann presiding.

Moderator Schaumann announced the results of the balloting which was held on May 16, 1980 in the evening.

ARTICLE 11 was PASSED with a vote of 231 in favor and 70 against, a total vote cast of 301.

ARTICLE 12 was DEFEATED with a vote of 138 in favor and 165 against, a total vote cast of 303.

ARTICLE 15 required a simple majority vote and was DEFEATED with a vote of 215 against and 83 in favor, a total vote cast of 298.

ARTICLE 13: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF SIXTY THOUSAND DOLLARS (\$60,000.00) FOR THE PURPOSE OF INTEREST PAYMENTS, CONTINGENT UPON THE PASSAGE OF WARRANT ARTICLE 11. MOTION was made by Frederick Ahrens and seconded by Donald Botsch to approve the article as read. MOTION was made by Robert Brundige and seconded by John Wilson to AMEND Article 13 to read \$40,000.00. Moderator Schaumann called for the vote and the AMENDMENT CARRIED and was so declared. Moderator Schaumann then called for the vote on the original MOTION AS AMENDED which CARRIED and was so declared.

ARTICLE 14: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF TWENTY THOUSAND TWO HUNDRED FIFTY DOLLARS (\$20,250.00) FOR THE PURPOSE OF INTEREST PAYMENTS, CONTINGENT UPON THE PASSAGE OF WARRANT ARTICLE 12. MOTION was made by Robert Brundige and seconded by Donald Botsch to discuss Article 12 as read. MOTION was made by Robert Brundige and seconded by Nelson Disco to TABLE Article 14 in view of the fact that Article 12 did not pass. Moderator Schaumann called for a vote on the AMENDMENT which PASSED and was so declared.

ARTICLE 16: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF FOUR HUNDRED FIFTY THOUSAND DOLLARS (\$450,000.) FOR THE PURPOSE OF CONSTRUCTING PHASE I OF THE "BRIDGE REPLACEMENT/RECONSTRUCTION PROGRAM" CONSISTING OF THE RECONSTRUCTION/REPLACEMENT WITH CULVERTS OF THE FOLLOWING FUNCTIONALLY OBSOLETE BRIDGE STRUCTURES: PHASE I - (ESTIMATED PROJECT COST = \$450,000.00) BEDFORD ROAD (BRIDGE AND ROADWAY RELOCATION VICINITY PEARSON ROAD) WIRE ROAD (BRIDGE REPLACEMENT) OR ACT ON ANYTHING RELATIVE THERETO. Mr. Donald Dwyer asked to have the

floor for a moment for an inquiry of the Chair. Mr. Dwyer stated that in view of the fact that there are not many people present, could we move to the non-money articles and give more time for a better attendance. Moderator Schaumann asked for the feeling of those present, who indicated that they would like to move as Mr. Dwyer suggested.

ARTICLE 35: TO SEE IF THE TOWN WILL AUTHORIZE THE SELECTMEN TO APPLY FOR, RECEIVE AND EXPEND FEDERAL OR STATE GRANTS, WHICH MAY BECOME AVAILABLE DURING THE COURSE OF THE YEAR, AND ALSO TO ACCEPT AND EXPEND MONEY FROM ANY OTHER GOVERNMENTAL UNIT OR PRIVATE SOURCE TO BE USED FOR PURPOSES FOR WHICH THE TOWN MAY LEGALLY APPROPRIATE MONEY; PROVIDED: (1) THAT SUCH GRANTS AND OTHER MONIES DO NOT REQUIRE THE EXPENDITURE OF OTHER TOWN FUNDS, (2) THAT A PUBLIC HEARING SHALL BE HELD BY THE SELECTMEN PRIOR TO THE RECEIPT AND EXPENDITURE OF SUCH GRANTS AND MONIES; AND (3) THAT SUCH ITEMS SHALL BE EXEMPT FROM ALL PROVISIONS OF RSA 32 RELATIVE TO LIMITATION AND EXPENDITURE OF TOWN MONIES, ALL AS PROVIDED BY RSA 31:95-b. MOTION was made by Frederick Ahrens and seconded by Donald Botsch to pass the Article as read. The question was called and Moderator Schaumann called for a vote on the MOTION for ARTICLE 35. The MOTION was PASSED and so declared.

ARTICLE 36: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE PREPAYMENT OF RESIDENT TAXES AND TO AUTHORIZE THE TAX COLLECTOR TO ACCEPT SUCH PREPAYMENTS AS PROVIDED BY RSA 80:1-a AND TO CONTINUE SUCH AUTHORITY IN EFFECT UNTIL RESCINDED BY A SUBSEQUENT TOWN MEETING. MOTION was made by Donald Botsch and seconded by James Tait to pass the Article as read. Moderator Schaumann called for a vote on the MOTION which was PASSED and so declared.

ARTICLE 37: TO SEE IF THE TOWN WILL VOTE, PURSUANT TO RSA 80:42-42a, TO AUTHORIZE THE BOARD OF SELECTMEN TO RETAIN FOR PUBLIC USE, OR TO SELL, EITHER BY PRIVATE SALE OR PUBLIC AUCTION AND FOR SUCH PRICE AND UPON SUCH TERMS AS IN THEIR JUDGMENT MAY SEEM BEST, ANY REAL ESTATE OR INTEREST THEREIN, TO WHICH THE TOWN

HAS OBTAINED OR SHALL OBTAIN TITLE BY TAX COLLECTOR'S DEED FOR THE NONPAYMENT OF TAXES, AND FURTHER THAT DURING THE PERIOD WHEN TITLE TO SAID PROPERTY SHALL BE HELD BY THE TOWN, THAT THE SELECTMEN BE GIVEN AUTHORITY TO RENT, USE OR ADMINISTER THE SAME AS IN THEIR JUDGMENT MAY SEEM BEST. THIS VOTE SHALL SUPERSEDE ANY PREVIOUS VOTES OF THE TOWN INCONSISTENT WITH THE POWERS CONFERRED HEREIN, AND SHALL REMAIN IN FULL FORCE AND EFFECT UNTIL RESCINDED BY FUTURE ACTION OF THE TOWN. MOTION was made by Robert Brundige and seconded by Donald Botsch to pass the article as read. Mike Quick of Hassle Road made motion to AMEND the motion to delete the words by private sale. SECONDED by John Segedy. MOTION was made by Mike Quick and seconded by John Segedy to AMEND to read either by private sale to the previous owner from which title was obtained through the tax collector's deed or by public auction. The vote was taken on the AMENDMENT which PASSED and was so declared. The vote was then taken on the ARTICLE AS AMENDED which PASSED and was so declared.

ARTICLE 16: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF FOUR HUNDRED FIFTY THOUSAND DOLLARS (\$450,000.) FOR THE PURPOSE OF CONSTRUCTING PHASE I OF THE "BRIDGE REPLACEMENT/RECONSTRUCTION PROGRAM" CONSISTING OF THE RECONSTRUCTION/REPLACEMENT WITH CULVERTS OF THE FOLLOWING FUNCTIONALLY OBSOLETE BRIDGE STRUCTURES: PHASE I - (ESTIMATED PROJECT COST = \$450,000.00) BEDFORD ROAD (BRIDGE AND ROADWAY RELOCATION VICINITY PEARSON ROAD) WIRE ROAD (BRIDGE REPLACEMENT) OR ACT ON ANYTHING RELATIVE THERETO. Motion was made by Donald Botsch and seconded by John Pelletier to pass the article as read. MOTION was made by Pete Gagnon and seconded by Lon Woods to AMEND the motion to read to see if the town will vote to raise and appropriate the sum of fifty thousand (\$50,000) for the purpose of construction of Phase I of the "Bridge Replacement/Reconstruction Program" consisting of Reconstruction/Replacement with culverts the following bridge structure: Wire Road Bridge or to act on anything relative thereto and as it may apply to needed bridge repairs identified in the report of the New Hampshire Department of Public Works and Highways dated December

11, 1978. MOTION was made by Edward J. Blaine, Jr. and seconded by John F. Pelletier to AMEND the AMENDMENT to the MOTION to construct Wire Road Bridge and replace the guardrails on the Bedford Road Bridge, requiring \$45,000.00 for Wire Road and \$12,000.00 improvements to the existing Bedford Road Bridge in the vicinity of Pearson Road.

The question was called and Moderator Schaumann called for a vote on Mr. Blaine's amendment. The AMENDMENT passed in the affirmative and was so declared.

Mr. Gagnon withdrew his amendment and Mr. Woods withdrew his second. Question was called and Moderator Schaumann called for a vote on the MOTION AS AMENDED which PASSED and was so declared.

ARTICLE 17: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE SUCH SUMS OF MONIES AS MAY BE NECESSARY TO DEFRAY TOWN CHARGES FOR THE ENSUING YEAR. MOTION was made by Frederick Ahrens and seconded by Donald Botsch to pass Article 17 as read.

After the original motion was made by Frederick Ahrens and seconded by Donald Botsch, Nelson Disco asked how much money the townspeople were being asked to vote upon. He stated that he felt that the budget figure should be a part of the motion.

Frederick Ahrens restated the motion to read, I move we adopt a budget of six million four hundred six thousand eight hundred seventeen dollars (\$6,406,817.00). The motion as restated was seconded by Donald Botsch.

MOTION was made by Frederick Ahrens and seconded by Robert Brundige to AMEND the motion to read that the Town vote to raise and appropriate the sum of \$6,371,657.00 to defray Town charges for the ensuing year, said amount to reflect changes in budget line items as follows:

01-128 - Town Retirement, reduced to \$31,000.00

08-104 - Hourly Salaries, Highway Division, reduced to \$119,970.00

10-104 - Hourly Salaries, Waste Treatment Facility, reduced to \$184,294.00

11-104 - Hourly Salaries, Incinerator, reduced to \$69,940.00

After further discussion, the question was called on the amendment. Moderator Schaumann called for a vote on the AMENDMENT which was DEFEATED and so declared. Question was called on the MOTION. Moderator Schaumann called for a vote and the MOTION was PASSED and so declared.

ARTICLE 18: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE WITHDRAWAL FROM THE REVENUE SHARING FUND, ESTABLISHED UNDER THE PROVISIONS OF THE STATE AND LOCAL ASSISTANCE ACT OF 1972, THE SUM OF ONE HUNDRED FIFTY THOUSAND DOLLARS (\$150,000.00) TO PURCHASE A ONE HUNDRED FOOT AERIAL LADDER TRUCK TO REPLACE THE 1947 MAXIM AERIAL LADDER TRUCK PRESENTLY IN SERVICE, AND FURTHER TO AUTHORIZE THE BOARD OF SELECTMEN TO TRADE OR SELL SAID 1947 MAXIM TRUCK AT THEIR DISCRETION, ANY FUNDS DERIVED THEREFROM TO BE PLACED IN THE FIRE APPARATUS CAPITAL RESERVE FUND. MOTION was made by Nancy Gagnon and seconded by Donald Botsch to pass the article as read. Chief Charles Hall then explained the reason for this article. After some discussion, the question was called and Article 18 PASSED and was so declared.

ARTICLE 19: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE WITHDRAWAL FROM THE REVENUE SHARING FUND, ESTABLISHED UNDER THE PROVISIONS OF THE STATE AND LOCAL ASSISTANCE ACT OF 1972, THE SUM OF TWENTY THOUSAND DOLLARS (\$20,000.00) FOR THE PURPOSE OF BUILDING IMPROVEMENTS AT THE HIGHWAY GARAGE. MOTION was made by Robert Brundige and seconded by Frederick Ahrens to pass Article 19 as read. The question was called and Article 19 PASSED and was so declared.

ARTICLE 20: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF THIRTY-THREE THOUSAND DOLLARS (\$33,000.00) TO ESTABLISH WEEKEND BUS SERVICE ON A CONTRACT BASIS WITH THE MANCHESTER TRANSIT AUTHORITY UNDER SUCH TERMS AS MAY BE APPROVED BY THE BOARD OF SELECTMEN, SAID AMOUNT TO BE DEFRAYED IN PART BY FARES AND BY REIMBURSEMENT OF FIFTY PERCENT OF THE OPERATING COSTS UNDER SECTION 6 OF THE URBAN MASS TRANSPORTATION ACT OF 1964, AS AMENDED, AND FURTHER TO AUTHORIZE WITHDRAWAL FROM THE REVENUE SHARING FUND ESTABLISHED UNDER THE PROVISIONS OF THE STATE AND LOCAL ASSISTANCE ACT OF 1972, THE SUM OF ELEVEN THOUSAND DOLLARS (\$11,000.00) WHICH REPRESENTS THE TOWN SHARE. MOTION was made by Donald

Botsch and seconded by Frederick Ahrens to pass the Article as read. The question was called and Article 20 was DEFEATED and so declared.

MOTION was made by Donald Dwyer and seconded by Nancy Gagnon to reconsider Article 20. The question was called and the motion to reconsider Article 20 PASSED and was so declared.

The question was called and the MOTION to pass Article 20 was DEFEATED and so declared.

ARTICLE 21: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE WITHDRAWAL FROM THE REVENUE SHARING FUND ESTABLISHED UNDER THE PROVISIONS OF THE STATE AND LOCAL ASSISTANCE ACT OF 1972, THE SUM OF ONE HUNDRED FORTY THOUSAND DOLLARS (\$140,000.00) FOR THE PURPOSE OF CONTINUATION OF THE MUNICIPAL COMPLEX ON BABOOSIC LAKE ROAD TO INCLUDE COMPLETION OF A NEW POLICE FACILITY UNDER THE MUNICIPAL OFFICES. MOTION was made by Donald Botsch and seconded by John Pelletier to pass the Article as read. The question was called and Article 21 PASSED and was so declared.

ARTICLE 22: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE WITHDRAWAL FROM THE REVENUE SHARING FUND, ESTABLISHED UNDER THE PROVISIONS OF THE STATE AND LOCAL ASSISTANCE ACT OF 1972, THE SUM OF TWENTY-TWO THOUSAND DOLLARS (\$22,000.00) FOR THE PURPOSE OF COMPLETING THE TURKEY HILL ROAD BALLFIELD INCLUDING INSTALLATION OF LIGHTS, FENCING AND DUGOUTS.

MOTION was made by John Lyons and seconded by Donald Botsch to recess this meeting until another night which was acceptable to this body. Mr. Lyons AMENDED his motion to meet on May 22 and to advertise the meeting in the papers and on the radio. Motion was seconded by Rodger Blair. The question was called and the MOTION was DEFEATED and so declared.

MOTION was made by Donald Botsch and seconded by Nancy Gagnon to pass Article 22 as read. MOTION was made by Frederick Ahrens and seconded by Robert Brundige to AMEND the motion to eliminate the installation of lights and reduce the amount of the article to Ten Thousand Dollars (\$10,000.00) The question was called and the AMENDMENT was DEFEATED and so declared.

The question was called on Article 22, which was PASSED and so declared.

ARTICLE 23: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE WITHDRAWAL FROM THE REVENUE SHARING FUND ESTABLISHED UNDER THE STATE AND LOCAL ASSISTANCE ACT OF 1972, THE SUM OF FORTY THOUSAND DOLLARS (\$40,000.00) FOR USE AS SET-OFFS AGAINST BUDGETED APPROPRIATIONS BROKEN DOWN SET FORTH BELOW, AND FURTHER TO AUTHORIZE THE BOARD OF SELECTMEN TO MAKE PRO-RATA REDUCTIONS IN THE AMOUNTS IF ESTIMATED ENTITLEMENTS ARE REDUCED, OR TAKE ANY ACTION THEREON:

General Government	\$10,000.00
Police Department	10,000.00
Fire Department	10,000.00
Highway Division	10,000.00
	<hr/>
	\$40,000.00

MOTION was made by Robert Brundige and seconded by Lon Woods to pass Article 23 as read. MOTION was made by Donald Dwyer to AMEND the motion to increase the amount to \$51,000.00 to be divided equally among the four departments. The motion to amend received a second and the question was called. The AMENDMENT PASSED and was so declared. The question was called on Article 23, which was PASSED AS AMENDED and so declared.

ARTICLE 24: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE WITHDRAWAL FROM THE FIRE APPARATUS CAPITAL RESERVE FUND THE SUM OF SIXTY-THREE THOUSAND DOLLARS (\$63,000.00), AND TO RAISE AND APPROPRIATE AN ADDITIONAL TWENTY THOUSAND DOLLARS (\$20,000.00) TO PURCHASE A NEW CLASS A PUMPER TO REPLACE THE 1950 FORD FARRAR PUMPER AND THE 1954 FORD FARRAR PUMPER, AND FURTHER TO AUTHORIZE THE BOARD OF SELECTMEN TO TRADE OR SELL SAID PUMPERS, AT THEIR DISCRETION, ANY FUNDS DERIVED THEREFROM TO BE PLACED IN THE FIRE APPARATUS CAPITAL RESERVE FUND. MOTION was made by Joseph Comer and seconded by John Pelletier to pass the Article as read. The question was called and Article 24 PASSED and was so declared.

MOTION was made by Donald Botsch and seconded by George Bruno to recess the meeting until Monday evening at 7:30 p.m. The question was called and the MOTION was DEFEATED and so declared.

ARTICLE 25: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF ONE HUNDRED THOUSAND DOLLARS (\$100,000.00) TO MAKE DRAINAGE IMPROVEMENTS, OR ACT ON ANYTHING RELATIVE THERETO. MOTION was made by Donald Botsch and seconded by John Pelletier to pass the article as read. MOTION was made and seconded to AMEND the motion to reduce the figure to \$80,000.00 The question was called and the AMENDMENT was DEFEATED and so declared. The question was called and Article 25 PASSED and was so declared.

ARTICLE 26: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF THIRTY-FIVE THOUSAND DOLLARS (\$35,000.00) TO PURCHASE APPROXIMATELY ONE ACRE OF LAND AND TO RENOVATE THE EXISTING BUILDING LOCATED THEREON FROM HUME PIPE CORPORATION TO BE USED AS A TRAIN STOP WITH PARKING FACILITIES, AND FURTHER TO AUTHORIZE THE BOARD OF SELECTMEN TO COMPLETE STREET CONSTRUCTION WORK AND PARKING FACILITIES AND TO DO WHATEVER IS NECESSARY TO MANAGE AND ADMINISTER THIS FACILITY. MOTION was made by James McSweeney and seconded by John Grady to pass Article 26 as read. MOTION was made by John Segedy and seconded by Anna Radonis to delete the words, and to renovate the existing building located thereon. The question was called and the AMENDMENT was DEFEATED and so declared. The question was called on Article 26 which PASSED and was so declared.

ARTICLE 27: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF THREE THOUSAND SIX HUNDRED TWENTY DOLLARS (\$3,620.00) FOR TOWN ROAD AID APPORTIONMENT B FUND PURSUANT TO THE PROVISIONS OF RSA 241, OR ACT ON ANYTHING RELATIVE THERETO. MOTION was made by Frederick Ahrens and seconded by Donald Botsch to pass the article as read. The question was called and Article 27 was PASSED and so declared.

ARTICLE 28: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF FIFTY THOUSAND DOLLARS (\$50,000.00) TO RELOCATE A PORTION OF TURKEY HILL ROAD AT AMHERST ROAD AND FOR RELATED COSTS INCLUDING, BUT NOT LIMITED TO, LAND TAKINGS AND SIGHT DISTANCE

IMPROVEMENTS TO AMHERST ROAD, OR ACT ON ANYTHING RELATIVE THERETO. MOTION was made by Robert Brundige and seconded by Donald Dwyer to pass the Article as read. Mrs. Ryan made MOTION, seconded by Hans Kaufman to AMEND the motion to improve existing roadway. The AMENDMENT was DEFEATED and so declared. The question was called and Article 28 was DEFEATED and so declared.

ARTICLE 29: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF TWENTY-FOUR THOUSAND DOLLARS (\$24,000.00) TO INSTALL TRAFFIC CONTROL DEVICES AT THE INTERSECTION OF BABOOSIC LAKE ROAD AND ROUTE 3, OR ACT ON ANYTHING RELATIVE THERETO. MOTION was made by Frederick Ahrens and seconded by Donald Botsch to pass the article as read. The question was called and Article 29 was DEFEATED and so declared.

ARTICLE 30: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF SIX THOUSAND DOLLARS (\$6,000.00) TO PURCHASE A PORTABLE CARDIAC MONITOR-DEFIBRILLATOR UNIT TO BE USED BY THE MERRIMACK AMBULANCE RESCUE SERVICE. MOTION was made by Nancy Gagnon and seconded by Donald Botsch to pass the article as read. The question was called and Article 30 PASSED and was so declared.

ARTICLE 31: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF SIXTEEN THOUSAND DOLLARS (\$16,000.00) FOR THE PURPOSE OF EXPANDING THE STREET LIGHT PROGRAM TO PROVIDE FOR LIGHTING EVERY INTERSECTION IN TOWN AND MIDPOINT, BUT WITH NO STREET LIGHTS TO BE INSTALLED IN UNDERGROUND WIRED DEVELOPMENTS. MOTION was made by Frederick Ahrens and seconded by Nancy Gagnon for discussion on the Article. MOTION was made by Robert Brundige and seconded by Donald Botsch to AMEND the dollar amount of the Article to read Five Thousand Dollars (\$5,000.00). The question was called on the AMENDMENT which PASSED and was so declared. The question was then called on the motion AS AMENDED which was DEFEATED and so declared.

ARTICLE 32: TO SEE IF THE TOWN WILL VOTE TO HIRE A PARKS AND RECREATION DIRECTOR TO PLAN, PUBLICIZE AND EXECUTE AN EFFECTIVE PARKS AND RECREATION SYSTEM

FOR ALL CITIZENS OF MERRIMACK AND TO RAISE AND APPROPRIATE A SUM NOT TO EXCEED \$25,000.00 FOR SALARY, SUPPORT STAFF AND RELATED EXPENSES. MOTION was made by Dru Movizzo and seconded by Mildred Monahan to pass the article as read. The question was called and the Motion was DEFEATED and so declared.

ARTICLE 33: TO SEE IF THE TOWN WILL VOTE TO APPROPRIATE THE SUM OF TEN THOUSAND DOLLARS (\$10,000.00), INCLUDING ANY UNEXPENDED MONIES (FROM WARRANT ARTICLE 18 OF THE 1978 ANNUAL TOWN REPORT FOR THE PURPOSE OF CONSTRUCTING AN ADDITION TO THE MERRIMACK TOWN HALL) FOR THE PURPOSE OF BRINGING THE NEW TOWN HALL INTO HARMONY WITH THE EXISTING TOWN HALL AND NEW ENGLAND COLONIAL ATMOSPHERE AND TO AUTHORIZE THE SELECTMEN TO TAKE APPROPRIATE ACTION RELATED THERETO. MOTION was made by John Duffy and seconded by Frederick Ahrens to pass the article as read. MOTION was made by John Duffy and seconded by Nancy Gagnon to AMEND the dollar amount of the article to read Fourteen Thousand Dollars (\$14,000). After further discussion, the question was called and the AMENDMENT PASSED and was so declared.

The question was called on the ARTICLE AS AMENDED which PASSED and was so declared.

ARTICLE 34: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF THREE THOUSAND TWO HUNDRED EIGHTY-TWO DOLLARS AND SIXTY ONE CENTS (\$3,282.61) FOR THE NASHUA COMMUNITY COUNCIL. MOTION was made by Donald Botsch to pass the Article as read. There being no one present to speak on the Article, the question was called and the ARTICLE was DEFEATED and so declared.

ARTICLE 38: TO SEE IF THE TOWN WILL VOTE TO PROVIDE WORKMEN'S COMPENSATION COVERAGE FOR ELIGIBLE EMPLOYEES BY PARTICIPATING IN THE NEW HAMPSHIRE MUNICIPAL ASSOCIATION SELF-FUNDED WORKER'S COMPENSATION PROGRAM, AT THE DISCRETION OF THE BOARD OF SELECTMEN AND FURTHER TO AUTHORIZE THE SELECTMEN TO TAKE SUCH ACTION IN FURTHERANCE OF THIS VOTE AS MAY BE NECESSARY. MOTION was made by Frederick Ahrens and

seconded by Donald Botsch to pass the Article as read. The question was called and the ARTICLE PASSED and was so declared.

ARTICLE 39: TO SEE IF THE TOWN WILL VOTE TO RESCIND THE UNUSED PORTION (THREE THOUSAND FOUR HUNDRED SIXTY-EIGHT DOLLARS) (\$3,468.00) OF THE TURKEY HILL BRIDGE BOND AUTHORIZATION WHICH WAS PASSED ON MARCH 11, 1969, (\$82,500.00) AND ON MARCH 10, 1970 (\$10,000.00). MOTION was made by Donald Botsch and seconded by Robert Brundige to pass the Article as read. The question was called and the ARTICLE PASSED and was so declared.

ARTICLE 40: TO SEE IF THE TOWN WILL VOTE TO RESCIND THE REQUIREMENT THAT ALL TRANSACTIONS INVOLVING THE SALE OF TOWN PROPERTY OR THE PURCHASE OR CONSTRUCTION OF ANY ITEM IN EXCESS OF FIVE HUNDRED DOLLARS (\$500.00) BE ADVERTISED FOR BID, AS PASSED AT THE ANNUAL MEETING IN 1972 (ARTICLE 25), AND FURTHER TO AUTHORIZE THE BOARD OF SELECTMEN TO ADOPT SUCH COMPETITIVE BIDDING PROCEDURES FOR THIS PURPOSE AS THEY MAY FIND NECESSARY. MOTION was made by Robert Brundige and seconded by Donald Botsch to pass the Article as read. MOTION was made by Robert George and seconded by Pete Gagnon to AMEND the article to include, and further to require the Board of Selectmen to adopt and publish a defined competitive bid procedure following a public hearing and this procedure shall be adopted within ninety (90) days of the date of this meeting or prior to the letting of bids for any item in excess of five thousand dollars (\$5,000.00), whichever shall first occur.

The question was called on the AMENDMENT which was DEFEATED and so declared.

The question was then called on ARTICLE 40 which PASSED and was so declared.

ARTICLE 41: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE THE BOARD OF SELECTMEN TO SELL THE MERRIMACK POLICE STATION BUILDING AND LAND, EITHER BY PRIVATE SALE OR PUBLIC AUCTION AND FOR SUCH PRICE AND UPON SUCH TERMS AS IN THEIR JUDGMENT MAY SEEM BEST, OR TO RENT, USE OR ADMINISTER THE SAME AS IN THEIR JUDGMENT

MAY SEEM BEST, ALL CONTINGENT UPON THE PASSAGE OF ARTICLE 8 AND THE COMPLETION OF THE NEW POLICE FACILITY. MOTION was made by Donald Botsch and seconded by Frederick Ahrens to pass the Article as read. MOTION was made by Robert Brundige and seconded by James McSweeney to AMEND the article to read, all contingent upon the passage of Article 21, rather than Article 8. The question was called on the AMENDMENT which PASSED and was so declared. The question was called on the ARTICLE AS AMENDED which PASSED and was so declared.

MOTION was made and seconded to adjourn the meeting at 3:46 p.m. The MOTION PASSED and was so declared. The meeting was adjourned.

TAX YEAR 1979

SUMMARY INVENTORY OF VALUATION

Land		89,332,198.
Buildings		198,009,370.
Factory Buildings		64,184,790.
Public Water Utility		872,740.
Public Utilities:		
Gas	1,094,588	
Electric	5,183,461	6,278,049.
House Trailers, Mobile		
Homes, Travel Trailers		<u>1,987,390.</u>
TOTAL VALUATION BEFORE		
EXEMPTIONS ALLOWED		360,664,537.
EXEMPTIONS ALLOWED:		
Blind Exemptions	75,000	
Elderly Exemptions	725,000	
TOTAL EXEMPTIONS ALLOWED		<u>800,000.</u>
NET VALUATION ON WHICH		
TAX RATE IS BASED		359,864,537.

NET VALUATION 1975-1980

1975	120,173,820
1976	126,183,261
1977	133,225,364
1978	146,190,657
1979	348,566,138*
1980	359,864,537

*Revaluation computed in this figure.

**STATEMENT OF APPROPRIATIONS
AND TAXES ASSESSED FOR THE TAX YEAR 1980***

Town Officers' Salaries	\$ 174,535
Town Officers' Expenses	130,440
Election and Registration Expenses	4,000
District Court Expenses	99,292
Town Hall Expenses	39,872
Assessing Department Expenses	54,585
Historical Society	250
Police Department	727,101
Communications	84,270
Fire Department	471,225
Planning and Building	128,881
Blister Rust and Care of Trees	3,600
Conservation Commission	725
Civil Defense	2,050
Damages by Dogs	775
Ambulance Service	55,691
Landfill Site	50,794
Merrimack Valley Home Health Care	18,750
Highway Department incl. Cemeteries	620,305
Town Road Aid	3,620
Street Lighting	50,000
Equipment Maintenance	50,939
Dept. of Public Works Administration	67,218
Library	151,356
Town Poor	25,000
Old Age Assistance	5,000
Memorial Day	250
Fourth of July	2,000
Parks and Recreation	45,414
Municipal Sewer Dept.	1,156,564
Pennichuck	24,500
Incinerator	561,186
Legal Expenses	39,000
Advertising and Regional Associations	5,272
Retirement System	39,860

DEBT SERVICE:

Principal-Long Term Notes and Bonds	1,815,000
Interest-Long Term Notes and Bonds	551,132
Interest on Temporary Loans	1,000

CAPITAL OUTLAY:

Police Cruisers and Highway Trucks	75,985
Drainage Improvements	100,000
Fire Truck-Pumper	83,000
Town Hall Addition	14,000
Revenue Sharing	332,000
Bridge Construction	57,000
Train Stop	35,000
Cardiac Monitor	6,000

PAYMENTS TO CAPITAL RESERVE FUNDS:

Fire (12,000) Ambulance (8,000)	20,000
Grader (10,000) Bulldozer (20,000)	30,000
WWTF (50,000) Communications (13,000)	63,000
TOTAL TOWN APPROPRIATIONS	8,077,437

LESS: ESTIMATED REVENUES AND CREDITS:

Resident Taxes	101,200
National Bank Stock Taxes	100
Yield Taxes	5,000
Interest on Delinquent Taxes	65,000
Resident Tax Penalties	1,500
Inventory Penalties	4,000
Land Use Change Tax	25,000
Meals and Rooms Tax	169,996
Interest and Dividends Tax	145,984
Savings Bank Tax	26,614
Highway Subsidy	94,592
Town Road Aid	18,000
State Aid Water Pollution Projects	341,937
LEAA	5,500
Motor Vehicle Permits Fees	395,000
Dog Licenses	7,000
Business Licenses, Permits & Filing Fees	27,500
Fines and Forfeits, District Court	95,000

Rent of Town Property	2,000
Interest Received on Deposits	350,000
Income from Trust Funds	2,000
Income from Departments	150,000
Income from Sewer Department	1,767,750
Sale of Tax Deeded Property	90,000
Surplus	400,000
Proceeds of Bonds and Long-Term Notes	1,180,230
Revenue Sharing Funds	383,000
Withdrawals from Capital Reserve Funds	63,000
TOTAL REVENUES AND CREDITS	5,916,903

Total Town Appropriations	8,077,437
Total Revenues and Credits	5,916,903
Net Town Appropriations	2,160,534
Net School Appropriations	7,257,557
County Tax Assessments	508,289
Total Town, School, and County	9,926,380
DEDUCT Total Business Profits Tax	536,719
ADD War Service Credits	86,175
ADD Overlay	60,574
Property Taxes to be Raised	9,536,410
 Tax Rate Approved by Commission	 2.65

Frederick G. Ahrens
 Donald R. Dwyer
 Donald H. Botsch
 Robert W. Brundige
 Nancy R. Gagnon
 Selectmen of Merrimack

*This statement is taken directly from the forms presented to the State when the tax rate is set. It is based on actual appropriations and estimated revenue.

FINANCIAL REPORT*
Fiscal Year Ending June 30, 1980
CERTIFICATE

This is to certify that the information contained in this report was taken from official records and is complete to the best of our knowledge and belief.

Dated: November 4, 1980

Frederick G. Ahrens
Donald R. Dwyer
Donald H. Botsch
Robert W. Brundige
Nancy R. Gagnon
Selectmen
Jean G. Weston
Treasurer

BALANCE SHEET

Assets

Cash in Hands of Treasurer		2,888,798.80
Bonds Authorized-Unissued		9,445,000.00
Capital Reserve Funds:		421,440.00
Accounts Due to Town:		
EPA Project Reimbursements	825,457.00	
N.H.W.S.A.C.C.	<u>28,600.00</u>	854,057.00
Unredeemed Taxes:		
Levy of 1978	142,191.13	
Levy of 1977	37,955.92	
Levy of 1976	3,075.52	
Previous Years	<u>957.20</u>	184,179.77
Uncollected Taxes:		
Levy of 1979 incl.		
Resident Taxes	630,550.03	
Levy of 1978	326.23	
Levy of 1977	200.36	
Previous Years	466.85	
1979 Yield Taxes	<u>1,797.63</u>	633,341.10
TOTAL ASSETS		<u>14,426,816.67</u>
Current Deficit		0
GRAND TOTAL		<u>14,426,816.67</u>
Current Surplus June 30, 1979		638,057.00
Current Surplus June 30, 1980		699,501.54
Increase Surplus		61,444.54

LIABILITIES

Accounts Owed by the Town:

Bills Outstanding	\$ 168,204.13
Unexpended Balance of Special Approp:	68,034.32
Unexpended Balances of Bond and Note Funds	11,281,785.00
Unexpended Revenue Sharing Funds	135,239.41
Unexpended HUD	621,975.11
Sewer Fund	613,324.79
Contracts Payable	199,268.00
Contract Retentions	212,473.00
Due to Trustees of Trust Funds	200.00
Taxes Paid in Advance	5,371.37
Total Accounts Owed by Town	<u>13,305,875.13</u>
Capital Reserve Funds	421,440.00
TOTAL LIABILITIES	<u>13,727,315.13</u>
Current Surplus	699,501.54
GRAND TOTAL	<u>\$14,426,816.67</u>

*This report, presented in the required State format, shows the Town's financial status at the end of the year. It reveals that the Town increased its surplus \$61,444.54, making a net surplus of \$699,501.54 as of June 30, 1980.

COMPARATIVE STATEMENT OF APPROPRIATIONS
FISCAL YEAR ENDING JUNE 30, 1980

Purpose	Unaudited Budget	Expended	Balance Plus or Minus ()
General Government	1,730,983.60	1,699,492.38	31,491.22
Assessing Department	47,605.00	48,444.84	(839.84)
Fire Department	455,063.00	439,507.69	15,555.31
Police Department	712,420.00	691,435.68	20,984.32
Communications Department	90,751.00	89,830.07	920.93
Ambulance Service	58,908.00	57,612.54	1,295.46
Public Works-Admin.	68,619.00	60,155.33	8,463.67
Highway Division	655,153.00	590,025.47	65,127.53
Landfill Division	78,182.00	75,289.39	2,892.61
Treatment Plant	880,313.00	917,294.66	(36,981.66)
Incinerator	329,206.00	444,910.29	(115,704.29)
Planning & Inspection	108,381.00	111,258.92	(2,877.92)
Parks & Recreation	39,625.00	38,696.05	928.95
District Court	71,369.00	80,906.17	(9,537.17)
Library	104,847.00	106,020.13	(1,173.13)
Vehicle Maint. Division	37,490.00	32,579.48	4,910.52
TOTALS	5,468,915.60	5,483,459.09	(14,543.49)

WARRANT ARTICLES:

Town Hall Const.	320,000.00	259,133.71	60,866.29
Master Plan	10,000.00	4,862.10	5,137.90
Drainage Improv.	85,000.00	74,955.01	10,044.99
TRA-A	43,900.00	43,900.00	-0-
TRA-B	3,620.00	3,620.00	-0-
Add. Hwy. Subsidy	34,266.00	34,266.00	-0-
Prosper Corp.	1,000,000.00	-0-	1,000,000.00
HUD	1,117,000.00	-0-	1,117,000.00
TOTALS	2,613,786.00	420,736.82	2,193,049.18

HOLD OVERS:

Re-Evaluation	47,381.45	40,318.32	7,063.13
Master Plan	3,404.66	3,404.66	-0-
Drainage Improv.	16,655.36	16,655.36	-0-
Tax Map	61,733.00	7,262.00	54,471.00
HUD	2,274.38	2,274.38	-0-
Add. Hwy. Subsidy	1,413.98	1,413.98	-0-
TOTALS	132,862.83	71,328.70	61,534.13

GRAND TOTALS

8,215,564.43	5,975,524.61	2,240,039.82
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TOWN OF MERRIMACK

Bond Issue No. 1

\$5,000,000 - 3.90% Sewer Bonds Dated September 1, 1968

Payable \$250,000 September 1, 1970 - 1988

DEBT SERVICE SCHEDULE

Year	Interest 9/1	Interest 3/1	Principal 9/1	Total
1980-81	43,875.00	39,000.00	250,000.00	332,875.00
1981-82	39,000.00	34,125.00	250,000.00	323,125.00
1982-83	34,125.00	29,250.00	250,000.00	313,375.00
1983-84	29,250.00	24,375.00	250,000.00	303,625.00
1984-85	24,375.00	19,500.00	250,000.00	293,875.00
1985-86	19,500.00	14,625.00	250,000.00	284,125.00
1986-87	14,625.00	9,750.00	250,000.00	274,375.00
1987-88	9,750.00	4,875.00	250,000.00	264,625.00
1988-89	4,875.00	-0-	250,000.00	254,875.00
	\$219,375.00	\$175,500.00	\$2,250,000.00	\$2,644,875.00

TOWN OF MERRIMACK

Bond Issue No. 2

\$5,000,000 - 5.90% Sewer Bonds July 1, 1970

Payable \$250,000 July 1, 1971 - 1990

DEBT SERVICE SCHEDULE

Year	Interest 7/1	Interest 1/1	Principal 7/1	Total
1980-81	81,125.00	73,750.00	250,000.00	404,875.00
1981-82	73,750.00	66,375.00	250,000.00	390,125.00
1982-83	66,375.00	59,000.00	250,000.00	375,375.00
1983-84	59,000.00	51,625.00	250,000.00	360,625.00
1984-85	51,625.00	44,250.00	250,000.00	345,875.00
1985-86	44,250.00	36,875.00	250,000.00	331,125.00
1986-87	36,875.00	29,500.00	250,000.00	316,375.00
1987-88	29,500.00	22,125.00	250,000.00	301,625.00
1988-89	22,125.00	14,750.00	250,000.00	286,875.00
1989-90	14,750.00	7,375.00	250,000.00	272,125.00
1990-91	7,375.00	-0-	250,000.00	257,375.00
	\$486,750.00	\$405,625.00	\$2,750,000.00	\$3,642,375.00

TOWN OF MERRIMACK

Incinerator

\$1,110,000 State Guaranteed Sewer Bonds
6.50% Dated September 1, 1975

DEBT SERVICE SCHEDULE AND STATE REIMBURSEMENT SCHEDULE

Year	Interest 9/1	Interest 3/1	Principal 9/1	Total
1980-81	28,600.00	26,812.50	55,000.00	110,412.50
1981-82	26,812.50	25,025.00	55,000.00	106,837.50
1982-83	25,025.00	23,237.50	55,000.00	103,262.50
1983-84	23,237.50	21,450.00	55,000.00	99,687.50
1984-85	21,450.00	19,612.50	55,000.00	96,062.50
1985-86	19,612.50	17,875.00	55,000.00	92,487.50
1986-87	17,875.00	16,087.50	55,000.00	88,962.50
1987-88	16,087.50	14,300.00	55,000.00	85,387.50
1988-89	14,300.00	12,512.50	55,000.00	81,812.50
1989-90	12,512.50	10,725.00	55,000.00	78,237.50
1990-91	10,725.00	8,937.00	55,000.00	74,662.00
1991-92	8,937.00	7,150.00	55,000.00	71,087.00
1992-93	7,150.00	5,362.50	55,000.00	67,512.50
1993-94	5,362.50	3,575.00	55,000.00	63,937.50
1994-95	3,575.00	1,787.50	55,000.00	60,362.50
1995-96	1,787.50	-0-	55,000.00	56,787.50
	\$243,049.50	\$214,449.50	\$880,000.00	\$1,337,499.00

TOWN OF MERRIMACK

Sewer Line Extension

\$2,750,000 State Guaranteed Sewer Bonds

4.875% Dated August 1, 1977

Payable 1 - 20 Years

DEBT SERVICE SCHEDULE

Year	Interest 8/1	Interest 2/1	Principal 8/1	Total
1980-81	59,716.30	56,064.80	150,000.00	265,781.10
1981-82	56,060.20	52,408.40	150,000.00	258,468.60
1982-83	52,404.10	48,752.00	150,000.00	251,156.10
1983-84	48,748.00	45,095.60	150,000.00	243,843.60
1984-85	45,091.90	41,439.20	150,000.00	236,531.10
1985-86	41,435.80	37,782.80	150,000.00	229,218.60
1986-87	37,779.70	34,126.40	150,000.00	221,906.10
1987-88	34,123.60	30,470.00	150,000.00	214,593.60
1988-89	30,467.50	27,423.00	125,000.00	182,890.50
1989-90	27,420.75	24,376.00	125,000.00	176,796.75
1990-91	24,374.00	21,329.00	125,000.00	170,703.00
1991-92	21,327.25	18,282.00	125,000.00	164,609.25
1992-93	18,280.50	15,235.00	125,000.00	158,515.50
1993-94	15,233.75	12,188.00	125,000.00	152,421.75
1994-95	12,187.00	9,141.00	125,000.00	146,328.00
1995-96	9,140.25	6,094.00	125,000.00	140,234.25
1996-97	6,093.50	3,047.00	125,000.00	134,140.50
1997-98	3,046.75	-0-	125,000.00	128,046.75
	\$542,930.85	\$483,254.20	\$2,450,000.00	\$3,476,185.05

TOWN OF MERRIMACK

Long Term Notes Contract No. 8

(Pinewood Sewers)

\$300,000 Note at 5.55%

Dated: July 1, 1975

Year	Principal Payment	Interest Payment	Total Payment
1980-81	\$60,000.00	\$1,665.00	\$61,665.00

TOWN OF MERRIMACK

\$500,000 Library Bonds at 4.75%

Dated: August 1, 1977

Payable 1 - 10 Years

DEBT SERVICE SCHEDULE

Year	Interest 8/1	Interest 2/1	Principal 8/1	Total
1980-81	9,500.00	8,312.50	50,000.00	67,812.50
1981-82	8,312.50	7,125.00	50,000.00	65,437.50
1982-83	7,125.00	5,937.50	50,000.00	63,062.50
1983-84	5,937.50	4,750.00	50,000.00	60,687.50
1984-85	4,750.00	3,562.50	50,000.00	58,312.50
1985-86	3,562.50	2,375.00	50,000.00	55,937.50
1986-87	2,375.00	1,187.50	50,000.00	53,562.50
1987-88	1,187.50	-0-	50,000.00	51,187.50
	\$42,750.00	\$33,250.00	\$400,000.00	\$476,000.00

MERRIMACK STATE GRANT

20 Year Amortization Schedule

Total Grant: \$4,697,980 - Principal: \$3,102,000

Interest: \$1,595,980

Current Project Status: Complete

Year	Principal Payment	Interest Payment	Total Payment
1980-81	155,392	87,066	242,458
1981-82	155,392	77,392	232,784
1982-83	155,392	67,718	223,110
1983-84	155,392	58,044	213,436
1984-85	155,392	48,370	203,762
1985-86	155,392	38,696	194,088
1986-87	155,392	29,022	184,414
1987-88	155,394	19,346	174,740
1988-89	155,394	9,680	165,074
	\$1,398,532	\$435,334	\$1,833,866

TOWN OF MERRIMACK

Sewer Line Extension - Issue No. 2
\$2,250,000.00 State Guaranteed Sewer Bonds
7.12% Dated July 1, 1980
Payable 1 - 20 Years

DEBT SERVICE SCHEDULE

Year	Interest 7/1	Interest 1/1	Principal 7/1	Total
1980-81		59,978.00		59,978.00
1981-82	74,972.50	71,953.75	115,000.00	261,926.25
1982-83	71,953.75	68,848.75	115,000.00	255,802.50
1983-84	68,848.75	65,657.50	115,000.00	249,506.25
1984-85	65,657.50	62,351.25	115,000.00	243,008.75
1985-86	62,351.25	58,958.75	115,000.00	236,310.00
1986-87	58,958.75	55,480.00	115,000.00	229,438.75
1987-88	55,480.00	51,886.25	115,000.00	222,366.25
1988-89	51,886.25	48,206.25	115,000.00	215,092.50
1989-90	48,206.25	44,468.75	115,000.00	207,675.00
1990-91	44,468.75	40,645.00	115,000.00	200,113.75
1991-92	40,645.00	36,932.50	110,000.00	187,577.50
1992-93	36,932.50	33,137.50	110,000.00	180,070.00
1993-94	33,137.50	29,260.00	110,000.00	172,397.50
1994-95	29,260.00	25,272.50	110,000.00	164,532.50
1995-96	25,272.50	21,230.00	110,000.00	156,502.50
1996-97	21,230.00	17,132.50	110,000.00	148,362.50
1997-98	17,132.50	12,952.50	110,000.00	140,085.00
1998-99	12,952.50	8,690.00	110,000.00	131,642.50
1999-2000	8,690.00	4,372.50	110,000.00	123,062.50
2000-2001	4,372.50	-0-	110,000.00	114,372.50
	\$832,408.75	\$817,414.25	\$2,250,000.00	\$3,899,823.00

SCHEDULE OF TOWN PROPERTY

Town Hall:	
Land and Building	423,900
Furniture and Equipment	42,500
Library:	
Land and Building	515,000
Furniture and Equipment	100,000
Police Department:	
Land and Building	71,400
Equipment	63,600
Ambulance Service:	
Building	50,000
Vehicles	27,000
Fire Department:	
Land and Buildings	169,000
Equipment	216,000
Highway Department:	
Land and Building	70,000
Equipment	408,000
Parks, Commons and Playgrounds	382,000
Planning and Building	33,300
Landfill Site	128,400
Waste Water Treatment Facility	6,316,700
Schools:	
Land and Buildings	6,000,000
Equipment	500,000
Civil Defense Equipment	41,100
Land and Buildings acquired through	
Tax Collector's Deeds:	
Robin Lane - 4 lots	2,940
Sunset Avenue - 1 lot	4,890
Turkey Hill Road - 3 acres	9,710
Mill Street - 1 lot	4,150
Birch Road - 6 lots	1,110
Burt Street - 1 lot	5,590
Greenwood - 1 acre	2,340
Woodhaven Circle - 1 lot	2,840
Naticook II - 4.2 acres	3,360
Longa Road - 4 lots	890
Blood Road - 2.6 acres	10,400
Shedd-Harris Land-Bedford, N.H.	60,000
	\$15,666,120

**TAX COLLECTOR'S REPORT
SUMMARY OF WARRANTS
PROPERTY, RESIDENT AND YIELD TAXES
LEVY OF 1979**

— DR. —

Taxes Committed to Collector:

Uncollected June Warrant		
@ 7-1-79	\$1,861,646.77	
Property Taxes	4,271,935.96	
Resident Taxes	99,290.00	
National Bank Stock Taxes	184.34	
Land Use Change Taxes	10,908.00	
Inventory Penalty	5,515.24	
TOTAL WARRANTS		\$6,249,480.31
Yield Taxes		5,120.81

Added Taxes:

Property Taxes	579.19	
Resident Taxes	3,830.00	
		4,409.19

Overpayments During Year:

a/c Property Taxes	22,360.18	
a/c Resident Taxes	260.00	
		22,620.18

Interest Collected on

<u>Delinquent Property Taxes</u>		13,670.99
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Penalties Collected on

<u>Resident Taxes</u>		1,329.00
TOTAL DEBITS		<u><u>\$6,296,630.48</u></u>

— CR. —

Remittances to Treasurer:

Property Taxes	5,489,248.58	
Resident Taxes	86,300.00	
National Bank Stock Taxes	184.34	
Yield Taxes	3,323.18	
Land Use Change Taxes	10,908.00	
Interest Collected	13,670.99	
Penalties on Resident Taxes	1,329.00	
Inventory Penalty	3,794.98	
		5,608,759.07

Abatements Made During Year:

Property Taxes	39,043.49	
Resident Taxes	14,760.00	
Inventory Penalty	<u>34.94</u>	
		53,838.43

Uncollected Taxes - June 30, 1980:

(as per collector's list)

Property Taxes	628,230.03	
Resident Taxes	2,320.00	
Yield Taxes	1,797.63	
Inventory Penalty	<u>1,685.32</u>	
		634,032.98
TOTAL CREDITS		<u><u>\$6,296,630.48</u></u>

**SUMMARY OF WARRANTS
PROPERTY, RESIDENT AND YIELD TAXES
LEVY OF 1978**

— DR. —

Uncollected Taxes - As of July 1, 1979

Property Taxes	417,458.70	
Resident Taxes	8,000.00	
Land Use Change Taxes	3,957.60	
Yield Taxes	1,102.54	
Inventory Penalties	<u>1,158.70</u>	
		431,677.54

Added Taxes:

Resident Taxes	<u>310.00</u>	
		310.00

Overpayments:

a/c Property Taxes	<u>(39.12)</u>	
		(39.12)

Interest on Land Use Change Tax

549.72

Interest Collected on

Delinquent Property Taxes		28,695.90
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Penalties Collected on

Resident Taxes		216.00
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TOTAL DEBITS		<u><u>\$461,410.04</u></u>
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— CR. —

Remittances to Treasurer During Fiscal Year

Ended June 30, 1980

Property Taxes	417,246.18
Resident Taxes	2,290.00
Yield Taxes	1,099.54
Land Use Change Taxes	3,957.60
Interest Collected During Year	28,695.90
Penalties on Resident Taxes	216.00
Interest on Land Use Change Tax	549.72
Inventory Penalty	924.78

454,979.72

Abatements Made During Year:

Property Taxes	173.40
Resident Taxes	5,810.00
Inventory Penalty	120.69

6,104.09

Uncollected Taxes - June 30, 1980

(As Per Collector's List)

Resident Taxes	210.00
Yield Tax	3.00
Inventory Penalty	113.23

326.23

TOTAL CREDITS

\$461,410.04

**SUMMARY OF WARRANTS
PROPERTY, RESIDENT, AND YIELD TAXES
LEVY OF 1977**

— DR. —

Uncollected Taxes - As of June 30, 1979

Property Taxes	174.64
Resident Taxes	490.00
Yield Taxes	120.22

784.86

Resident Tax Penalties

Collected

15.00

TOTAL DEBITS

\$799.86

— CR. —

Remittances to Treasurer

Resident Taxes	150.00	
Yield Taxes	10.00	
Resident Tax Penalties	<u>15.00</u>	175.00

Abatements During Year

Property Taxes	174.64	
Resident Taxes	<u>250.00</u>	424.64

Uncollected Taxes - June 30, 1980

Resident Taxes	90.00	
Yield Taxes	<u>110.22</u>	200.22

TOTAL CREDITS		<u><u>\$799.86</u></u>
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SUMMARY OF WARRANTS
PROPERTY, RESIDENT, AND YIELD TAXES
LEVY OF 1976

— DR. —

Uncollected Taxes - As of June 30, 1979

Property Taxes	1,018.64	
Resident Taxes	50.00	
Yield Taxes	<u>698.88</u>	\$1,767.52
TOTAL DEBITS		<u><u>\$1,767.52</u></u>

— CR. —

Remittances to Treasurer

Yield Taxes	<u>569.32</u>	569.32
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Abatements During the Year

Property Taxes	680.83	
Resident Taxes	<u>50.00</u>	730.83

Unpaid at June 30, 1980

Property Taxes	337.81	
Yield Taxes	<u>129.56</u>	467.37
TOTAL CREDITS		<u><u>\$1,767.52</u></u>

PROPERTY TAX (BOATS)

Levy of 1975

- DR. -

Uncollected as of June 30, 1979

\$267.17

- CR. -

Abated During the Year

\$267.17

ROBERT R. MORRILL, TAX COLLECTOR TAX SALE ACCOUNTS

June 30, 1980

- DR. -

	1978	1977	1976	1975
Taxes Sold Current Period	250,478.29	-0-	-0-	-0-
Unredeemed July 1, 1979	-0-	116,397.40	42,956.36	1,908.99
Interest & Fees Collected	4,993.80	15,241.36	10,402.66	313.27
TOTAL DEBITS	255,472.09	131,638.76	53,359.02	2,222.26

- CR. -

Remittances to Treasurer	107,747.11	75,571.02	38,002.14	703.50
Interest & Fees Collected	4,993.80	15,241.36	10,402.66	313.27
Abated	43.18	2,653.70	1,766.60	185.10
Deeded	496.87	217.36	111.74	63.20
Unredeemed June 30, 1980	142,191.13	37,955.32	3,075.88	957.19
TOTAL CREDITS	255,472.09	131,638.76	53,359.02	2,222.26

**SEWER TAXES
WARRANTS 1975 THRU 1979
WARRANT 1977-1978**

— DR. —

Uncollected at 6-30-79	45,314.11	
Added Taxes	301.68	
Overpayments	<u>7.50</u>	
TOTAL DEBITS		<u><u>\$45,623.29</u></u>

— CR. —

Collected & Remitted thru 6-30-80	24,049.37	
Abated	150.00	
Uncollected at 6-30-80	<u>21,423.92</u>	
TOTAL CREDITS		<u><u>\$45,623.29</u></u>

WARRANT 1978-1979

— DR. —

Total Warrant Committed	126,247.49	
Added Taxes	2,812.26	
Overpayments	<u>130.25</u>	
TOTAL DEBITS		<u><u>\$129,190.00</u></u>

— CR. —

Collected & Remitted	87,538.65	
Abated	11,638.55	
Uncollected at 6-30-80	<u>30,012.80</u>	
TOTAL CREDITS		<u><u>\$129,190.00</u></u>

WARRANT 1975-1976

— DR. —

Uncollected at 6-30-79		<u><u>\$5,929.05</u></u>
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— CR. —

Collected & Remitted through 6-30-80	2,560.91	
Abated	1,484.93	
Uncollected at 6-30-80	<u>1,883.21</u>	
TOTAL CREDITS		<u><u>\$5,929.05</u></u>

WARRANT 1976-1977

— DR. —

Uncollected at 6-30-79		<u><u>\$19,793.44</u></u>
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— CR. —

Collected & Remitted through 6-30-80	10,526.43	
Abated	2,005.33	
Uncollected at 6-30-80	<u>7,261.68</u>	
TOTAL CREDITS		<u><u>\$19,793.44</u></u>

TOWN CLERK'S REPORT YEAR ENDED JUNE 30, 1980

COLLECTIONS

Dog Licenses	\$ 6,128.60	
Auto Registrations	368,084.50	
Title Filings	3,420.00	
Civil Forfeitures	95.00	
Misc. Fees	3,019.05	
Cash Over	<u>235.68</u>	
TOTAL COLLECTED		<u><u>\$380,982.83</u></u>
REMITTED TO TREASURER		<u><u>\$380,982.83</u></u>

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, N.H. ON JUNE 30, 1980

No. of Shares or Other Units	How Invested or Description of Investment	Principal Balance Beginning Year	Principal Additions Purchases	Principal Capital Gains	Principal Proceeds From Sales	Principal Gains or (Losses) From Sales	Principal Balance End Year	Income Balance Beginning Year	Income During Year	Income Expended During Year	Income Balance End Year
FUND A											
	Manchester Bank, Income, Book 205043							5,675.10	801.54		
1150	National Bond Fund, Income Acct. Manchester Bank, Principal, Book 205204	978.62	202.97				1,181.59	5,002.50	494.34		
12	Orange & Rockland Utilities	59.16					59.16		59.84		
315	Philadelphia National Bank Corp.	14,962.50					14,962.50		18.72		
1273	Colonial Fund, Inc.	15,052.05					15,052.05		793.80		
492	Security Pacific Corp.	15,118.75					15,118.75		700.68		
510	Franklin New York Corp.	15,045.00					15,118.75		910.20		
1294	Chemical Fund, Inc.	15,053.85					15,045.00		673.07		
	First Financial Group						15,053.85				
38	Gulf Oil Corp.	5,413.91					5,413.91		43.14		
189	McGraw Edison Company	9,368.39					9,368.39		415.83		
300	Public Service Co. of Indiana	10,820.87					10,820.87		540.00		
415	Texaco, Inc.	7,064.71					7,064.71		979.40		
250	Virginia Electric & Power Co.	8,400.46					8,400.46		570.00		
600	Central & Southwest Utilities Corp.	11,338.89					11,338.89		840.00		
647	Duke Power Co.	11,367.37					11,367.37		949.00		
600	General Motors Corp.	14,873.71					14,873.71		945.00		
200	Kraft, Inc.	8,227.07					8,227.07		880.00		
175	Utah Power & Light Co.	6,075.61					6,075.61		673.75		
324	American Tel. & Tel. Co.	12,767.34					12,767.34		732.24		
200	National Bond Fund, Principal Account	10,340.11					10,340.11		1,250.00		
2081	Florida Power Corp.	10,405.53					10,405.53		878.84		
666	F.L. Putnam & Co. (Broker Receivable)	2.97				(2.97)	-0-		1,218.78		
	FUND A TOTALS	202,736.87	202.97			(2.97)	202,936.87	10,677.60	15,368.17	14,465.48	11,580.29
FUND B											
	Manchester Bank, Income, Book 226775							857.32	94.99		
	Manchester Bank, Principal, Book 225599	87.73		22.31			110.04				
137	National Bond Fund	595.95					595.95		58.23		

8	First Financial Group						9.08
312	Girard Company, Inc.	8,482.50			8,482.50	595.92	
467	First Maryland Bancorp.	10,172.50			10,172.50	672.90	
	FUND B TOTALS	19,338.68	22.31		19,360.99	857.32	1,334.92
	FUND C						
	Manchester Bank, Income,						
	Book 253 657						
	Manchester Bank, Principal,						
	Book 254 127	39.82		2.14	41.96	5,393.13	920.44
474	National Bond Fund	1,800.90			1,800.90		175.95
1671	Shareholders Trust of Boston	15,484.96			15,484.96		584.94
1579	Putnam Income Fund	15,498.00			15,498.00		937.97
200	Shawmut Association	11,075.00			11,075.00		490.00
450	Southern N.E. Tel. Co.	21,398.37			21,398.37		1,620.00
542	Commonwealth Edison Co.	18,497.67			18,497.67		1,409.20
768	Public Service Co. of N.H.	20,782.00			20,782.00		1,628.16
1753	Anchor Fund, Inc. (Now						
	Income Fund of America)	14,992.80			14,992.80		903.72
1814	Fundamental Investors, Inc.	16,118.29			16,118.29		761.94
1411	Wellington Fund	14,995.77			14,995.77		1,087.09
253	Charter New York Corp.	9,993.50			9,993.50		635.03
845	Mass. Investors Growth Stock Fund	9,031.52			9,031.52		235.24
30	First Financial Group						34.06
600	Florida Power Corp.	8,438.99			8,438.99		891.00
312	Mobil Oil Corp.	9,377.62			9,377.62		920.40
450	Carolina Power & Light Co.	10,661.15			10,661.15		702.00
376	Central & Southwest Utilities Corp.	6,245.47			6,245.47		544.60
	Nashua Trust Co.	10,000.00			10,000.00		768.13
	Merchants Savings Bank	10,000.00			10,000.00		768.72
	Manchester Fed. Sav. & Loan Assn.	10,000.00			10,000.00		768.59
	Indian Head Nat'l Bank	10,000.00			10,000.00		733.53
	Bank of N.H. Nat'l Assoc.	10,000.00			10,000.00		760.96
	Amoskeag Savings Bank	120.00			120.00		5.04
	FUND C TOTALS	254,551.83	2.14		254,553.97	5,393.13	18,286.71
							18,000.00
							5,679.84
	FUND D						
	Manchester Bank, Book 262276	2.65			2.65	141.56	12.49
281	National Bond Fund	1,222.35			1,222.35		119.43
4	First Financial Group						4.54
	FUND D TOTALS	1,225.00			1,225.00	141.56	122.81
							155.21

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, N.H. ON JUNE 30, 1980

Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How Invested	Principal Balance Beginning Year	Principal New Funds Created	Principal Gains or (Losses) on Sale of Securities	Principal Capital Gain Dividends	Principal Balance End Year	Income Beginning Year	Income During Year Amount	Income Expended During Year	Income Balance End Year
FUND A												
1900	Perpetual Care	Cemeteries	Various	96,047.69				96,047.69	10,677.60	7,684.00	6,783.78	11,577.82
1979	Perp. Care A.											
	Pike (New)	Cemetery	Various		200.00			200.00		24.72	22.25	2.47
1917	Patterson, Lawrence											
1954	& Carroll	Library	Various	6,478.29				6,478.29		465.97	465.97	-0-
1884	Gage &											
1926	Lawrence	School	Various	69,843.95				69,843.95	5,009.22	5,009.22	5,009.22	-0-
1954	George Carroll	Fire Dept.	Various	30,366.94				30,366.94	2,184.26	2,184.26		-0-
				202,736.87	200.00			202,936.87	10,677.60	15,368.17	14,465.48	11,580.29
FUND A TOTALS												
FUND B												
1960	Perpetual Care	Cemetery	Various	12,782.88				12,782.88	857.32	961.95	865.75	953.52
1964	Lawrence	Library	Various	5,956.30				5,956.30		426.27	426.27	-0-
1960	Stockley	School	Various	599.50				599.50		42.90	42.90	-0-
				19,338.68				19,338.68	857.32	1,431.12	1,334.92	953.52
FUND B TOTALS												
FUND C												
1965	Harry Watkins	School	Various	254,551.83		2.14		254,553.97	5,393.13	18,286.71	18,000.00	5,679.84
FUND D												
1968	Perpetual Care	Cemetery	Various	1,225.00				1,225.00	141.56	136.46	122.81	155.21
				477,852.38	200.00	2.14		478,054.52	17,069.61	35,222.46	33,923.21	18,368.86
TOTALS												
NOT IN COMMON FUNDS												
1945	Harry Watkins	Perpetual Care Cemetery	Bank	200.00				200.00	39.38	14.09	7.09	46.38
1945	Geo. & Eliza Watkins	Perpetual Care Cemetery	Bank	200.00				200.00	44.61	14.38	12.61	46.38
1945	Harry Watkins	Prize	Bank	2,000.00				2,000.00	2,605.20	383.86	96.00	2,893.06
1945	Harry Watkins	Speaking Prize	Bank	1,000.00				1,000.00	1,276.63	192.06		1,468.69
1967	Everett Parker	Gen. Maint. Cemetery	Bank	3,000.00				3,000.00	51.71	270.83	250.00	72.54
1970	Griffin Lot Care	Perpetual Care Cemetery	Bank	500.00				500.00	221.95	48.86	40.00	230.81

1970	Griffin Cemetery Fence Fund, So. Merrimack Mastricola Fund Watkins Town Forest Land Acct. 1965 Watkins Town Forest Lumber Income Account 1926 Shedd-Harris Fund 1975 Shedd-Harris Fund	Maint. Fence School School School Fire Dept. Fire Dept.	Bank Bank Land Bank Land Bank	5,000.00 48,980.41 1,575.00 23,201.67 100.00 50.00	3,827.08 11,547.34 613.58 7,484.15	5,000.00 48,980.41 1,575.00 23,201.67 100.00 50.00	150.00 24,839.06	555.70 53,083.68
NOT IN COMMON FUND TOTALS								
CAPITAL RESERVE FUNDS								
1956	Merrimack	Buildings						
1973	School Dist.	Replacement	Banks	93,980.37	(42,997.72)	50,982.65	8,502.28	7,546.20
1973	Ambulance Fund	Replacement	Banks	10,954.07	6,793.30	17,747.37	1,138.54	5,551.97
1973	Grader Fund	Replacement	Banks	17,525.35	10,000.00	27,525.35	2,482.78	4,602.72
1973	Bulldozer Fund	Replacement	Banks	57,991.22	24,621.35	82,612.57	7,158.85	12,853.17
1973	Fire Equip. Fund	Replace- ment	Banks	45,842.47	12,000.00	57,842.47	6,373.97	11,029.01
1978	Waste Water Treatment Fac. Plant	Capital Maint. & Replacement	Banks	125,000.00	44,304.77	157,361.49	12,727.88	16,141.06
1979	Communications Equip. Fund	Replace- ment	Banks	13,000.00	13,000.00	26,000.00	2,173.14	59,897.27
CAPITAL RESERVE TOTALS				364,293.48	110,719.42	420,071.90	39,634.12	10,497.00
GRAND TOTALS								
				904,751.27	110,919.42	960,731.83	85,669.08	131,349.81

TOWN OF MERRIMACK

AUDITOR'S OPINION

In July, 1980, the Town of Merrimack engaged me to conduct an examination of the financial statements of the Town, as of June 30, 1980 and for the year then ended. In connection with the examination, I have completed a study of the Town's internal controls. Accounting controls bear directly upon the reliability of financial records and require evaluation by the auditor. By definition, accounting controls comprise the plan of organization and all the methods and procedures that are concerned mainly with and relate directly to the safeguarding of assets and the reliability of financial records. They generally include such controls as the system of authorization and approval, separation of duties concerned with recordkeeping and accounting reports from those concerned with operations or asset custody, physical controls over assets, and internal auditing. The objective of internal accounting control is to provide reasonable, but not absolute, assurance as to the safeguarding of assets against loss from unauthorized use or disposition and as to the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that the costs of a system of internal control should not exceed the benefits derived.

This management letter contains suggestions relating to accounting policies, financial systems and reporting procedures, administrative and operating matters which have been based on observations made during my study. Although the purpose of this letter is to indicate constructive criticisms and recommendations for improvement, I also noted many positive aspects of the Town's financial management and procedures which are not set forth in this report. A review of this type places greater emphasis on findings of a critical nature. Therefore, to put my comments in proper perspective, it should be noted that the weaknesses observed are not necessarily the result of poor management, but may be due to factors outside the control of the Town's personnel, such as organizational restrictions and budgetary limitations.

It should be noted that the first draft of this management letter was issued November 21, 1980. Since that time, the Town has devoted substantial time and attention to many of the recommendations contained within this letter. Of particular importance is the progress that has been achieved in the following areas:

- (1) Fiscal Management - consideration being given to create the position of Finance Director.
- (2) Electronic Data Processing - a "Computer Goals" statement has been prepared, listing 5 phases to be carried out between December, 1980 and June, 1981.
- (3) Expenditure Processing - an encumbrance system is currently being installed and computerized.
- (4) Segregation of Duties - an additional person has been hired to assist with accounting responsibilities. Among the functions that this individual performs are (a) check reconciliation and mailing and (b) preparation of data for the computer.
- (5) Reconciliation of Bank Accounts - the coupon and payroll accounts are now being reconciled on a regular basis.

FISCAL MANAGEMENT

The term "fiscal," by definition relates to financial matters. In the Town of Merrimack financial matters include:

- Tax and other billing;
- Cash receipts and revenue administration;
- Payroll administration;
- Treasury management;
- Records management;
- Accounting and reporting;
- Purchasing; and
- Budget preparation and management.

Because many of the above matters can be more efficiently administered with electronic data processing (EDP) equipment, many municipalities often include EDP departments within the fiscal management function.

In the Town of Merrimack, the responsibilities for financial matters are distributed over several departments and elected officials. Sound fiscal administration can only be achieved by bringing together the responsibilities of several departments or offices. For example, preparation of a cash flow statement is useful for estimating excesses and shortfalls in cash, based on planned receipts and expenditures. The cash flow statement may be used for discussing optimum interest rates with bankers, scheduling major and/or unusual purchases, and to serve as an

overall plan for managing the inflow and outflow of revenues into the Town. However, preparation of a cash flow statement involves coordination between several departments including tax and other billing, cash receipts and revenue administration, payroll, Treasury management, and purchasing.

The role of a Finance Director is to administer the fiscal affairs of the Town. In Merrimack, the finance director's major responsibility would be to coordinate the financial activities being performed by various departments and/or elected officials. In conjunction with the other departments, the finance director should strive to improve the financial affairs of the Town, many of which have been identified as weaknesses in this report as well as reports of previous auditors. These include:

- Implementing fund accounting and a general ledger to account properly for all funds operated by the Town.
- Preparing timely financial statements.
- Developing accounting and billing policies.
- Preparing procedures manuals.
- Preparing comprehensive budgets which include revenue estimates.
- Planning and marketing of bonds.
- Minimizing the interest cost associated with short-term borrowing.
- Maximizing the amount of money earned by investing in idle cash.
- Centralizing or coordinating purchasing.
- Establishing priorities for EDP applications and securing the necessary resources for successful implementation.

Most, if not all of the above weaknesses could be corrected by a full-time finance director, assisted by existing department heads and elected officials.

Recommendations. Town management must recognize the importance of the fiscal management concept proposed in the administrative code. This concept suggests a finance director to coordinate the several fiscal functions of the Town.

By recognizing this important concept, the Town may begin moving in that direction by hiring a qualified individual who could eventually grow into the finance director's position. This position should be filled by an individual having a good accounting background because of the general applicability of accounting to most of the Town's requirements.

ELECTRONIC DATA PROCESSING

The Town has made various system requirement studies. These include the ADP Advisory Board Report, Town Clerk/Tax Collector Report, Assessing Department Report, and others. The Acquisition of a Digital 11/70 Computer by the School District now makes it feasible to begin implementing the findings from these studies.

With a view toward automating service bureau applications first, the Town has purchased POISE's Fiscal Package which consists of an appropriation/expenditure system and general ledger system. The major features of POISE's software are simplicity and integration. The simplicity of a system relates to providing only needed information. An integrated system relates to the accounting system providing the basic data for all financial reports.

The implementation of the fiscal reporting package is proceeding slower than might be expected mainly because current efforts suffer from a lack of planning and personnel involvement in the project has been on an "as-available" basis.

Recommendations. A systematic approach to systems implementation should be taken. The steps I recommend for adoption are as follows:

- Prepare Statement of Objectives - The Town Manager, with department manager involvement, should present to the Board of Selectmen a formal statement of objectives and priorities. This proposal should provide a framework and structure for the systems project. The objectives should specify the applications selected, their expected benefits, and projected timetable. Any cost information available should also be provided at this time.
- Select Project Manager - A Project Manager is key to the successful completion of the project. Control responsibility for meeting objectives and schedules would be fixed with this person. The Project Manager would coordinate the efforts of the systems consultant, software vendor programmers, and Town personnel. He would also be responsible for maintaining systems documentation, providing ongoing systems support, and supplying progress reports to the Town Manager on a regular basis.

With the selection of POISE as the Town's software vendor, an experienced Manager is not required, further, the cost of acquiring the services of an experienced manager would be prohibitive.

- Analyze Existing Systems - There is more to systems development than the identification, prioritization, and purchase of software for computer applications. After purchase of the software, an examination is required of the existing functions relevant to the new system. The problems and inadequacies of current operations are identified at this point. (Many such problems can be found in the latter section of this report.) Activities then must be analyzed and redefined, eliminated, combined, or supplanted to eliminate problems. User representations are particularly useful in this analysis. This analysis provides a basis for defining new input forms, output reports, and other forms of communication.
- Introduce System - The final phase in implementation is systems introduction. The detailed specifications and schedules developed prior to this point can now be executed. The specific implementation activities include program testing and debugging; data base preparation; documentation; and numerous personnel training sessions. Also, test runs are carried out to compare the new system's outputs with those produced by the existing system.

As alluded to previously in the systems development phase, the effectiveness and viability of a system can be enhanced through the use of internal controls. The balance of this report contains suggestions relating to internal control. It should not be construed however, that the following points are all inclusive regarding system implementation considerations.

THE REVENUE CYCLE

The revenue cycle includes activities involved in billing, receiving cash, accounting for cash, maintaining receivable ledgers, and managing cash resources. My observations and recommendations regarding several of the activities in the revenue cycle are presented in the following pages.

Accounting for Cash

The cash receipts function is performed principally by the Town Clerk/Tax Collector. Cash is received through the mail or over-the-counter in the Clerk/Collector's Office. Cash is also received by certain departments. They in turn report their receipts to the Treasurer who subsequently deposits the cash in a bank account.

The duties of the personnel in the Town Clerk/Tax Collector's Office are not segregated in order to provide a check and balance upon

the various functions performed in that Department. For example, the Deputy Town Clerk receives cash, reconciles cash receipts, and maintains the property tax ledgers. These functions are incompatible from the standpoint of providing internal accounting controls.

Recommendations. The responsibilities of the personnel in the Clerk/Collector's department should be clearly defined and documented. The Town should develop personnel files with appropriate job responsibility descriptions contained therein. Responsibilities of existing personnel should be developed in order to provide the maximum amount of checks and balances over the various functions performed in this department. The completed job reassignments should provide for the segregation of duties between those who have access to cash receipts and those keeping records of receivables, cash receipts and billing. Major improvements can be structured without additional personnel.

Mail Receipts

Currently, all over-the-counter receipts and mail receipts are commingled. As a result, an important audit trail is lost.

Recommendations. Mail receipts should be handled as a separate item from over-the-counter receipts. A control should be established over the amount of daily mail cash receipts before persons perform any recordkeeping functions, such as posting to receivable ledgers or cash receipts ledgers.

Validations

The Collector does not use cash registers or any other validating equipment in the receipting activity. This type of equipment would produce daily cash control totals as a by-product of the validation process which also provides receipts for over-the-counter payments. Daily balances are then reconciled to cash-on-hand at the end of the day or shift. Cashiers responsible for operating the validating machines do not have responsibilities for recording cash or posting to receivable ledgers.

Recommendation. I recommend that the cash register, which was in use before moving to new Town Hall facilities be reinstituted and utilized for receipting activity.

Deposit of Cash

The Town Clerk/Collector Office's receipts are stored overnight in the safe. The following business day they are reconciled and deposit is

made directly to the bank. The validated bank receipt is returned to the Tax Collector.

Recommendation. The deposit of cash should be made the day of receipt. The validated bank receipt should be sent directly to the Town Treasurer for independent verification.

Other Cash Receipts

Cash received from other sources is left in the Board of Selectmen's safe with little or no documentation for deposit to the bank by the Treasurer.

Recommendation. Review should be made to determine the need and possible design of a cash receipt form. As with the Tax Collector, the Treasurer should consider more timely deposits.

Sewer Billing

The Town classifies users into two categories, (1) residential and commercial, and (2) industrial. The industrial billing is made quarterly by the Department of Public Works and accounts for approximately 90% of sewer revenue. The residential and commercial usage is again captured by the Department of Public Works, but the bills are prepared and the receivable records are maintained by the Clerk/Collector's Office. Billing is not computerized and little effort is being made to collect residential and commercial delinquent accounts. To illustrate, 21% of the 1977-78 warrant remained outstanding as of June 30, 1980 with 1.5% having been abated.

Recommendations. The industrial sewer bills should be prepared and receivable records maintained by the Town Clerk/Collector's Office. This will centralize billing and provide control over receivables. Procedures necessary to bill, make second request for payment, and put delinquent accounts to tax sale in a timely manner should be developed. Computerized billing procedures should also be investigated.

Cash Budgeting

There is no formal plan for projecting the sources and uses of cash for a given period. A cash budget helps identify time periods when borrowing will become necessary and when excess funds will become available for investment. Advance knowledge of this information is helpful in securing the most favorable terms.

Recommendations. The Town must recognize the importance of cash budgeting and provide for the necessary resources to assure that the function be performed.

EXPENDITURE CYCLE

The expenditure cycle includes the functions of purchasing, payroll, account payables and check preparation.

Purchasing

Each Town department is responsible for its own purchasing activities. Purchases over \$500 generally require Town Manager approval. Each department performs the receiving and voucher preparation functions.

The purchase order documents are sequentially numbered but procedures are not in place to account and/or track each purchase order. During the manifest preparation process, the receiving copy is destroyed.

Recommendations. A study should be undertaken to determine costs and benefits expected to be derived from centralizing the purchasing function. The study would encompass a review of department operating procedures with a view toward highlighting possible inefficiencies. As cited above, the receiving copy is destroyed; I recommend retention of the receiving copy in order to maintain the integrity of the completed invoice file.

Payroll

The Town's payroll is prepared by a service bureau. Departments provide weekly time reports to the Payroll Clerk who then prepares the input documents. Upon receipt of the payroll documentation from the service bureau, the Payroll Clerk manually summarizes the week's activity for input into the appropriation/expenditure system.

Recommendations. Individual departments should be assigned the responsibility for preparing payroll input documents. As a result, one step in the process would be eliminated, thereby reducing the chance of error. In addition, the feasibility of ADP providing a summary report that would facilitate posting the payroll information to the appropriation/expenditure system should be investigated.

Expenditure Processing

Request for payments are reviewed by the Town Bookkeeper from various departments. A manifest is then prepared weekly for Town Manager and Selectmen approval. This data is subsequently keyed to magnetic tapes by Town personnel for service bureau input. Using this information, the service bureau generates vendor checks and expenditure

reports. The checks are reconciled to the manifest by the Town Bookkeeper, forwarded to the Treasurer for signature, and mailed by the Town Bookkeeper.

An encumbrance system is not maintained by the Town, although a system is included in POISE's Fiscal Package. An encumbrance system provides control over unauthorized expenditures by recognizing the amount of purchase orders committed against an appropriation account. Encumbrances are reduced as expenditures are made. The encumbrance file provides the basis for encumbering amounts to be carried forward to the next fiscal year. All unencumbered amounts are closed to fund balance.

Recommendation. I recommend that the current efforts be continued in the implementation of the appropriation/encumbrance/expenditure system.

OTHER ACCOUNTING CONTROLS

Other accounting controls which I found lacking or poorly defined are discussed in the following paragraphs.

Chart of Accounts

A chart of accounts lists the accounts used in the accounting system along with a corresponding account number. An explanation of the types of transactions recorded in the account is also recommended.

A chart of accounts has been developed in conjunction with the computer implementation. This structure was developed by adding a two digit prefix and suffix to the existing five digit code.

Recommendations. The nine digit account code may be adequate, but could prove to be restrictive. For example, only one digit is used to identify the fund, but at least two digits are needed to track individual grants. In another instance, the three digits that identify the object of expenditure have been developed as needed, over time. There are other conventions, however, that are more flexible and provide for a uniform reporting system.

General Fixed Asset Accounting

In general, accounting for fixed assets provides information for estimating the amount of insurance needed, monitors asset utilization, provides a safeguard over the asset, and allows for depreciation to be estimated when applicable. The Town does not maintain records for its investment in property, plant and equipment.

Recommendations. Fixed asset accounting should be considered when determination of applications to be automated is made. Revenue sharing and certain grants as well as Generally Accepted Accounting Principles require that adequate fixed asset records be maintained.

Enterprise Fixed Asset Accounting

The Town had previously reported fixed assets in the Enterprise Fund (Waste Water Treatment Facility) however, the records substantiating those amounts were not available to audit and the associated accumulated depreciation appeared to be disproportionate to the projected lives of the various asset groups. Generally Accepted Accounting Principles require that the fixed assets of an enterprise fund be part of that fund's accounting records.

Recommendation. Fixed assets of the Enterprise Funds should be maintained using cost basis as a basis for recording the asset. A sufficient recording of the assets should be provided to permit calculation of depreciation.

Segregation of Duties

There is inadequate segregation of duties between the bookkeeper and Treasurer.

Recommendations. Controls should be strengthened by having an individual other than the bookkeeper perform the functions of check reconciliation and mailing. Also, steps should be taken to have a person other than the bookkeeper perform the check approval function in the absence of the Treasurer.

Interest on Delinquent Payments

Currently, the Town is restricted by state statutes over the amount of interest that can be charged on delinquent accounts. Currently, the maximum rate is 9% before tax sale. In today's economy this is unrealistic and motivates tax payers to utilize the Town as a financial resource rather than more expensive alternative sources of funds.

Recommendation. The Town should support pending Legislation to increase the interest penalty charge to more realistic levels.

Accounting for Capital Projects

Records for capital projects are maintained in four separate areas, (1) D.P.W. for detailed documentation, (2) bookkeeper for summary ledger and cash journals, (3) Treasurer for related bank accounts, and

(4) the engineering firm for actual reimbursement requests and billing. It is very difficult to obtain an adequate picture of contracts and/or projects and, as a result, the Town does not have control over its reimbursements due from federal and state governments. Furthermore, the Town is unable to monitor costs deemed ineligible for reimbursements. As a consequence these costs must be raised from other revenues, primarily real estate taxes.

Recommendation. Detailed capital project records should be maintained in one centralized location and summary level accounts maintained by the bookkeeper.

Reconciliation of Bank Accounts

Coupon and payroll accounts are not reconciled by the Treasurer.

Recommendation. I suggest that the coupon account and the payroll account be reconciled to bank statements.

* * *

This letter summarizes the major areas of internal control weaknesses and potential systems improvement that came to my attention in the review of internal control performed in connection with the audit of the financial statements for the year ended June 30, 1980. Although the purpose of this management report is to indicate constructive criticism and recommendations for improvement, I also noted many positive aspects of the Town's financial management and procedures which are not set forth in this report. A review of this type places greater emphasis on findings of a critical nature. Accordingly, this letter should not be considered all inclusive of the areas where improvements might be achieved.

After you have had an opportunity to consider my findings and recommendations, I shall be pleased to discuss them further with you. The provisions of R.S.A. 71-A:21 require that this letter be published in the next annual report of the Town.

I would like to thank you and your staff for the cooperation and courtesy given to my firm during the course of the engagement.

Sincerely yours,

Roger R. Melanson

January 29, 1981

TOWN OF MERRIMACK LETTER OF TRANSMITTAL

Board of Selectmen
Town of Merrimack, New Hampshire

I have examined the general purpose financial statements of the Town of Merrimack, New Hampshire as of and for the year ended June 30, 1980 as listed in the table of contents. My examination was made in accordance with generally accepted auditing standards, and except as to the Sewer Enterprise Fund, included such tests of the accounting records, and such other auditing procedures as I considered necessary in the circumstances.

The Town has not maintained a record of its general fixed assets, and accordingly a statement of general fixed assets, required by generally accepted accounting principles, is not included in the financial report.

The records of the Sewer Enterprise Fund were incomplete as to property, plant and equipment and related accumulated depreciation. Consequently, no depreciation has been recorded on utility plant in service and contributions in aid to construction have not been capitalized in current or prior years. Because I was unable to satisfy myself by appropriate audit tests or by other means as a result of such incomplete records, I am unable to express an opinion on the accompanying financial statements of the Sewer Enterprise Fund.

In my opinion, except for the effects of the omission of a statement of general fixed assets and the effects of such adjustments, if any, as might have been determined to be necessary had the Sewer Enterprise Fund's records been auditable, as discussed in the preceding paragraphs, the aforementioned general purpose financial statements present fairly the financial position of the Town of Merrimack, New Hampshire, at June 30, 1980, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year after giving retroactive effect to the changes, with which I concur, in the manner of presenting the financial activities related to taxes collected for other governmental units and the operations of the district court as described in Note 9 to the financial statements.

Roger Melanson

Merrimack, New Hampshire

November 21, 1980

TREASURER'S REPORT

TOWN OF MERRIMACK - GENERAL FUND ACCOUNT

Balance on Hand, July 1, 1979		\$ 2,823,247.63
Property, Resident,		
Boat, Yield Taxes	\$ 6,226,323.46	
Interest, Cost, Penalties	82,843.85	
Land Use Change Tax	49,953.60	
Mars	13,593.07	
State of New Hampshire	995,003.35	
General Government	3,519.38	
Election & Registration	208.00	
Dog Licenses	6,128.60	
Business Licenses, Permits, & Fees	1,166.00	
Municipal Court Fines	73,719.06	
Hall Rental	600.00	
Interest on Deposits	417,015.56	
Income from Trust Funds	1,144.92	
Highway Department	103,011.82	
Planning & Building	40,183.45	
Fire Department	13,748.58	
Auto Registrations	368,084.50	
Town Poor	18,671.53	
Police Department	99,019.78	
Parks & Recreation	2.05	
Department of Public Works	1,507.79	
Reimb. Revenue Sharing/HUD	1,150,417.24	
Insurance Adjustment	13,559.70	
Titles	6,769.73	
Sewer Plant	1,790,171.82	
Communications	3,078.12	
Sale of Town Property	6,034.91	
Dump Fees	25,817.68	
Assessing	67.00	
Total Receipts		<u>11,511,364.55</u>
Total Balance July 1, 1979 & '79-'80 Receipts		14,334,612.18
Less Selectmen's Orders Paid		<u>13,901,049.80</u>
Balance on Hand, June 30, 1980		\$ 433,562.38

Jean G. Weston,
Treasurer

TOWN OF MERRIMACK - SPECIAL SEWER FUND

Balance on Hand, July 1, 1979		\$ 1,521,078.57
Receipts:		
Town of Merrimack	\$ 762,250.00	
State of New Hampshire	<u>252,132.00</u>	
Total Receipts		<u>1,014,382.00</u>
Total Balance July 1, 1979 & '79-'80 Receipts		\$ 2,535,460.57
Disbursements:		
Town of Merrimack	438,395.00	
Principal-Bonds	500,000.00	
Interest - Bonds	<u>262,250.00</u>	
Total Disbursements		<u>1,200,645.00</u>
Balance on hand, June 30, 1980		\$ 1,334,815.57

Jean G. Weston,
Treasurer

TOWN OF MERRIMACK - LIBRARY ACCOUNT

Balance on hand, July 1, 1979		\$ 91,028.94
Receipts:		
Interest on Deposits	<u>\$ 2,714.44</u>	
Total Receipts		<u>2,714.44</u>
Total July 1, 1979 Balance & '79-'80 Receipts		\$ 93,743.38
Disbursements:		
John A. Carter	7,084.34	
Frank Higgins	11,191.00	
Cormier Construction	8,201.07	
Adden Furniture	6,416.81	
Easthampton Furniture	3,576.75	
Equipment Environments	460.00	
R.H. White	7,420.00	
Lee Allard	<u>5,340.00</u>	
Total Disbursements		<u>49,689.97</u>
Balance on hand, June 30, 1980		\$ 44,053.41

Jean G. Weston,
Treasurer

TOWN OF MERRIMACK - COMMUNITY DEVELOPMENT PROJECT

Balance on hand, July 1, 1979 \$ 2,874.38

Receipts:

US Gov't/HUD-Country Club Estates \$ 699,000.00

Interest on Deposits 8,091.11

Total Receipts 707,091.11

Total July 1, 1979 Balance &

'79-'80 Receipts \$709,965.49

Disbursements:

Town of Merrimack-General Fund 2,874.38

Leo Felix Septic Service 11,616.00

Whitman & Howard 73,500.00

Total Disbursements 87,990.38

Balance on hand, June 30, 1980 \$621,975.11

Jean G. Weston,
Treasurer

TOWN OF MERRIMACK - SEWER LINE EXTENSION ACCOUNT

Balance on hand, July 1, 1979 \$409,086.77

Receipts:

Interest on Deposits 11,678.92

US Gov't 318,600.00

Aetna Insurance 4,646.94

Town of Merrimack 5,760.00

Amer. Arbit. Board 750.00

Anderson Nichols 56.56

Total Receipts 341,492.42

Total Balance July 1, 1979 &

'79-'80 Receipts \$750,579.19

Disbursements:

A.E. McMillan 196,528.02

Anderson Nichols 143,025.67

Midstate Construction 112,987.73

Lane Construction 18,522.94

Whitman & Howard 10,835.27

Polito Construction	29,531.76	
Water Center	4,646.94	
Hamilton Engineering	3,475.69	
Keller & Mills	749.05	
Bossie & Kelly	2,765.95	
Union Leader	2,167.19	
Shutliff Appraisal Assoc.	600.00	
Penetryn	196.88	
Nashua Telegraph	93.50	
Registry of Deeds	154.45	
Boston Globe	976.00	
Merrimack Copy Center	42.00	
Combat Corporation	350.00	
Granite State Explorations	539.00	
Total Disbursements		528,188.04
Balance on hand, June 30, 1980		\$222,391.15

Jean G. Weston,
Treasurer

TOWN OF MERRIMACK - INCINERATOR ACCOUNT

Balance on hand, July 1, 1979 \$ 6,335.77

Receipts:

State of New Hampshire	\$115,775.00	
Town of Merrimack	113,987.50	
US Government	73,700.00	
Anheuser Busch	19,781.30	
R. H. White	9,529.00	
Contract 16 Escrow Account	8,424.84	
Total Receipts		341,197.64
Total Balance July 1, 1979 & '79-'80 Receipts		\$347,533.41

Disbursements:

R.H. White	244,552.90
Davison Construction	125,215.08

Coupon Acct-Principal	55,000.00	
Coupon Acct-Interest	58,987.50	
Anderson Nichols	28,941.71	
Contract 16 Escrow Acct	<u>13,027.00</u>	
Total Disbursements		<u>525,724.19</u>
Balance on hand, June 30, 1980		O/D \$178,190.78
Jean G. Weston, Treasurer		

TOWN OF MERRIMACK - REVENUE SHARING ACCOUNT

Balance on hand, July 1, 1979		\$108,955.80
Receipts:		
US Government	\$289,083.00	
Interest on Deposits	<u>12,152.02</u>	
Total Receipts		<u>301,235.02</u>
Total Balance July 1, 1979 & '79-'80 Receipts		\$410,190.82
Balance on hand, June 30, 1980		\$410,190.82
Jean G. Weston, Treasurer		

TOWN OF MERRIMACK - INTEREST EARNED ON INVESTMENTS

July 1, 1979 - June 30, 1980

General Fund	\$253,811.54
Special Sewer Fund	147,964.86
Street Escrow Account	15,000.00
Revenue Sharing Account	12,152.02
Sewer Line Extension Account	11,678.92
Community Development Project	8,091.11
Library Construction Account	2,714.44
Incinerator Construction Account	<u>239.16</u>
Total Interest Earned	\$451,652.05
Jean G. Weston, Treasurer	

SELECTMEN'S ANNUAL REPORT

1980

With the year 1980 a new decade of change and improvement has begun for the Town of Merrimack. The projects that have been initiated and the decisions that have been made this year establish the base upon which we will build for the balance of the decade.

Several new administrative documents were initiated or completed during the year which will be used for years to come.

In August, the Selectmen began review of the town's first Administrative Code. This code, which has been drafted by the Town Manager, will define the organizational structure of the town and set responsibilities and procedures under which town boards, commissions, departments and agencies will operate in the future. At year end, work on the Administrative Code continued with final adoption expected in the ensuing year.

In April, the Selectmen adopted a new wage and salary schedule for town employees. This document sets the starting and maximum salaries for all town employees and will be updated to reflect changes that will occur in the future.

In May, the Selectmen signed the third contract with the International Brotherhood of Police Officers, Local 320, which represents non-supervisory members of the Merrimack Police Department. This contract, which addresses wages, fringe benefits and other conditions of employment, will be in effect until August 31, 1983.

In April, the New Hampshire Public Employee Labor Relations Board certified the American Federation of State, County and Municipal Employees, AFL-CIO, Council No. 68, as the exclusive representative for the purposes of collective bargaining for non-supervisory employees of the Public Works-Highway and Sewer Divisions. On October 31, the town and AFSCME met to begin negotiations to establish the first contract. The negotiations continued at year end.

In June, the offices of the Selectmen, Town Manager, Assessing Department and Town Clerk-Tax Collector were moved into the New Town Hall. These new quarters provide much-needed room and increased efficiency. Tentative planning was commenced for the new police facility which will be located in the lower level of the New Town

Hall. Construction of the new police facility is expected to start in 1981 when federal Revenue Sharing Funds become available.

The offices of the Director of Public Works, Building Inspector and the Planning and Zoning Department moved from the Kent Building on Bishop Street to the Old Town Hall in September. The Merrimack Village District offices, which had been located on the second floor of the Old Town Hall, were relocated to the Kent Building. This enabled the Merrimack District Court to occupy the entire second floor of the Old Town Hall.

The town commenced utilization of its new computer system which was acquired and is operated in cooperation with School Administrative Unit No. 26. A fiscal management system which provides appropriations accounting with encumbrances, revenue accounting and general ledger functions has been implemented. We have also used the system for budget preparation and resident tax billing. Future applications will include property tax collection, assessing records, voter checklist and possibly payroll.

The Highway Division was active during the year with several construction projects as well as regular maintenance and service work. Among the construction projects were the installation of the new Wire Road Bridge and drainage installations on Naticook Road and Baboosic Lake Road South. The final wearing surface was applied on Baboosic Lake Road which completes that project.

Nineteen Hundred and Eighty was another active year in terms of sewer system construction. The Baboosic Brook, North Branch and Dumpling Brook Interceptor project, Contract 14, was commenced in May. The contract amount was \$1,893,722. and the work is being done by Methuen Construction Company. This sewer interceptor will service the northeast section of the town including Country Club Estates. Completion is expected in May of 1981.

The Naticook/Maycrest Collector Sewer project, Contract 17A, was commenced in July. The contract amount was \$933,695. and the work is being done by D'Agostino Associates, Inc. This collector sewer system will serve the Naticook/Maycrest and Pennichuck Square area in the southwestern portion of town. Completion is expected in May 1981 but utilization of the system will be possible only after the completion of the interceptor lines which will carry the sewage to the Nashua

Treatment Plant in accordance with the Nashua-Merrimack Sewer Agreement.

The Country Club Estates Collector Sewer project, Contract 20, was commenced in October. The contract amount was \$1,270,820. and the work is being done by Highland Excavating Co., Inc. This collector sewer system will serve Country Club Estates and is being funded for the most part with HUD funds. Completion is expected in September 1981.

Operational changes at the Wastewater Treatment Facility have resulted in substantial savings in energy-related costs. Changes in hours of operation of the incinerator as well as conversion from fuel oil to natural gas during many months of the year have resulted in lower cost of sewer sludge incineration.

The reclamation project at the sludge storage lagoon located off Lawrence Road was operated for its first full year. Reclamation of the sludge lagoon is being accomplished by composting which stabilizes the sludge through natural biological action. The process takes about twenty-one days, after which curing and screening is required. Approximately 35.7 cubic yards of sludge are processed per day and we expect that it will take six to seven years to completely reclaim the lagoon.

During 1980 we continued our efforts to acquire the 553-acre Prosper Corporation property which is located between Naticook, Amherst and Peaslee Roads, utilizing federal funds from the Heritage Conservation and Recreation Service (BOR funds). The acquisition project has proceeded slowly and at year end the ultimate success was still in question.

The U.S. Bureau of Census reported that the population for Merrimack for 1980 was 15,437.

In November the tax rate for 1980 was set at \$26.50 per thousand by the Department of Revenue Administration. The rate was based upon net town, school and county appropriation of \$9,536,410. and a net assessed valuation of \$359,864,537. The town, school and county tax rates were \$6.20, \$19.00 and \$1.30 respectively.

The surplus for the town for the fiscal year ending June 30, 1980, was \$699,501.54. This surplus resulted from a combination of revenues

which exceeded estimates, appropriations which exceeded expenditures and auditing adjustments. Four hundred thousand dollars of the surplus was used to reduce the 1980 tax rate.

We were pleased during the year to see the completion of important new businesses and the commencement of others which will provide sources of employment and community pride for Merrimack residents in the future.

We are proud to have been associated with, and express our gratitude to, the members of town boards, commissions and committees, department and division heads, employees and their families, local churches, service organizations and citizens who have contributed to the operation of the town during the past year.

Merrimack Board of Selectmen

Frederick G. Ahrens
Donald R. Dwyer
Donald H. Botsch
Robert W. Brundige
Nancy R. Gagnon

REPORT OF THE DEPARTMENT OF PUBLIC WORKS

“MAINTAINING THE PRESENT . . .

BUILDING FOR THE FUTURE”

TO: THE HONORABLE BOARD OF SELECTMEN AND
CITIZENS OF THE TOWN OF MERRIMACK

The “seventies” presented tremendous challenges to elected and appointed officials and other personnel engaged in delivering services to the public.

Reduced levels of federal funding, “out-of-sight” energy costs and inflation, coupled with the needs, expectations, and demands of citizens for more services have presented an even greater challenge for the eighties. In meeting this challenge the Department is committed to a program of increased productivity.

Division Superintendents are taking long hard looks at not only what is being done, but how it is being done. Investigating and experimenting with new approaches and achieving no small measure of success.

My sincere thanks to the many individuals who have assisted in the attainment of our goal: to provide responsible public services to meet citizen needs and to provide these services efficiently and effectively while making Merrimack a stimulating and satisfying place to work.

Respectfully submitted,

Edward J. Blaine, Jr., P.E.
Director of Public Works

REPORT OF THE HIGHWAY DIVISION

DEPARTMENT OF PUBLIC WORKS

Another year has gone by with this division having made more major improvements throughout the town. The complete reconstruction of McQuestion Road and much of Baboosic Lake Road ended with the finish course of new pavement. Improved drainage systems on Lamson Drive, Naticook Road, Carter Road, and South Baboosic Lake Road, among others, resulted in a far less chance of the flooding of streets and properties. A project last fall that we are all proud of is the new structural culvert at the far end of Wire Road. Requiring very little maintenance, this culvert replaces the old timber bridge that was there.

Along with continuing improvements, we are also responsible for the routine maintenance of all of the town's roadways. This responsibility includes temporary and permanent pavement patching, roadside clean-ups, sign installations, brush cutting, and other work of this nature.

In the past year the operation of the town's Sanitary Landfill on Lawrence Road became the Highway Division's responsibility. As such, we have been able to better coordinate highway activities with that of Landfill's, providing continued efficient operation.

As of the end of the year our roster of permanent personnel was:

Albert Burt	Superintendent
George Thibeault	Foreman
Ernest Raymond	Foreman
Bruce Moreau	Assistant Foreman
Oscar Decato	Grader Operator II
Kenneth Mason	Loader Operator II
Gerald Twardosky	Loader Operator I
Wesley Gilbert	Truck Driver II
Clarence Worster	Truck Driver II
Ronald Gagnon	Truck Driver I
Harding Hamilton	Truck Driver I
W. Scott Wood	Truck Driver I
Scott Rogers	Truck Driver I
Daniel Dube	Truck Driver I

As conditions warrant, this staff is supplemented with temporary part-time personnel, such as during winter "snowfighting" operations. During the past two summers we had a group of teenagers and two adult supervisors on board (through C.E.T.A.) to assist in maintaining public grounds, recreational areas, and town owned cemeteries.

In conclusion, I would like to thank all that have supported this division in our efforts to provide satisfactory maintenance service and improvements throughout the town.

DEPARTMENT OF PUBLIC WORKS

SEWER DIVISION

July 1, 1979 - June 30, 1980

The Sewer Division provides services in the areas of Wastewater Treatment; Incineration; and Composting.

We received and treated 883,656,000 gallons of raw wastewater for the year. The average BOD reduction was 97% and the average S.S. reduction was 91%.

The end result of the BOD & S.S. reduction was 14,254 tons of dewatered sludge for incineration. The incinerator produced 364 dump truck loads of ash. The ash is used for cover at the Sanitary Landfill Site.

Repairs and replacement of machinery are a day to day problem, with most equipment being over ten years old.

Using our own equipment we hauled 3,424,000 gallons of supernatant from the sludge compost site, the rainwater or supernatant being a major problem with composting out of the West Road sludge lagoon.

In January of 1980, a major change in the operational schedule resulted in a reduction of oil consumption from 47.3 gallons per hour to 33.3 gallons per hour. A reduction of 122,640 gallons annually.

A further reduction in fuel costs has been realized by using natural gas during the summer months.

Current sewer connections on line are:

Residential	583
Commercial	153

Respectfully submitted,

Larry R. Spencer
Sewer Division Superintendent

DEPARTMENT OF PUBLIC WORKS
EQUIPMENT MAINTENANCE DIVISION

(July 1, 1979 to June 30, 1980)

The Equipment Maintenance Division consisted of a working superintendent, (Rossiter Holt) and assistant mechanic, (Jeff Joyal). Working out of the Highway Division garage on Turkey Hill Road, we are responsible for the maintenance and repair of vehicles and equipment operated by various municipal departments.

During the year we performed State inspections twice on seventy-five (75) vehicles.

The purchase of a new aboveground lift for automobiles has made the preventive maintenance program safer and more efficient.

I would like to thank all Town employees for their help and cooperation during the year.

Respectfully submitted,

Rossiter R. Holt, Jr.
Superintendent

REPORT OF THE POLICE DEPARTMENT

To the Honorable Board of Selectmen and the citizens of the Town of Merrimack, I herewith submit a report for the Police Department covering the period of July 1, 1979, through June 30, 1980.

As can be seen by the reports we continue to have our problems, especially with the juvenile crime rate which continues to grow in conjunction with Federal figures which indicates approximately 70% to 80% of our crimes are committed by juveniles.

There seems to be no immediate answers to these problems but your Police Department endeavors to continue to work with the juveniles to try and resolve these problems.

Our Crime Prevention Program is ongoing with many neighborhoods getting involved with our Crime Watch Program.

CHIEF OF POLICE

John F. Pelletier

DEPUTY CHIEF

Oscar F. Gerlach

CRIMINAL INVESTIGATION UNIT

Lt./Det. John C. Bennett

Det./Sgt. William C. Miller

Juv./Sgt. Andrea Berg

Juv./Officer Peter Delpapa

PATROL UNIT

Lt. Michael Blekitas

*Lt. Thomas Iverson

*Lt. William Mulligan

Sgt. Robert Ritchie

Sgt. George Rousseau

*Sgt. Theodore Trask

POLICE OFFICERS

Mark Briggs

Bradford Cross

Richard Dumont

Ronald Ketchie

Paul LaFrance

Michael Milligan

Michael Morrill

John Queen

Paul Stavenger

Lawrence Westholm

Michael Whelpley

*Theodore Trask

During this period there were some changes in the patrol unit. Lt. Alfred Quintal and Lt. Robert Pelletier resigned and the following officers were advanced.

*Sgt. Thomas Iverson to Lieutenant

*Sgt. William Mulligan to Lieutenant

*P.O. Theodore Trask to Sgt.

SPECIAL OFFICERS

John Mahan
Brian Coner
Allan Doty
Wayne Hartford
Elizabeth Michaud

Anthony Pellegrino
Robert Santoro
Thomas Sturgess
Michael Ranhoff

AUXILIARY POLICE OFFICER IN CHARGE

John Mahan

Robert Berriault
Patrick Hayes
Edmund Bresse
Robert L'Heureux

Arthur Dunn
John Meehan
Michael Ranhoff
Arthur Venne

POLICE CADETS

Deborah Cross - 1979
Mark Crossman - 1979
Paula Daman - 1980

Christine Lambert - 1980
James Mosonyi - 1980
David Pelletier - 1979

LEGAL OFFICER Attorney John Cronin

POLICE WOMEN

Mary Carpenter
Phyllis Gehling
April Mackey

Patricia Barrett
Betty Raymond

SERVICE UNIT SECRETARY TO THE CHIEF Mary Carpenter

Patricia Wol
Darlene Goodwin
Joan Vasco
Carol Yule

Detective Unit
Records
Records
Records

KEEPER OF THE POUND Emile L. Desrosiers

TOTAL COURT CASES FOR THE FISCAL YEAR 1979-80

DWI	159
SPEEDING	978
OPER. AFTER SUSP. OR REV.	59
DOGS	34
DRUGS	69
OTHER M/V	881
ASSAULT	31
DISORDERLY CONDUCT	47
MISC.	102
CRIMINAL THREAT	24
SEXUAL	11
CRIMINAL TRESPASS	13
BURGLARY	6
THEFT	33
INTOXICATION	3
CRIMINAL MISCHIEF	21

JUVENILE DIVISION

The Juvenile Division of the Merrimack Police Department handled approximately 508 cases from July 1979 through June 1980. From these cases, a total of 161 Juvenile Petitions were filed with the Merrimack District Court. The breakdown of these petitions is as follows:

BURGLARY	36
CHILD ABUSE	2
CRIMINAL MISCHIEF	9
DRUGS	16
RECKLESS CONDUCT	13
RESISTING ARREST	6
THEFT	34
UNAUTHORIZED USE OF MV	4
UNCONTROLLABLE CHILD	3
OTHER	38

Respectfully submitted,
Andrea F. Berg, Sgt.
Juvenile Division

In conclusion the Police Department wishes to thank all town departments for their cooperation in the past year.

MERRIMACK DISTRICT COURT

July 1, 1979 to June 30, 1980

Cases Entered:

Criminal

Motor Vehicle

Other Violations

Misdemeanors

Felonies

6631

Juveniles

Neglect

2

Delinquent

269

PINS

9

Civil

Writs of Summons

180

Landlord & Tenant

14

Small Claims

405

Total cases entered

7510

Respectfully submitted,

Nancy P. Mackenzie, Clerk

MERRIMACK DISTRICT COURT

July 1, 1979 through June 30, 1980

RECEIPTS

Bal. on Hand as of July 1, 1979

10,719.84

Petty Cash

50.00

Fines & Forfeitures

248,280.00

Fees

3,048.67

Postage, Re-Imbursed

29.27

Witness Fees, Re-Imbursed

15.00

Penalty Assessment Taxes

9,189.50

Restitution

6,018.19

Escrow-Civil & Sm. Claims

1,586.99

Bail

29,342.20

Bad Checks

-1,446.00

296,063.82

\$306,833.66

DISBURSEMENTS

Fines & Forfeitures	119,135.27	
Fish & Game	212.50	
Penalty Assess. Taxes	17,427.44	
Witness Fees	24,664.24	
Telephone	1,668.69	
Printing	653.33	
Office Supplies	5,539.89	
Postage	2,463.31	
Overpayment on fines	624.67	
Clerks Mtgs	204.56	
Clerks Bond	224.00	
Overpayment on Restitution	10.00	
Restitution	5,177.61	
Guardian ad Litem	2,846.54	
Ampoules-Police Dept.	385.18	
Judges Conferences & Dues	707.14	
Overpayment on Sm. Claims	2.00	
Sheriff's fee transfer	27.50	
Transfer to other Courts	177.00	
Bail Comm. fees transfer	80.00	
Sm. Claim payments (Escrow)	1,209.71	
Bail Transfer to Superior Court	2,410.50	
Bail returned to Def.	13,334.50	
Breathalyzer-Police Dept.	45.00	
Fees Returned	7.00	
Civil Payments	555.00	
Town of Bedford	12,680.00	
Town of Merrimack	67,464.34	
	<hr/>	279,936.92
Petty Cash		50.00
Cash on Hand as of June 30, 1980		26,846.74
		<hr/>
		\$306,833.66

Respectfully,

Dorothy Estes
Deputy Clerk

REPORT OF THE COMMUNICATIONS CENTER

To the Honorable Board of Selectmen, the Town Manager, and the citizens of Merrimack, I herewith submit my report for the Communications Center for the period starting on 1 July 1979 and ending on 30 June 1980.

Person in Charge

Daniel C. Ring

Dispatchers

Agnes Warrington

James Gage

Substitute Dispatchers

Cynthia Currie

Elizabeth Michaud

Kevin Irwin

Your Communications Center is under the control of the Chief of Police. Daniel Ring is the Supervisor of the Center.

The Communications Center is here to serve all the people as well as the Town Departments. There is a dispatcher on duty 24 hours a day.

Emergency Dial 424-2222

Business Dial 424-3774

Telephone Calls

July - December 1979

Calls Received 23,148

Calls Placed 5,107

January - June 1980

Calls Received 23,206

Calls Placed 4,991

Radio Calls

July - December 1979

135,253

January - June 1980

142,054

TOTAL

277,307

Incidents Reports

July - December 1979

4,183

January - June 1980

3,504

TOTAL

7,687

In conclusion, your Communications Center personnel want to thank everyone for their cooperation, and to the Board of Selectmen and our Town Manager, for your understanding and consideration.

Respectfully submitted,

Daniel C. Ring

Communications Supervisor

MERRIMACK AMBULANCE RESCUE SERVICE

Report for July 1, 1979 to June 30, 1980

Honorable Board of Selectmen and citizens of the town of Merrimack, I herewith submit my report for the reporting period noted above.

MERRIMACK AMBULANCE RESCUE SERVICE

Organization

Director	Norman V. Carr
Ambulance Officer	Edward Kelly
Assistant Ambulance Officer	Kenneth French
Training Officer	Carol Smith
Secretary/Public Information Officer	Arlene Batchelder

The Ambulance service, during the reporting period, continued to expand services to the community. The first annual CPR Day was held, training 100 people in this life saving technique. A number of other courses in CPR and First Aid were also taught at the ambulance/civil defense facility, thus increasing community awareness in these valuable activities.

Additional equipment was acquired. The Life-pac 5 monitor/defibrillator, which adds a new dimension to care of the heart attack victim, is now utilized in the newly designated Advanced Life Support vehicle.

Members have continued to uphold the principles of the ambulance service through continuing education and advanced training. Full-time employee David Bertrand received certification as an EMT-Paramedic. A total of 18 members were certified as EMT-1's, acquiring the ability to use the Esophageal Obturator airway (EOA). Several members upgraded to instructor status in CPR, EOA, and Defensive Driving.

I wish to extend my respect and thanks to the department's employees and all volunteers for their extraordinary effort and dedication to the call-of-duty. We also wish to thank the Police Department, Fire Department, Communications Center, and Civil Defense for their assistance and cooperation in many crisis situations.

A very special thank-you to the MARS Auxiliary for their fund raising activities, dedication, and continued moral support; without the financial support of the MARS Auxiliary, an additional financial burden would be placed on the town.

ACTIVITY REPORT 7/1/79 - 6/30/80 (Table 1)

Of the total calls made, 475 were patient transportation and 97 were stand-bys.

<u>Medical Facility</u>	<u>Illness</u>	<u>Injury</u>	<u>Transport*</u>	<u>Total</u>
St. Joseph Hosp.	86	67	89	242
Memorial Hosp.	41	8	4	53
Elliott Hosp.	8	8	3	19
CMC Hosp.	3	7	2	12
VA Hosp.				
(Manchester)	4	2	0	6
Fort Devens Hosp.	0	0	1	1
Merr. Med. Park	46	88	0	134
Porstmouth Hosp.	0	0	1	1
St. Joseph Hosp.				
(Lowell)	0	0	1	1
Matthew Thornton Cnt.	1	0	1	2
Merr. Fam. Prac. Cnt.	1	0	0	1
Dr. Damon	0	0	1	1
Dr. Astarjian	0	0	1	1
Northwood Nursing Home				
(Manchester)	0	0	1	1
	190	180	105	475

*Of the total transports, 101 were emergencies from the Merrimack Medical Park to area hospitals.

Active Members During Reporting Period (Table 2)

PERMANENT

D. Bertrand, EMT-P

R. Berriault, EMT-1

VOLUNTEER

M. Barb, PA

A. Batchelder, EMT-1

J. Berriault, EMT-1

P. Camire, AFA

N. Carr, PA, EMT-1

R. Carroway, EMT-A

S. Clark, AFA

G. Dupuis, EMT-3

K. French, EMT-1

B. Hall, EMT-1

W. Hicks, EMT-1

E. Kelly, EMT-1

V. L'Heureux, RN, EMT-N

B. Luhrs, AFA

D. McCracken, EMT-A

J. Meehan, EMT-A

R. Miller, EMT-A

F. Moriarty, EMT-A

S. Ostman, EMT-1

C. Powell, AFA

J. Roberts, AFA

C. Rogers, EMT-A

K. Rose, EMT-1

S. Russell, EMT-1

R. Schmitt, EMT-A

C. Smith, EMT-1

B. Thompson, AFA

R. Todd, EMT-A

R. Walker, EMT-A

M. Westcott, LPN, EMT-A

R. Westcott, EMT-A

T. Whitmarsh, AFA

L. Wilkins, RN, EMT-1

(EMT-Emergency Medical Technician, A-Ambulance, N-Non Ambulance, 1-EOA, 3-EOA Mast trousers & IV, PA-Physician Assistant, AFA-Advanced First Aid, RN-Registered Nurse, LPN-Licensed Practical Nurse)

During this period, there were 8 new members, 11 resignations, and 1 L.O.A.

Respectfully submitted,

Norman V. Carr, PA
Ambulance Director

MERRIMACK FIRE DEPARTMENT

July 1, 1979 to June 30, 1980

To The Honorable Board of Selectmen and the Citizens of the Town of Merrimack

I herewith submit my report for the Fire Department covering the period from July 1, 1979 to June 30, 1980.

Protection of life and property from the ravages of fire takes the effort of all not just the Fire Department and this year the cooperation of all Town Departments and the citizens of this town have been outstanding. While incidents are up for many reasons such as growth and the energy crisis, fire losses have been kept to a minimum. Fire Prevention is working! Public awareness is giving us early notification of fires or preventing them altogether. Let's all keep up the good work. .

Our Rescue Truck arrived and was put in service in September of 1979 and has provided many quick responses to emergencies. Bids were opened in May of 1980 for a new ladder truck and a new pumper to replace old, inadequate pieces of equipment. The two new pieces of equipment will be received during the 1980/81 year.

The future may bring a need for more men and equipment to provide the level of protection we now enjoy and this is being studied by Town Officials. Presently we have twenty-four hour coverage at Central Station with the back-up of Call forces for all three stations.

In conclusion, your Fire Department wishes to thank the Building Department, Ambulance/Rescue Service, Ladies Auxiliary, Police Department and the Board of Public Works for their cooperation.

Respectfully submitted,

Charles Q. Hall
Fire Chief

FIRE ACTIVITY REPORT

July 1, 1979 - June 30, 1980

Structure	26
Vehicle	29
Box Alarms	133
False Alarms	7
Needless Calls	7
Chimney Fires	78
Wood Stoves	7
Furnace	9
Appliances	25
Electrical Problems	27
Flammable Liquid Spills	16
Flammable Liquid Fires	2
Gas Leaks	7
Odor of Gas	4
Trees on Wires	36
Wires Down	12
Accidents	53
Rescue	3
Dumpster	2
Rubbish	8
Smoke Investigation	81
Brush Fires	53
Grass Fires	5
Bomb Threats	4
Service Calls	79
Chemical Problems	1
Mutual Aid	13
Miscellaneous	31
TOTALS	<hr/> 758
Inspections	350
Fire Investigations	18
Burning Permits	958
Business Telephone Calls	11,171
Emergency Telephone Calls	1,299
Man Hours Drilling	1,260
Radio Log	16,641

**FIRE DEPARTMENT
EMERGENCY NUMBERS**

424-5557

424-5571

**FIRE DEPARTMENT
BUSINESS NUMBERS**

424-3690

424-4704

PRESENT MEMBERS OF YOUR FIRE DEPARTMENT

PERMANENT

Chief C. Hall
Deputy Chief J. Comer
Captain H. Young
Lt. J. Hall
Lt. D. Smith
Lt. R. Soucy
D. Belanger
J. Belanger
L. Carle
W. Cashin
J. Degnan

D. Leclaire, Maintenance
R. Letellier
R. Miller
N. Pepin
L. Rothhaus
K. Russian
G. Simpson
D. Spence
D. Mooney, Secretary

CALL MEN

2nd Dep. Chief J.F. Hall
3rd Dep. Chief G. Kneeland
Lt. M. Carrier
Lt. G. Felski
Lt. J. Greenfield
Lt. J. Hall, Clerk
Lt. P. Reichenbach
J. Annis
J. Boyer
J. Calergero
R. Chicoine
D. Dewitz
D. Dwyer
C. Field
R. Follansbee
J. Fries
R. Greenfield
P. Hall
J. Higgins
E. Holbrook

W. Johnston
W. McShea
C. Nelson
W. Perkins
E. Raymond
T. Rocca
P. Rogers
R. Schaumann
M. Schofield
J. Shamon
W. Singley
R. Todd
F. Twardosky
N. Worcester
C. Worster, Warden
E. Worster
L. Worster
R. Wright
Father Richard, Chaplain
Reverend H. Wheeler, Chaplain

DIVE TEAM

R. Luker, Sr., Dive Master

W. Burbank

NEW HONORARY MEMBERS

N. Hall
W. Hall

C. Mason
C. Nute

REPORT OF FOREST FIRE WARDEN AND STATE FOREST FIRE SERVICE

Forest Fire Prevention: Your Business, Our Business, Good Business. Forest fire prevention slogans have been seen in association with Smokey Bear since the late nineteen forties when a national effort to check the spread of forest fires was implemented.

New Hampshire residents recognized that forest fire prevention and suppression was the responsibility of every citizen, a half century before this national campaign, when our legislature established our first forest fire laws in 1903. Since that date, the State has appointed a town forest fire warden who is responsible for forest fire law enforcement in his municipality.

All fires kindled out of doors when there is no snow on the ground must be approved in writing by the forest fire warden before being kindled. All forest fires must be suppressed by the warden and his deputies as soon as they are reported. The cost of fire suppression is shared jointly by the town and the State of New Hampshire, as are forest fire prevention and forest fire training costs.

This state and local municipality cooperative forest program has given New Hampshire one of the best forest fire records in the United States.

1980 Forest Fire Statistics

	<u>No. of Fires*</u>	<u>No. of Acres**</u>
State	1,226	693
District	169	32
Town	41	4

*includes short fire reports

**includes woods and grass

Gilbert Testa,
District Fire Chief

Clarence Worster,
Forest Fire Warden

MERRIMACK VALLEY HOME HEALTH CARE ASSOCIATION, INC.

1980 ANNUAL REPORT

The dream we dared to dream has become a reality - we moved into our new permanent headquarters. The generosity of the citizens, businesses and industry with their dollars, time, materials and talents was very gratifying. We invite each and every one of you to stop by anytime to see our new home.

1980 was not an easy year with the Title XX funding crisis and ultimate cut backs. Fortunately, the State Council on Aging was able to add additional dollars to our allocation and thus the patients were not hurt as it initially appeared would be the case, and we ended the year in a sound financial position.

The elderly population continues to grow and need services and families with young children who are caught in a financial crunch, seek economical health care at an overwhelming rate. Quality of care must be maintained while we continue to seek to increase productivity and efficiency to offset the devastating effects of inflation.

In 1980 we provided Merrimack residents with 2,221 nursing visits, 521 supervisory nursing visits, 2,433 homemaker/home health aide visits (3190 hours), 536 physical therapy visits, 253 social service visits, 26 nutrition consultations and 678 telephone consultations. We are very proud of our dedicated staff who give care under all types of conditions. Clinic activities included 12 immunization sessions where 1,229 immunizations were given, 15 hypertension screenings for Seniors where 366 blood pressure checks were done and 139 children receiving well child care through our Well Child Program.

Merrimack residents who served on our Board of Directors in 1980 were Mrs. Leroy Cramer, Mrs. Floyd Heath, Lawrence White, and Mrs. Edwin Marcinkowski.

Dorothy Marcek

REPORT OF THE MERRIMACK PUBLIC LIBRARY

July 1, 1979 - June 30, 1980

The Merrimack Library entered a new era of library service to the community when the newly expanded and renovated library opened to the public July 9, 1979.

The addition was the first physical expansion the library had undergone since the original building was donated to the Town by Mrs. John E. Haseltine and Mrs. Arthur Gordon in 1925.

Dedicated to the memory of their parents, Levi Franklin Lowell and Hannah Burnam Lowell, this library building served the needs of the community well for many years.

The handsome room with the fireplace in the renovated original library building has now been designated the Lowell Room by the Board of Trustees and houses the Library's collection of rare New Hampshire books, town histories, and local archives. The Lowell Room also contains the archives and artifacts of the Merrimack Historical Society.

The addition, which comprises over 10,000 square feet, provides reading and study areas, and exciting and colorful new children's library, a community meeting room, reference area, stack space for over 40,000 volumes with space to add shelving for another 20,000 volumes, work rooms and office space, as well as a large circulation area.

In the old building one will find the current magazine collection and magazine reading area, microform reading area, and a periodical back file storage area.

The library is now accessible to the handicapped and protected by several fire systems.

The Friends of the Library began an extensive landscaping project around the library in the Spring of 1980. With the effective organizing ability of Friends' Chairman Louise Klumpp, the technical advice of Martin Torres, and the volunteer efforts of many of the Friends the project got off to a good start.

The library addition was not the only note of progress for the library during 1979-80. In the fall of 1979, Cheryl Bolton joined the library staff as the library's first full time professional children's

librarian. Cheryl's training and talents have done much to improve the services the library has to offer the young readers in the community.

With a Federal grant from the State Library under the Library Services and Construction Act, the Merrimack Library was able to purchase a combination microfiche/microfilm reader/printer and to add hundreds of back issues of magazines in microfiche to the library's collection. This was a further development of the Hillstown Cooperative Periodical Depository. The Hillstown Cooperative is a group of twelve area libraries which the Merrimack Library cooperates with in a wide variety of ways. The newest of these has been in the sharing of back issues of magazines. The back issues are located in the Merrimack Library and come from all twelve libraries. These magazines are then available for loan to anyone in the twelve communities.

STAFF AND SERVICES OF THE LIBRARY

Kendall F. Wiggin

Director

TECHNICAL SERVICES

Joyce Brown

Head of Technical Services

Virginia Crierie

Library Aide

Linda Floydd

Page

The Technical Services staff is responsible for ordering, cataloging, and processing for circulation or reference use all books, magazines, and other library materials that are added to the collection. This department is also responsible for maintaining the card catalog and the shelf list, and all magazine subscription information and magazine holdings records.

CIRCULATION DEPARTMENT

Mary Ellen Hobbs

Library Aide

Patricia MacDonald

Library Aide

Elizabeth MacGuire

Library Aide

Dolores Manning

Library Aide

Greg Kreider

Page

Steve Kubilius

Page

This department is responsible for all loans and returns of library materials, overdues, reserves, reshelving, shelf reading, and patron registration.

Overdue books have become a major problem with close to one thousand items being overdue at any one time. Patron disregard for the rules of the library means that these books are not available for others to use and costs the library money in extra staff time to do overdues, interlibrary loans, etc.

CHILDREN'S DEPARTMENT

Cheryl Bolton	Head of Children's Services
Pauline Cote	Library Aide
Brenda Grady	Library Aide

As the name implies, this department is responsible for a wide variety of services to the children in the community up through grade six. The talented staff of this department provides story hours and craft classes for hundreds of young children weekly. They also provide programming for local preschools and grade school groups. Vacation film programs, puppet shows, and summer reading programs are also offered.

REFERENCE SERVICES

Thomas Ladd	Reference Librarian
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With this the newest of the library's departments, the library is now better able to meet the varied informational needs of the community. Interlibrary loan from libraries in New Hampshire as well as out of state provides library users with material not otherwise available locally. The reference librarian also maintains and develops the reference collection and the pamphlet file, provides telephone reference service, and instructs individuals in the use of the library.

JANITORIAL SERVICES

Joseph Farrow	Custodian
Paul Pickering	
Jeffery Ostman	

The job of cleaning and maintaining the library has been compounded by continued acts of vandalism. Vandalism cost you the taxpayer close to \$1,000 during the fiscal year 1979-80 and has caused the library to take such steps as locking the bathrooms and requiring people to sign for the key. Only with your help and influence on your children will this vandalism come to an end.

This past year has been an exciting year and a demanding one for all of the library staff as use of the library continues to grow, but we all look forward to serving your educational, informational, and recreational reading needs in the years to come.

CIRCULATION STATISTICS

July 1, 1979 - June 30, 1980

Adult Fiction Loaned	34,150
Adult Non-Fiction Loaned	24,984
Magazines Loaned	8,412
Records Loaned	834
Children's Fiction Loaned	32,602
Children's Non-Fiction Loaned	9,887
Films (8mm)	47
Art Prints Loaned	125
Misc. (Pamphlets, etc.)	158
TOTAL LIBRARY MATERIALS LOANED	111,199
Percent increase in circulation over previous fiscal year	77%

LIBRARY RESOURCES

Number of Volumes 7/1/79	24,424
Number added (July - June)	2,838
Total Volumes as of 6/30/80	27,262
Number of recordings owned	425
Number of 16mm films and filmstrips	108
Number of slides owned	386
Number of magazines received (excluding microfiche titles)	226
Number of newspapers received	8
Number of Art Prints	50
Number of microfiche	8,915

Respectfully submitted,
Kendall Wiggin,
Director

ANNUAL REPORT
MERRIMACK CONSERVATION COMMISSION
1979-1980

The Conservation Commission has been meeting in the Juvenile Hall at the Old Town Hall twice a month on the second and fourth Tuesdays at 7:30 p.m.

During the fiscal year of July 1979-June 1980 the commission experienced a constant period of change it seemed with new appointments to the commission and a new chairman. However, the work went on, not always flawlessly, but with few problems, none of which were unsurmountable.

Water testing was done in August 1979 and again on April 10. Since there are so many areas within the Town of Merrimack with streams, brooks, lakes and ponds, it was decided to divide the town into areas among the members of the commission to expedite coverage. Robert Bjornson was put in charge of this operation as he had former experience in water testing procedures.

Robert Woolsey was in charge of drawing up plans for the reclamation of the Town Park which, at Mr. Woolsey's suggestion, was renamed "Falls of the Souhegan Conservation Area" (FOTSCA). This is a beautiful wild area along the Souhegan River and includes a thrilling view of Wildcat Falls. A few years ago a pipe line was put through the park and the reclamation plans were to replace loam and reseed areas that were left barren by the excavation. The Commission with the help of two boy scouts had already planted some shrubs and trees that would bear fruit and berries for wildbird food. The reclamation is to be done in three phases, the first being a small parking lot directly before the entrance to the conservation area and the second and third phases for further seeding and improvements which included clearing a new walkway to the falls. Funding for this project came from monies appropriated by the town for the commission's use for improvements to the 80 acre site at the Town Meeting in 1976 (Article 36). Picnic areas along the banks of the river were discussed but deferred until such time as a maintenance person can be hired to oversee the area. The local neighbors, and in particular the Glidden family, try to police the area now and keep it free of trash. Those families should be commended for

their efforts and their time. The Commission sincerely appreciates all that they have done.

Presently, FOTSCA is being used by our local boy scout troop for camping, and the general public is invited to enjoy nature hikes, cross country skiing and wildlife observation.

The Conservation Commission holds membership in the New Hampshire Association of Conservation Commissions and the Society for the Protection of New Hampshire Forests. The association keeps us abreast of proposed legislation dealing with conservation, land use, and wetlands. The Society maintains a Youth Conservation Camp at Interlocken, Hillsborough Upper Village, N.H. The camp is open on a limited basis to youngsters from 14 through 18 years of age for one week. The campers learn natural resource management, field study experiences in four of our country's natural renewable resources: Forests, soil, wildlife and water. Applications to the camp are distributed by your commission to the high school for students interested in learning about conservation. In 1979 Karen Sterling was one of the first girls we sent to the camp, and in 1980 Gloria Perez. We have suggested a club be started at the high school for those students interested in conservation of our natural resources and we will work with that club.

There were several subdivision dredge and fill applications investigated by the commission this year: Pennycook (formerly Fox Run), the Digital Expansion project, Souhegan Woods, Harvey Road Association IX - parking lot, and smaller projects as a drainage pipe at Naticook Lake, R & R Junkyard and several others that included the use of town-owned land on Woodward Road for a "gas farm."

We wish to thank at this time the contributions of former members Roger W. Lawrence, William Dobbs, Walter Lavash, Karl Pulkstenis and Robert W. Woolsey for their volunteer time and dedication towards our goals -- to help keep Merrimack environmentally sound without hindering a well planned progress.

Elizabeth A. Hummel, Chairman

Members of the Conservation Commission

Robert Bjornson
Jean Lavallee
Allen Penrod

Gordon Stockman
William Trudel
Joe Wallace

ANNUAL REPORT OF THE PLANNING BOARD - 1980

The Planning Board began 1980 with the adoption of Standards for Private Signs as part of its Subdivision Regulations. This was followed by a series of meetings and public hearings on a Section of a Master Plan for the town east of the F.E. Everett Turnpike. On May 6, 1980 the Planning Board adopted this Section of a Town Master Plan.

At the 1980 Annual Town Meeting the Planning Board presented to the voters four changes to the Zoning Ordinance. These ordinance changes would; (1) Change the zoning districts east of the F.E. Everett Turnpike, (2) Update the Life Safety and Fire Prevention Codes, (3) Update the Building Code, and (4) Change the requirements for advertising signs. The voters did not pass the changes to the zoning districts, but did pass items (2), (3), and (4). (See minutes of 1980 Annual Town Meeting Articles 3 through 6). The voters at the 1980 Town Meeting also did not pass on three petitioned articles which would have increased the Industrial area on Camp Sargent Road, reduced the minimum floor area of dwellings, and provide for Rural Cluster development.

Work on the Master Traffic Study by the Town Consultant, Wilbur Smith Associates, continued through the year. The completion date for this study was extended to 1981 in order that the results of the state sponsored F.E. Everett Turnpike Study might be incorporated into the Merrimack study.

The Planning Board began a major review of its Subdivision Regulations in August 1980. At the end of the year this review is nearing completion, and public hearings on revisions to the regulations are expected early in 1981. The changes being considered include; (a) New requirements for road completions prior to issuance of building permits, (b) Upgrading engineering standards, (c) Adding requirements for open space in new subdivisions, (d) Adding requirements for sidewalks in new subdivisions, (e) Changes in legal and bonding requirements, (f) Establish parking standards, and (g) Establish requirements for off-premise advertising signs.

In April 1980, Dr. Ralph Guercio replaced Harold Watson as a member of the Planning Board. Robert Brundige was reappointed as

Selectmen's representative to the Planning Board. In November 1980, the Planning Board re-elected Nelson Disco its Chairman, and Arthur Gagnon as its Secretary.

In September 1980, the Planning Board voted to obtain the services of a planning consultant to prepare a Master Plan for the entire town, and to form a Master Planning Committee to work with the Planning Board in forming a Master Plan. A Statement of Work for the planning task has been prepared and proposals are being sought from consulting firms. It is anticipated that a consultant will be selected in February of 1981.

During the 1980 calendar year, the Planning Board held 29 regular meetings for site plan and subdivision plan review, 16 meetings for subdivision regulation and zoning ordinance review, plus numerous meetings of an advisory nature with developers, Selectmen, Town and State officials.

30 subdivision plans were reviewed with an additional 23 new lots approved, 2 cluster developments were reviewed and approved containing a total of 100 lots, and 2 Planned Unit Developments were given conceptual review. The Board also reviewed 36 non-residential site plans and 9 signage plans.

A major industrial expansion (Digital Equipment) and a new hotel were given final approval.

Members of the Planning Board and their terms of office expiration dates are as follows:

Nelson R. Disco, Chairman	April, 1984
Arthur L. Gagnon, Secretary	April, 1984
Douglas A. Riley	April, 1981
Peter J. Flood	April, 1982
Charles M. Nute, Jr.	April, 1983
Ralph S. Guercio	April, 1985
Robert W. Brundige	May, 1982

ASSESSING DEPARTMENT

Annual report for the period July 1, 1979, to June 30, 1980. The past year was a busy one again for us. Updating our tax maps was completed by James W. Sewall Company. We in the Assessing Department are very proud of the excellent work they have done. We now can locate the property we are reviewing faster and more effectively. We also had United Appraisal Company, a division of Cole-Layer-Trumble Company, updating our tax rolls with the new construction and additions. Both companies have been an asset to our department and without their help we could not have functioned properly.

One of our projects this past year was the printing of our revaluation booklets. The school printing department printed and put together the booklets. They are now available in the Assessing Department to every property owner. Please stop by and pick one up and see the fine job done by the revaluation firm.

The Town has grown at a tremendous rate in the past few years. We are now in our new office in the Town Hall addition with adequate room for our assessing records and maps. Hopefully, in 1981, we will have a new computer system and a new Assessor so that assessing information and records will be processed faster so that the taxpayer will receive bills and information on time.

I would like to thank the Merrimack property owners, the Board of Selectmen, and the Town Manager for their patience, understanding and cooperation along with the Assessing staff, Jean Geiger and Joyce Bishop, for all their help in updating the assessing records this past year.

Respectfully submitted,

Anne L. Whitney
Acting Assessing Manager

ZONING BOARD OF ADJUSTMENT

1980 ANNUAL REPORT

The Board met in public 12 times during the past year to hear 48 requests for variances, special exceptions or appeals of administrative decisions. 27 requests were granted, 17 were denied, and 4 cases were withdrawn. Many of the requests were granted with stipulations, imposed to prevent any adverse effects on the neighbors or the community. This is the lowest number of cases the Board has heard since 1975.

The Board this year is composed of essentially all new appointments. Only Roland E. Farland is listed as a member in the 1978 and 1979 Annual Reports. This should not be construed as an inexperienced Board however, as all the current members have served either as alternates to the Zoning Board (Arthur J. Carlson), or in other positions in Town government (Alfred A. Hinckley), or are experienced in government through their professional experiences (George Bruno) and/or active participation in community affairs (David L. Jordan). The Board also has had experienced people as alternates in the persons of: Douglas A. Dewitz, Martin F. Kelley, J. Roger Hart, Franklin L. Haseltine, and Peter R. Tufts.

Alfred A. Hinckley replaced John E. Lyons as Chairman in May of 1980, when John's term expired. John served many years as Chairman of the Board, and we wish to thank him for his many years of service.

The Board also wishes to thank Jean G. Weston for her service as Secretary. The experience she has had over the years as Secretary to both the Planning Board and the Zoning Board, and as Secretary to the Building Inspector, has enabled us to judge cases more rapidly, and to keep up with the increasing requirements imposed by the State for record keeping and public motions.

Respectfully submitted
by the Board,

Alfred A. Hinckley,
Chairman

BUILDING INSPECTOR'S REPORT

July 1, 1979 through June 30, 1980

The housing trend began a change in this year with multi-family dwelling construction outrunning single family dwelling construction. Planned Unit Development has taken hold along with Cluster Development and the first housing for the elderly, all of which is needed as alternate housing in Merrimack. Also, the practice of trading houses for larger homes has changed and additions to existing buildings for the additional space needed are being constructed. (273 additions to single family houses).

50	Single family detached
1	4 unit elderly
5	8 unit elderly
3	6 unit condominiums
1	Duplex
39	Residential garages
4	Stores & other mercantile buildings
2	Industrial buildings
1	Hospital annex
7	Other nonresidential buildings
273	Additions to single family
33	Additions to other than single family
47	Swimming pools
204	Sewer connections

Your Code Enforcement and Inspection staff includes Jean Weston, Sally Raymond, Denise DiStasio, Maurice Cote and yours truly.

Respectfully submitted,

Robert J. Carver
Building Inspector

NEW HAMPSHIRE MUNICIPAL ASSOCIATION

“The New Hampshire Municipal Association has existed since 1957. It is a non-partisan, non-profit organization whose 223 member cities and towns share a common interest in better local government.

NHMA provides a wide variety of services to its member communities. Among the services provided are: legal services, technical assistance, group insurance programs, personnel services and representation of municipal interests before federal, state, and administrative bodies.

The ultimate goal of these services is to help elected and appointed officials provide more efficient and effective government at the local level. In its representation of municipal interests before the state legislature, one of the primary goals of the Association is preventing excessive property tax burdens being placed on local governments.

NHMA also conducts many workshops and seminars dealing with local needs and problems. These include programs on such topics as municipal liability, welfare administration, assessing, land use and planning law, budgeting and labor relations. The biggest and most important learning opportunity offered by NHMA is its annual meeting. Held every fall, this meeting provides local officials with valuable program sessions designed to give local officials ideas and information they can put to use in their communities for the people they serve.

Further information about NHMA can be obtained from the Board of Selectmen or by contacting NHMA offices at 193 No. Main St., Concord, NH 03301.”

WELFARE REPORT

Aid was given to 27 families and 7 juveniles during fiscal year 1979-80. Help was given to families where the breadwinner had been ill or out of work, and where divorce split the family and adjustments were being made. Juveniles were given aid where the Court placed them in private or state schools, or foster homes, when they could no longer live with their parents. In the case of juveniles, the parents are responsible for their children and are therefore obligated to reimburse the town for any aid given them. It is the policy of the town to place a lien on property owned by welfare participants to cover the amount received by them so it can be recovered at the time of the sale of their property. \$18,786.53 was recovered this fiscal year for aid given in previous years.

Merrimack is a member of the New Hampshire Local Welfare Administrators Association and participates in meetings on subjects pertaining to the management of the welfare program in Merrimack. This Association keeps abreast with new laws being passed by the Legislature and keeps the towns informed.

Donald H. Botsch

Overseer of the Poor

VITAL STATISTICS

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, N.H.
FOR THE YEAR ENDING DECEMBER 31,1980

Date	Place	Names	By Whom Married
Jan.	3	Merrimack	Samuel B. Walker Jacqueline M. Moore Justice of the Peace
	5	Merrimack	Joyce B. Relation Dr. David A. Kerr Minister
	12	Merrimack	Edward C. Badger Debra L. McCracken Rev. James P. Watson Pastor
	26	Bristol	Marc P. Belland Diane P. Bernier William J. Virtue Thomas Aquinas Dolan Deacon Carolyn A. Dolan
Feb.	2	Merrimack	Gregory N. Driscoll Rev. Edward D. Richard Priest
	4	Nashua	Brenda M. Mercier Lionel Guilbert Justice of the Peace
	23	Merrimack	Carl W. Hurd Suzanne P. Gravelle Robert E. Valade Justice of the Peace
	23	Merrimack	Michael C. Rodonis Christine N. Fick Frederick H. Charter, Jr. Gregory E. Michael Justice of the Peace Lynda L. Haberstroh
Mar.	1	Nashua	Robert L. Roy Rev. Jean McDaniel Greer Pastor
	8	Merrimack	Katherine S. Martel Michael B. McNamara Rev. Edward D. Richard Priest Sara L. Favor
	22	Merrimack	Lawrence W. Russell, Jr. Jacqueline M. Moore Justice of the Peace
	22	Merrimack	Karen M. Dunham Raymond S. Murby Dr. David A. Kerr Minister Donna M. LeBlanc
	29	Merrimack	Daniel D. Mosholder Rev. Edward Richard Priest Debra J. Hathaway
	29	Nashua	Henri A. Forget Joyce E. McCaffery Justice of the Peace
	30	Merrimack	Cheryl B. Gordon Gerald P. White Frederick J. Alter Justice of the Peace Donna J. Bagnulo
Apr.	5	Merrimack	Allan C. Parsons Philip D. Fichera Justice of the Peace
	5	Nashua	Virginia M. Spence Michael R. Estey Creighton R. Johnson Minister Teresa Ann Johnson
	5	Merrimack	Douglas S. Toms Jacqueline M. Moore Justice of the Peace
	12	Merrimack	Marie Beaudry Eugene J. Fantozzi Rev. James P. Watson Pastor Sharon M. Whitney
	12	Nashua	Stephen R. Kelley Thomas Bresnahan Pastor Ann M. Kerouac

	14	Nashua	Michael R. Gagnon	Steven J. Latvis
	19	Merrimack	Kimberley Ann Skorb	Justice of the Peace
	19	Merrimack	Joseph P. Pelletier	Alfred R. Latour
	19	Merrimack	Maria M. Crocker	Justice of the Peace
	19	Hudson	Gregory P. High	Rev. Edward D. Richard
	24	Nashua	Cheryl A. Jalbert	Priest
	26	Nashua	James M. Mottram	Donald R. Lagerquist
	26	Merrimack	Susan A. Lagerquist	Justice of the Peace
			Stephen R. Kaeser	Constance M. Pratt
			Linda I. Walters	Justice of the Peace
			Harold L. Richardson, Jr.	Brian P. Andrews
			Andrea L. Streeter	Justice of the Peace
			James M. Johnson	Rev. James P. Watson
			Joan F. Denison	Pastor
May	3	Merrimack	Michael K. Clark	Rev. Edward D. Richard
	3	Merrimack	Michele A. Fontaine	Priest
	4	Merrimack	Christopher P. Chani	Rev. Edward D. Richard
	4	Merrimack	Kimberly A. Payson	Priest
	4	Merrimack	Walter R. Fariole III	Rev. Edward D. Richard
	4	Merrimack	Pamela M. Lozeau	Priest
	4	Nashua	William E. Cox	Rev. Edward D. Richard
	10	Nashua	Debra A. Lozeau	Priest
	10	Hudson	Wendell R. Sharpe	Valerie C. Raudonis
	17	Manchester	Katherine Y. Reilly	Justice of the Peace
	17	Merrimack	Arthur D. Brault	William G. Holliday
	17	Merrimack	Wendie L. Berry	Minister
	23	Manchester	Henry W. Raymond	Rev. David N. Wells
	24	New Canaan, Ct.	Kathleen M. Nash	Clergyman
	24	Milford	Charles F. Denver	Raymond J. Demers
	24	Hudson	Karen D. Lambert	Justice of the Peace
	30	Franeestown	Bruce G. Bernard	Rev. Edward D. Richard
	31	Bedford	Mary R. Malette	Priest
	31	Rindge	Shannon L. Dwyer	Dr. David A. Kerr
			Laraine C. Zsofka	Minister
			David S. O'Brien	Rev. Daniel R. Deveau
			Cathleen A. DiGiusto	Priest
			Donald E. Rooney	Rev. Joseph Breighner
			Lauren M. Gill	Priest
			Donald F. Sillars	Rev. Olav Nieuwejaar
			Janet L. Lacasse	Minister
			Stephen R. McLavey	Rev. Robert W. LeVitre, Jr.
			Kristine M. Rich	Pastor
			Robert Tenhave	R. Franklin Mace
			Lois C. Zdanowicz	Justice of the Peace
			John C. Shulstad	Rev. James Scotland, Jr.
			Karen I. Clough	Pastor
			Randy L. Simmons	Donald L. Holt
			Elizabeth J. Perron	Pastor

June	1	Whitefield	Michael D. Wilson	David E. Svenson
			Melissa L. Geddes	Minister
	7	Merrimack	Robert C. Russell	Rev. John Torosian, Sr.
			Antoinette M. Hudson	Minister
	7	Merrimack	Daniel B. Provencher	Rev. James P. Watson
			Colette L. Brault	Pastor
	13	Hudson	Robert T. Lynch	Steven L. Maynard
			Judith A. Tebbens	Justice of the Peace
	13	Merrimack	Ernst K. Bjork	Marijke G. Silverstein
			Denise M.S. Dutile	Justice of the Peace
	14	Claremont	Gregory W. Maglathlin	Rev. Paul M. Dudziak
			Juliana J. Puksta	Priest
	14	Merrimack	Christopher R. Lorenz	Rev. Edward D. Richard
			Elizabeth A. Pane	Priest
	14	Merrimack	John D. Cronin, Jr.	Mark Ellis Williams
			Diane M. Wassell	Pastor
	21	Merrimack	David J. Fontaine	Rev. James P. Watson
			Deanne M. Whitney	Pastor
	16	Hudson	Paul F. McDonough	Stanley Rockafellow
			April A. Jones	Reverend
July	19	Salem	Joseph J. McKenzie	Philip D. Fichera
			Sharon L. Pack	Justice of the Peace
	20	Merrimack	John R. Fowler	Jacqueline M. Moore
			Livia Mora	Justice of the Peace
	20	Bedford	Edward W. Steady	Rev. James Scotland, Jr.
			Betsey-Jane H. Hill	Pastor
	22	Merrimack	Michael Czopek	Rev. James P. Watson
			Dorothy M. Campo	Pastor
	28	Merrimack	Henry R. Stone	Irene A. Hillsgrove
			Sheila J. Virute	Justice of the Peace
	29	Merrimack	Dennis P. Levesque	Rev. Edward D. Richard
			Barbara J. Douville	Priest
	3	Merrimack	Lawrence S. White	Rev. James V. Richards
			M. Patrice Dubois	Vicar
	5	Merrimack	Gary D. Maycott	Dr. David A. Kerr
			Jacqueline E. Johnson	Minister
	11	Nashua	Leon C. Haas	Joseph F. Gall, Jr.
			Donna M. Gibbons	Justice of the Peace
	11	Merrimack	Peter F. Schmitt	Rev. Edward D. Richard
			Tammy A. Lalmond	Priest
	12	Merrimack	Mark A. Gabel	Rev. James P. Watson
			Cheryl A. Clements	Pastor
	12	Merrimack	Daniel F. Cosgrove	Rev. Bruce E. Gordon
			Karen E. Jones	Minister
	12	Merrimack	William H. Glaser, Jr.	William R. Keeffe
			Linda DeFusco	Clergyman
	18	Manchester	Lawrence E. Rackliff, Jr.	Louise A. Kathan
			Rose M. Smith	Justice of the Peace

	19	Milford	Daniel A. Houle Nancy J. Dornik	Donald A. Kennedy Justice of the Peace
	26	Merrimack	Andrew L. Dobens Karen A. Sherbut	Fr. Alfred L. Jannetta Priest
Aug.	2	Portsmouth	Francis B. Sadler Susan L. Rumph	Rev. Robert F. Cole Priest
	2	Nashua	Donald O. Dumais Paula J. Rowell	Smith Guay Justice of the Peace
	8	Hudson	Kenneth R. Santerre Helen M. Shea	Brian P. Andrews Justice of the Peace
	9	Merrimack	Peter S. McRoberts Shirley A. Stickney	Clifton W. Estes Justice of the Peace
	10	Merrimack	Michael R. Lambert Bernadette A. Ferguson	Rev. Edward D. Richard Priest
	16	Nashua	Ralph S. Reed, Jr. Pamela J. Horneck	Philip Allen Crane Pastor
	16	Merrimack	Thomas A. Gray Lisa A. Briggs	John Torosian, Sr. Minister
	16	Nashua	Raymond J. Lessard Barbara I. O'Gara	Philip Allen Crane Pastor
	22	Merrimack	Michael A. Denapoli Deborah S. Maloney	Rev. Edward D. Richard Priest
	23	Manchester	Wayne T. Lambert Karen A. Hamill	Donald L. Fowler Justice of the Peace
	23	Merrimack	Kevin G. Hieken Andrea Gurney	Tom Hawxwell Minister
	23	Merrimack	Cory W. Phelps Cori T. Dupuis	Rev. Edward D. Richard Priest
	23	Merrimack	Melvil B. Clauson Susan A. Jennings	Dr. David A. Kerr Pastor
	23	Merrimack	Stephen D. Denison Vickie J. Cyr	Fr. Alfred L. Jannetta Priest
	30	Nashua	Ronald C. Murdock Laurie A. Coburn	Valerie C. Raudonis Justice of the Peace
	30	Merrimack	Joseph F. Cannata Judithann Harper	Mark E. Williams Pastor
	30	Nashua	Arthur W. Hassan Lindy A. Bosley	Rev. Albert J. Morel Priest
	31	Manchester	James W. Rapoport Jean Porto	Joyce E. McCaffery Justice of the Peace
Sept.	6	Londonderry	Robert Lovering, Sr. Beverly W. Barry	Dorlaine D. Wilson Justice of the Peace
	6	Merrimack	Richard A. Jean Debra A. Thorpe	Joyce E. McCaffery Justice of the Peace
	6	Merrimack	Don E. Bonds Ingrid Reynolds	Rev. James P. Watson Pastor
	7	Nashua	Randall D. Dow Sharon L. Hamill	William R. Keeffe Minister

	11	Nashua	Richard D. Langley Gloria M. Grawzis	Bertha J. Delorey, Esq. Justice of the Peace
	13	Merrimack	Alfred S. Chambers, Jr. Elaine L. Boulanger	Albert Boulanger Priest
	20	Merrimack	Thomas L. Schofield Mary E. Dinneen	David F. Delaney Priest
	20	Nashua	Ernest F. Giddings Mira A. Latulippe	Thomas J. Leonard Justice of the Peace
	20	Nashua	Mark J. Schofield Gloria J. Burgess	Philip Allen Crane Pastor
	27	Merrimack	John E. Winslow May N. Bennett	Nancy P. MacKenzie Justice of the Peace
	27	Salem	Walter E. Gazda Louise I. Buswell	Philip D. Fichera Justice of the Peace
	27	Merrimack	Kevin R. McCarthy Donna L. Rivard	Rev. Edward D. Richard Priest
	28	Nashua	Frederic U. Everhard, III Catherine E. Brier	Joyce E. McCaffery Justice of the Peace
	29	Nashua	Donald E. Murphy Ethel M. Cochran	Joyce E. McCaffery Justice of the Peace
Oct.	4	Nashua	Dale E. Saxton Kathie R. Ladue	Stephen Pelechowicz Captain
	4	Milford	Daniel M. Bish Debra L. Lewandowski	Rev. Olav Nienwejaar Minister
	4	Manchester	Richard J. Julia Louise R. Coulombe	Faye B. Buttrick Pastor
	11	Nashua	Ronald B. Demers Anna A. Carey	Rev. Donald J. Gilbert Priest
	11	Merrimack	David A. Sarasin April L. Ryan	Joyce E. McCaffery Justice of the Peace
	18	Merrimack	Robert E. Rossignol Dawna M. Dwyer	Rev. James P. Watson Pastor
	18	Merrimack	Richard P. Hazen Juliana D. French	William R. Keffe Minister
	18	Merrimack	Mark A. Hilliard M. Gina Boleski	Patricia Francis Justice of the Peace
	24	Merrimack	Kim D. Kenner Annette M. Camire	Rev. Edward D. Richard Priest
Nov.	1	Merrimack	Matthew A. Cronin Victoria J. Guter	Rev. James P. Watson Pastor
	1	Hudson	Lawrence R. Creedon Patricia L. Perry	Rev. Robert H. Burton Minister
	1	Tamworth	T. William White Joy C. Bleakney	Francis G. Cleveland Justice of the Peace
	22	Hudson	Rene G. Poirier Cynthia A. Berry	Gerald J. Vallee Justice of the Peace
	22	Nashua	Raymond D. Fairbanks Gracemary C. Branon	Bertha Jeanne Delorey, Esq. Justice of the Peace

	28	Merrimack	Donald D. Goodrow Nancy J. Maynard	Roland C. Sylvestre Justice of the Peace
	29	Manchester	Walter Skwierz Mary Ann Dabrowski	Robert Gormbley Minister
	29	Merrimack	Richard A. Proulx Miriam C. Ortiz	Donald R. Cerie Justice of the Peace
Dec.	5	Nashua	Stephen P. Pollock Tamara J. Dube	Marijke G. Silverstein Justice of the Peace
	13	Merrimack	Ralph R. Spade, Jr. Linda M. Bishop	G. William Pollock, Jr. Justice of the Peace
	14	Nashua	Cleyon D. Barnes Shirley E. Bowker	Richard R. Cardinal Justice of the Peace
	27	Hudson	Brian E. Clarke Christine Bettencourt	Richard H. Duprey Justice of the Peace

I hereby certify that the foregoing return of Marriages is correct to my best knowledge and belief.

Attest:

Robert R. Morrill
Town Clerk of
Merrimack, N.H.

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, N.H.

FOR THE YEAR ENDING DECEMBER 31, 1980

Date	Place	Baby's Name	Father's Name	Mother's Maiden Name
1979				
Dec. 10	Newton, MA	Michelle	Michael J. Hartwell	Janine P. Hudon
1980				
Jan. 4	Nashua	James Matthew	Bruce T. Haldane	Judith M. Knox
8	Nashua	Amy Renee	William J. Haas	Sandra K. Reeves
9	Nashua	Daniel Paul, Jr.	Daniel P. Haines, Sr.	Jeanne Wilson
9	Nashua	Kristin Healy	Jurrius ten Brinke	Geraldine Healy
10	Nashua	Justin Marshall	James S. Chafe	Paula J. Marshall
13	Stoneham, MA	Sarah Elizabeth	Ken W. Asai, Jr.	Diane M. GiGioia
14	Nashua	Pamela	Albert J. Trepanier	Carolyn T. Ouellette
16	Nashua	Sharon Anne	Jeffrey M. Pozner	Joan M. Whelan
17	Nashua	Katherine Mary	Roger R. Melanson	Helen T. Dougherty
17	Nashua	Kerry Anne	Reed C. Miller, Jr.	Judith A. Horgan
22	Nashua	David Matthew	Ralph H. Horton	Martha A. Belanger
24	Nashua	Melissa Beth	Walter J. Domian	Elaine J. Derome
24	Nashua	Jennifer Reiko	Gary L. Clark	Julia R. Sakano
25	Nashua	Laura Alison	Stephen G.J. Henry	Janice Ranta
28	Nashua	James Alexander	Dana A. Knight	Benita R. Smith
29	Nashua	Christine Louise	James J. Connors	Linda K. Keplinger
29	Nashua	Christopher Joseph	Joseph A. Loughran, Jr.	Cornelia C. Greene
31	Nashua	Michael Joseph, Jr.	Michael J. Scopa, Sr.	Carol A. Francis
Feb.				
1	Nashua	Dana Charles	Judson E. Thomas	Patricia A. McIntyre
2	Nashua	Kelly Joy	Michael S. Morrill	Robben L. Stice
6	Nashua	Joseph Arthur	Arthur J. Torino, Jr.	Auralie M. Jones
6	Nashua	Jeffrey Lloyd Nash	Robert E. Clegg, Jr.	Priscilla L. Nash
6	Nashua	Anthony Michael	Ralph T. Viscariello	Rebecca T. Vizzio
7	Nashua	Lynn Katherine	Lance A. Ford	Carol A. James

9	Nashua	Jonathan Anthony	Daniel D. Principe	JoAnne M. Sonack
10	Nashua	Andrew Boeske	Alexander F.	Mary E. Boeske
12	Nashua	Alexander D.	Amenkowicz, Jr.	JoAnn Hammond
15	Nashua	Stephanie Louise	Dale H. Munk	Catherine J. Pepelis
16	Nashua	Christopher John	Terrence E. Strout	Marilyn A. Kondra
18	Nashua	Joshua Ryan	George C. Skianes	Sandra A. Baco
20	Nashua	Douglas David	Melvin B. Holben	Linda E. Leyko
21	Nashua	Laurie Ann	David C. Bailey	Barbara J. Sokolski
22	Nashua	Nicole Maya	Thomas C. Palmer	Janice I. Foster
26	Nashua	Nicholas Sebastian	J. Michael Gilmer	Anna M. Eastom
27	Nashua	Christine Ann	Andre P. Chaput	Margaret A. Pepelis
28	Nashua	Jennifer Lee	Bruce L. Roscoe	Alice S. LeRiche
29	Nashua	Stephen John	James H. Gibson	Maria T. Piazza
29	Nashua	Craig Devin	Robert A. Cuppernell	Kathleen C. Lessard
			Michael J. Collins, Jr.	
3	Manchester	Carol Ann	Ronald P. Blasik	Susan J. Thompson
4	Nashua	Kelly Ann	Michael E. O'Brien	Marjorie A. Curtis
4	Manchester	Lane Paul	Lionel J. Carle	Lorraine T. Bergeron
5	Merrimack	Christopher Alexis	Duke G. Morrow	Marie Whittemore
5	Manchester	Eric Michael	Marcel L. Thibeault	Mildred N. Greenleaf
5	Concord	Scott William	William H. Carignan	Sandra M. Cote
8	Nashua	Jennifer Kay	Charles E. Bobich	Carol A. Hunter
10	Nashua	Daniel John	John H. Bond, Jr.	Saulyne R. Bines
12	Nashua	Gregory Michael	Robert L. Wiedeman	Carol A. Wolcott
13	Nashua	Shara Hope	Richard J. Yezombek	Sandra H. Tuck
13	Nashua	Meghan Leigh	Richard A. Miller	Patricia A. O'Neill
18	Nashua	Matthew Michael	Jeffrey M. Fries	Barbara L. Jennings
20	Nashua	Casey Nicole	Robert K. Lownie	Catherine L. Furrer
21	Nashua	Leslie Anne	Edward Wood	Jeanette A. Mallett
24	Manchester	Jared Edward	Roger E. Bellemore, Jr.	Linda L. Cox
25	Nashua	Christine Alison	Timothy O. White	Nancy E. Donadt
26	Nashua	Stephanie Ann	Donald P. Morrison	Mary A. Dionne
28	Nashua	Jessica Lynn	David J. Blanchette	Carol A. Gosselin

28	Nashua	Jeremy Adam	Louis J. Luscher	Patricia E. Marino
29	Nashua	Brenden Thomas	Brian R. Rowe	Nancy Murphy
Apr. 3	Manchester	Paul Thomas	Robert M. Augros	Marie I. Gosselin
3	Nashua	Jaime Lynn	Gary J. Parent	Deborah L. Sheridan
4	Nashua	Anthony David	Robert D. Marzbanian	Diana M. Dornik
7	Nashua	Brian Albert	Lionel A. Bisson	Ann M. Albert
7	Nashua	Michael Francis II	David M. Hvizda	Karen A. Beaudoin
7	Nashua	James Martin, Jr.	James M. Murray, Sr.	Judith A. Bates
10	Nashua	Jonathan Patrick	Jack E. Lis	Tammy L. Bickford
11	Nashua	Benjamin Hunter	William H. Jackson	Susan F. Kneeland
11	Nashua	Steven William	Steven C. Tompert	Robin D. Fernetto
11	Nashua	Andrew Christopher	James H. Roper	Lynne P. Dunlop
12	Manchester	Triscia Leigh	Joseph J. McKenzie	Sharon L. Pack
13	Nashua	Stephanie	Gregory P. Abrell	Beverly J. Guter
14	Nashua	Matthew Douglas	Stephen D. Moore	Joyce R. Anderson
14	Nashua	Erik James	Walter P. Driscoll III	Marcia L. Blake
14	Nashua	James Woodrow	Robert C. Barry	Charlotte G. Thompson
16	Nashua	Matthew John	Michael G. Cote	Laura L. Harvey
18	Fitchburg, MA	Joshua James	Gary W. Malloy	Linda F. Rogers
19	Nashua	Anthony Joseph Scangas	Malcolm J. Paradise	Katherine Scangas
22	Manchester	Christine Lee	Robert M. Vanasse	Diane M. Dexter
30	Manchester	Joshua Ronald	Ronald A. Stone	Michelle J. Kaffel
May 1	Manchester	Ryan James	Laverne W. Haas	Nancy J. Longa
4	Winchester, MA	Lawrence Michael	Stephen A. Conroy	Ellen M. O'Grady
7	Nashua	Jillian N.	Terrence L. Palmer	Lisa M. Crawford
10	Nashua	Christopher Paul	Barry F. White	Susan E. Spinney
11	Nashua	Adam Justin	Gerard A. Lemoyne	Elaine M. Dionne
12	Nashua	Hilary Anne	William S. Johnson, Jr.	Sharon J. Galligan
12	Nashua	John Francis	Dale Reddington	Donna G. Harvey
12	Nashua	Paul John	Savas Trellopoulos	Elvira F. Colacitti
13	Manchester	David Ian	Martin I. Ramshaw	Genevieve R. Condrell
17	Nashua	Jaime Dawn	Christopher P. Hodgins	Marianne Race
19	Nashua	Susan Holland	Jerry O. Stephens	Nancy R. Smith

21	Nashua	Erin	William H. Powell	Danielle M. Driscoll
21	Nashua	Carrie Michelle	Earl D. Rouse	Louise F. Guastella
23	Nashua	James Johnson	James W.R. Volner	Judith A. Johnson
27	Nashua	Eric Edson	Maurice L. Lavoie	Cynthia A. King
27	Nashua	Brian Matthew	Jeremy D. West	Loretta M. Welsh
29	Nashua	Andrew Michael	Michael D. Griffin	Rebecca A. Jenkins
June	Nashua	Christopher Kenneth	Kenneth W. Erikson	Carolyn E. Farrell
	Nashua	Sarah Elizabeth	Michael D. Howe	Sharon J. Dumaine
	Nashua	David Adam	Kenneth J. Versprille	Kathleen L. Cram
	Nashua	Karleen Sara	Wayne M. Gagnon	Ann M. Boucher
	Nashua	Emely Del	Harold E. Maughan	Dorothy E. Long
	Nashua	Jessica Lin	James C. Burgess	Holly A. Piscopo
	Nashua	Mary Catherine	Thomas W. Boucher	Sally J. Osgood
	Nashua	Scott Patrick	Donald P. Kelly	Jo-ann M. Tetreault
	Nashua	Lindsay Beth	Richard P. Wheelden	Corinne N. Delaney
	Nashua	Lisa Anne	Kevin M. Gillis	Patricia A. MacKiewicz
	Manchester	Courtney Michele	Ronald K. Leonard	Michele D. Tinsley
	Nashua	John Anthony	John P. Wiroll	Lorraine Sharaffa
	Nashua	Christie Ann	Paul K. Fulling	Beverly A. Todd
	Nashua	Caitlen Laura	Thomas J. McCarthy	Susan L. O'Rourke
	Nashua	Jared Brian	Bruce A. Marinel	Katherine J. Martin
	Nashua	Eric Scott	Gregory N. Driscoll	Brenda M. Mercier
	Nashua	Megan Lori	Robert J. Holt	Marie E. Watts
	Manchester	Luial Robert	Robert A. Gilbert	Agnese A. Longinotti
	Manchester	Ryan Maxfield	Robert G. Freedman	Donna M. Maxfield
	Nashua	Carrie Marie	Michael G. Robinson	Treva M. Brown
July	Nashua	Oriana Sarah	Gary M. Filiault	Jacqueline L. Whitcomb
	Nashua	Brian Keith	Daniel R. Wilmot, Sr.	Rhonda L. Paradis
	Nashua	Stephanie Ann	Raymond A. Popple	Deborah A. Hayward
	Nashua	David Jay	Gary R. Hogan	Rita T. Belanger
	Nashua	Darren Alan	Rodney G. Anastasoff	Louise H. Plourde
	Nashua	Sara Anne	Elliot Eisenberg	Kathleen E. McGill
	Nashua			

8	Nashua	Leon Jared	Lawrence A. Belesca	Hannah Goodman
15	Nashua	Heidi Su	Michael B. Brobst	Susan G. Sillanpaa
16	Nashua	Nicole Stephanie	Peter H. Maccini, Jr.	Maria Eser
17	Nashua	Lindsey Sara	Paul R. Batts	Leslie J. Bourque
17	Nashua	Stacie Dawn	David C. Tinsch	Rosemary C. Carter
22	Nashua	Corynne Alexandra	Laurence K. Rothhaus	Stella M. Dube
22	Nashua	David Robin	Robin F. Bancroft	Susan E. Melia
22	Nashua	Danielle	Daniel E. Robedeau	Brenda M. Deering
23	Nashua	Joseph Liam	Russell V. Cardin	Margaret M. LaSalle
26	Nashua	Michael Joseph	Michael J. Choiniere	Susan M. Landry
26	Nashua	Catherine Katie Rachel	Edward T. Rebholz	Jill M. Roth
28	Nashua	Nicolas Andre	Paul B. Boudreau, Sr.	Pauline T. Brodeur
29	Nashua	Bobby James	Bryan L. Bigwood	Katherine A. Long
30	Nashua	Bradford John	Armand N. Deveau	Kathleen A. Hineman
Aug.				
2	Nashua	Callie Lynn	John W. Lecocq	Holly L. Hemmingsen
2	Nashua	Stacey Erin	Normand J. Bourbeau	Winifred Denault
2	Nashua	Nicholas Anthony	Albert F. Stenta	Vesta R. Blair
3	Nashua	Jonathan Douglas	Richard M. Stower	Nancy A. Richards
4	Nashua	James William	Alexander J.B. Ford	Sarah L. Harper
6	Nashua	Peter Joseph II	Peter J. Duncanson I	Claire E. Smith
7	Nashua	Sean Peter	John E. Flanagan	Renee A. Chevalier
8	Nashua	John Alfred	Robert J. Brown	Phyllis M. MacDougall
11	Nashua	Shannon Ellen	Edward A. McCann	Sandra J. Sulfaro
11	Nashua	Kimberley Elizabeth	Stephen B. Brown	Judith D. Rideout
12	Nashua	Kimberly Ann	Charles H. Hazen	Donna L. McCracken
12	Nashua	Daniel Paul	Lawrence J. Alting	Diane M. Roderick
12	Nashua	Londi Louise		Stella M. Clay
12	Cambridge, MA	Michael Vincent	Richard W. Driscoll	Diane R. Jackson
13	Nashua	Nathan James	Daniel M. Ahern	Lucille E. Young
13	Nashua	Joshua Paul	Maurice F. Poirier	Doris V. Farland
14	Nashua	Sarah Jaye	Daniel H. Burpee	Paula M. Moquin
14	Nashua	Thomas Edmund, Jr.	Thomas E. Lamb, Sr.	Elaine M. Davis
14	Nashua	Amanda Ruth	Dennis C. Maglio	Rita L. Ardini

14	Nashua	Kristin Anne	Clifford A. Moody	Kathleen A. McShea
15	Manchester	Shawna Debra	Kenneth A. Chase	Maureen L. Donahue
15	Nashua	Carrie Marie	Charles M. Fisher, Sr.	Diane L. Rzodkiewicz
17	Nashua	John Ryan	John F. Shamon	Lynne R. Butterfield
18	Nashua	Amy Elizabeth	Robert L. Roy	Katherine S. Martel
19	Nashua	Lisa Diane	Gregory G. Blackwell	Deborah D. Cox
21	Nashua	Raymond Arthur, Jr.	Raymond A. Nichols, Sr.	Carol L. Mayo
21	Nashua	Jacob Donald	Donald M. Silva	Cheryl M. Bean
25	Nashua	Dana Joseph	Dale J. Teahan	Arlene D. Weber
26	Nashua	Jeremy Samuel	Roy A. Lerner	Mary E. Marcello
28	Nashua	Kathryn Anne	Dennis J. Gerber	Anne M. Vaughan
30	Nashua	Timothy Gordon	Gordon E. Stockman	Barbara A. Shedd
31	Nashua	Jennifer	Richard Billings	Sandra G. Gagnon
Sept.				
1	Nashua	Sean Michael	Alan B. Urguhart	Kathryn R. Diggins
1	Nashua	Brandon James	Scott M. Doremus	Joyce A. Adlesperger
6	Concord	Joshua Thomas	Thomas A. Chamberlain	Clarene D. Johnson
7	Nashua	Gregory Alan	Norman A. Thibault	Patricia M. Brown
7	Nashua	Rachel Meredith	Rex K. Bergman	Rhonda L. Hodgdon
8	Nashua	Shannon Eileen	Stewart D. Beckley	Natalie R. Riek
16	Nashua	Karl David	David N. Garant	Barbara A. Valine
18	Nashua	Sherry Lee	David P. Caron	Lynda R. Fitts
22	Nashua	Matthew William	Paul V. Lafortune	Patricia I. Hines
23	Manchester	Adam Stuart	David L. Christensen	Lynn Fullerton
26	Nashua	Kristin Grace	Frederick H. Lawrence	Melody I. Drouin
26	Nashua	Matthew Russell	William J. Daley	Mary Ellen Russell
27	Nashua	Susan Elizabeth	Wesley C. Besaw	Rosemary A. Jubenville
28	Nashua	Kevin Paul	Gary F. McKay	Theresa M. Nelson
30	Manchester	Scott Ritts	Elias R. Howard	Jane M. Poe
Oct.				
1	Nashua	Lisa Marie	William C. Taylor	Linda M. Shuey
1	Nashua	Kelly Lynne	Bruce A. Hulslander	Elizabeth A. Sampson
2	Nashua	Jessica Maren	Daniel J. Coakley	Susan P. Paquette
5	Nashua	Emily Christin	Michael J. Jubert	Karen J. Tuite

5	Nashua	Kristina Marie	Gregory A. Blackmore	Lisa J. Pouliot
8	Nashua	Heather Brandy	Jeffrey A. Jones	Jennie D. Hewitt
9	Nashua	Erin Elizabeth	Gary R. McGurn	Nancy C. Clark
9	Nashua	Sayer Andrew	James F. Haas	Deborah L. Meredith
13	Nashua	Sonia Marie	Claude R. Bernier	Rachel Bolduc
14	Nashua	Mark Alan	Thomas G. Harwood	Lucille A. Martin
14	Nashua	Angela Kathleen	Daniel J. Cote	Marie P. Naro
15	Nashua	Hannah Josephine	Samuel A. Goodwin, Jr.	Claudia M. Simpson
16	Nashua	Alissa Beth	Gary W. Arnold	Bessie Tsotsis
18	Nashua	Michael Francis III	Michael F. Mullan, Jr.	Carol T. Vachon
19	Nashua	Meredith Wallace	Andrew W. Maurey	Geraldine M. Shelley
19	Nashua	Christopher Chapin	John H. Read	Nancy J. Gates
25	Nashua	Nathaniel Alexander	Bradfield M. Scranton	Debra L. Moore
28	Nashua	Jacob Lee	Ronald J. Henault	Mary M. Psaradelis
29	Nashua	Jennifer Ann	Steven A. Bilotta	Kathleen J. Hanley
31	Nashua	Brian Paul	John J. Harrahy	Joyce A. Kalczynski
Nov.				
5	Nashua	Wendy Kate	John T. Shumaker	Suzanne M. Smith
6	Nashua	Melissa Dianne	Gerard L. Curdo	Linda J. Curry
10	Nashua	Michael Allan	Allan C. Parsons	Virginia M. Quinn
13	Manchester	Jessica Anne	Michael R. Oleniak	Elaine Samalis
15	Manchester	Nicole Marie	Kenneth F. Wolfe	Joan M. Schmacher
17	Nashua	Amy Lee		Catherine M. Maloney
18	Nashua	Mary Elizabeth	Donald E. Lidman	Beatrice M. Argust
23	Nashua	Jeffrey Roger	Roger J. Roy	Mary Ann Urban
28	Nashua	Laura Gayle	John H. Bigelow, Jr.	Janis L. Egan
28	Nashua	Jason Walter	Joseph F. Issertell	Karen L. O'Shanny
30	Nashua	Heather Lynn	Timothy W. Caron	Esther J. Benedict
Dec.				
2	Nashua	Katherine Ruth	Louis D. Tacito	Melodye R. Brown
3	Manchester	Kyle Robert	Mark D. Stephan	Jan E. Strong
5	Nashua	Megan Sarah	Dexter R. Durrant, Jr.	Christine M. Pineault
6	Nashua	Jamison Scott	Peep Toom	Jacquelyn C. Thibault
7	Concord	Matthew Allen	Donald L. Rhoads	Beverly A. Allen

8	Nashua	Suzanne Lauren	Charles M. Bade	Jean N. Staples
10	Nashua	(male)	Jon M. Cillo	Deborah A. Steele
10	Nashua	Mark William	Brian P. Skanes	Jean M. Jameson
15	Nashua	Amanda Beth	William A. Charles	Donna L. Langley
16	Nashua	Samuel Reid	Stephen R. Brown	Sheryl A. Reid
16	Nashua	Stacy Nancy	Charles R. Vokes	Joanne E. Chamberlain
17	Nashua	Elizabeth Janet	James F. Lagana	Deborah A. Umbreit
17	Nashua	Jonathan Karl	Craig D. Ritz	Judith A. Cauley
17	Nashua	Daniel George	George Anthony	Janice M. O'Neill
19	Concord	Harry Lee	Harry Lee Dodson, Jr.	Rachel J. McDonald
19	Nashua	Daniel Philip	Philip E. Hall	Sharon D. Murby
22	Nashua	Christina Elizabeth	Daniel F. Cosgrove	Karen E. Jones
22	Nashua	George Robert	Darryl A. Cramer	Patricia L. Anderson
27	Nashua	James Frederick	Ronald G. Simard	Theresa J. Berthiaume

I hereby certify that the foregoing return of births is correct to my best knowledge and belief.

Attest:

Robert R. Morrill
Town Clerk of
Merrimack, N.H.

DEATHS REGISTERED IN THE TOWN OF MERRIMACK, N.H.

FOR THE YEAR ENDING DECEMBER 31, 1980

Date	Place of Death	Name of Deceased	Age	Place of Burial
1979				
Apr. 4	Nashua	Baby Boy Calogero	50	Hudson
1980				
Jan. 6	Manchester	Aime R. Philibotte	81	Merrimack
11	Nashua	Daniel S. Dwyer	66	Merrimack
14	Merrimack	Catherine M. Gallo	77	Paramus, N.J.
14	Nashua	Grace C. Fecteau	85	Swampscott, MA
17	Manchester	Patricia Bates	38	Manchester
20	Nashua	Wilfrid H. Dumont	75	Nashua
25	Manchester	Claudia L. Pilotte	82	Manchester
29	Nashua	Jacqueline R. Archdeacon	45	Merrimack
Feb. 2	Manchester	Yvonne Pratte	75	Merrimack
11	Merrimack	Richard J. Flaherty	54	Maynard, MA
11	Merrimack	Oliver Edward Hadley	82	Goffstown
21	Manchester	Alfred David Lamper	68	Merrimack
25	Manchester	Ruth V. Jones	81	Merrimack
Mar. 5	Nashua	Charles H. Ludwig	76	Merrimack
11	Nashua	Joseph M. Racicot	43	Nashua
16	Nashua	Fernand R. Plourde	50	Manchester
19	Nashua	Regina M. Henderson	83	Merrimack
22	Nashua	Bobby G. Long	50	Merrimack
27	Nashua	John G. Kablik	68	Merrimack
Apr. 11	Merrimack	Marion D. Welsh	81	Cremation
23	Manchester	Herbert R. Magee	76	Nashua
23	Manchester	Donald T. Murray	46	Manchester
May 3	Nashua	Marie F. LeBlanc	67	Everett, MA
10	Nashua	Gertrude W. Longa	61	Merrimack
30	Nashua	Hazen C. Kirkpatrick	59	Merrimack
June 1	Merrimack	Christine E. Monroe	24	Merrimack
1	Nashua	Dolores E. Koeske	48	Sussex, Wisc.

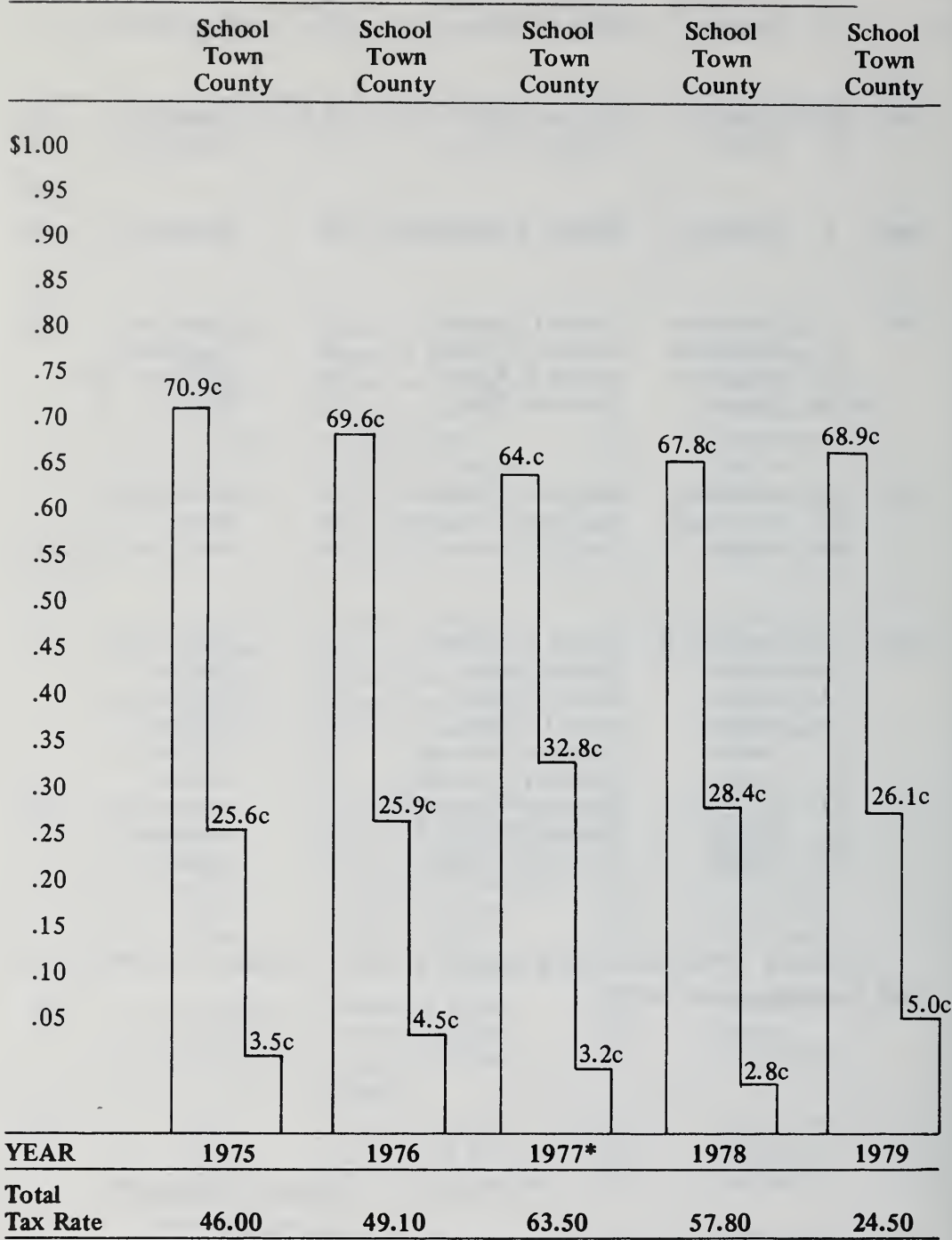
July	3	Nashua	Katherine Hanson	18	Nashua
	8	Nashua	Charles Loenig	84	Milford
	20	Merrimack	Charles R. Warren	70	Merrimack
	20	Bedford	Mary E. Parker	76	St. Johnsbury, Vt.
Aug.	7	Manchester	Theresa Zyla	97	Manchester
	29	Nashua	Arthur J. Venne	61	Merrimack
Sept.	9	Manchester	William A. Allgaier, Jr.	61	Merrimack
Oct.	4	Manchester	Estelle O. Martel	67	Merrimack
	20	Merrimack	Stephen T. Zurell	56	Cremation
	26	Merrimack	Joseph D. Parks	49	Southport, Me.
	27	Gilford	Harold A. Frost	91	Hollis
Nov.	25	Merrimack	Margaret T. Mullavey	78	Merrimack
	28	Merrimack	Raymond P. Pasek	58	Dover
	30	Nashua	Pearl E. Emmons	74	Mass. Medical School
Dec.	7	Manchester	Daniel E. Moffitt	29	Bourne, MA
	9	Nashua	Eugene Bouley	65	Nashua
	10	Derry	Albert D. Read	87	Merrimack
	17	Nashua	Janet D. Allen	16	Bedford
	21	Nashua	Gustav W. Klumpp	78	Cremation
	21	Nashua	Wilfred P. Phaneuf, Jr.	59	Nashua
	23	Concord	Horace P. Patterson	95	Merrimack
	24	Nashua	Lucille I. Liberty	65	Merrimack
	29	Nashua	Dorothy F. Damon	87	Nashua

I hereby certify that the foregoing return of Deaths is correct to my best knowledge and belief.

Attest:

Robert R. Morrill
Town Clerk of
Merrimack, N.H.

5 YEAR GRAPHIC TAX RATE COMMUTATION



YOUR TAX DOLLAR AND WHERE IT GOES

*18 Month budget period

MUNICIPAL SERVICES

Telephone Directory

James A. McSweeney-Town Manager	424-2331
David A. Hodgen-Adm. Assistant	424-2331
Assessors	424-5136
Building Inspector	424-3531
District Court	424-9916
Fire Department	424-3690 or 424-4704
Highway Garage	424-9411
Planning Board	424-3531
Police Department	424-3774 or 424-2378
Probation Department	424-9916
Public Library	424-5021
Public Works	424-5137
Selectmen	424-2331
Tax Collector	424-3651
Town Clerk	424-3651
Waste Treatment Facility	883-8196
Water District	424-9241

EMERGENCY TELEPHONE NUMBERS

Ambulance	424-2222
Fire	424-5571 or 424-5557
Police	424-2222

OFFICE HOURS

Town Clerk-Tax Collector and the Assessor's Office

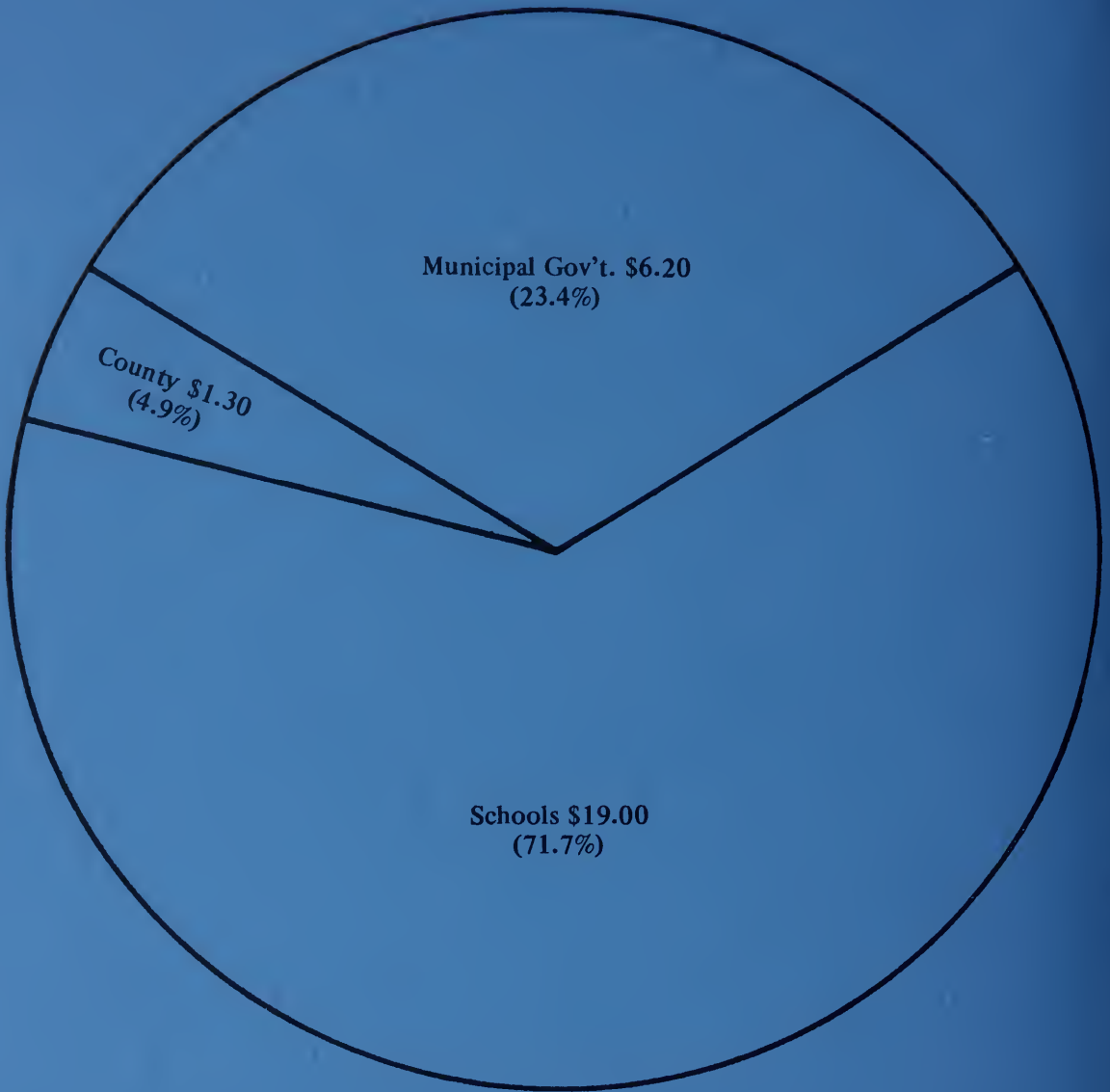
Monday-Friday	9:00 a.m.-4:30 p.m.
Monday Evening*	7:00 p.m.-9:00 p.m.
Saturday	CLOSED ALL DAY

*Summer Schedule: June through September - Every other

Monday evening 7:00 p.m.-9:00 p.m. except holidays

Building Inspector	Mon.-Fri. 8:30 a.m.-4:30 p.m.
District Court	Mon.-Fri. 8:30 a.m.-4:30 p.m.
Dump	Tues-Sat. 8:00 a.m.-4:00 p.m.
Planning Board	Mon.-Fri. 8:30 a.m.-4:30 p.m.
Probation Department	Mon.-Fri. 8:30 a.m.-4:30 p.m.
Public Works	Mon.-Fri. 8:30 a.m.-4:30 p.m.
Water District	Mon.-Fri. 8:00 a.m.-4:30 p.m.
Selectmen's Office	Mon.-Fri. 8:30 a.m.-4:30 p.m.
Library Hours	Mon.-Thur. 9:00 a.m.-9:00 p.m. Fri.-Sat. 9:00 a.m.-5:00 p.m.

YOUR 1980 TAX DOLLAR



Total Tax Rate \$26.50 per Thousand